**EUROPE'S BUSINESS NEWSPAPER** 

**FINANCIAL TIMES** Monday February 6 1989

#### **G7 MEETING Bush makes debt** crisis a priority

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# Business Summary Paraguay's new regime promises free elections

South African Prices threat white liberals puts UK

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tors. Page 10 EUROPEAN Monetary System: Most EMS currencies ended

the week on a softer note, reflecting continued strength in the dollar and sterling. Uncertainty before the start, of the Group of Seven meeting, also played a part in depress-ing some of the weaker curren-

Satellite TV launch Rupert Murdoch, chief executive of News International, ushered in "television's new age" in the UK as four of the anned six channels of the Sky TV service were launched on schedule on the Astra satel-

KEY.

#### Bus bomb kills 3

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World News

open ranks

to all races

Leaders of South Africa's

fragmented liberal white oppo-sition agreed over the weekend

to form a new, united party open to all race groups and capable of ousting the Conser-

vative Party as the official opposition. Page 2

Suspected left-wing rebels fired

shots and set off smoke bombs during an election rally held by Sri Lankan opposition

der Sirima Bandaranaike

in Hingurakgoda, in the north-

escaped with a bruised leg, while 38 others were injured.

central province, hut she

Sri Lanka attack

No.30,762

A bomb planted in a bus killed three people and injured five hours before a nationalist tribal chieftain became the chief minister of Pakistan's strategic Baluchistan province. Police blamed the blast in the provincial capital Quetta on agents of the Soviet-backed government in neighbouring Afghanistan.

#### 5 dead in S Lebanon Israeli troops killed five Palestinian guerrillas in southern Lebanon and troops in the occupied Gaza Strip shot dead

an Arab teenager and wounded at least 24 other people during demonstrations. Page 2 Warsaw crackdown

Polish police broke up a congress in Warsaw of the Confederation for independent. Poland, a key opposition party set up in 1979. Page 2

Paraginay yesterday promised presidential and congressional elections within three months as Gen Alfredo Stroessner, the dictator deposed on Friday, flew to exile in Brazil, reports water sale in Ive Dawnay from Asuncion. disarray The elections decision, approved by the new strong-man and provisional President, UK GOVERNMENT's water DK GOVERNMENT & ware in privatisation plans were in disarray as ministers facef threats of increases in charges Gen Andres Rodriguez, was made public by Mr Luiz Maria Argana, the Foreign Minister. of up to 50 per cent from statu-tory water companies, and He said: "They will be free,

there were warmings of a sig-inficant loophole in the privati-sation legislation that would make the water authorities much less attractive to inves-

The Italian fira was the most notable exception, finishing the week on a stronger note. High interest rates in Italy have provided the lina with a strong base and in January alone the Bank of Italy sold. an estimated DM2bn to stem the lira's rise:

EMS ..... February 3,1989

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democratic and provide equal opportunities for all." THE NEW Government in

The statement followed a long period of silence since Gen Rodriguez's insuguration on Friday after his First Army Corps forced the surrender of the 76-year-old dictator after 34 years in power. Officials were understood to

have been in long negotiation. with several foreign governments over the terms ander which they might accept the deposed President. The Brazil-

ian Embassy said finallyyester-day afternoon that Gen Stroessper was being authorised to leave, reportedly for Floriano-polis, the capital of the southern state of Santa Caterina, where he is believed to own property. Gen Rodriguez's decision

will almost certainly result in election victory for himself and his ruling Colorado Party. Gen Stroessner succeeded last Feb-ruary in winning nearly 90 per cent of the popular vote, but

only after key opposition par-ties were barred from contesting the election amid widespread claims of fraud.

Early elections will leave lit-tle time for long disenfran-chised leaders of the various Liberal, Christian Democratic and other opposition groupings

to put their case. After the toppling of Gen Stroessner in clashes which left about 300 dead, opposition figures demanded an immediate return to a multi-party

political system. In his only public speech so far, Gen Rodriguez undertook to re-establish human and democratic rights and to create a society without privileged

rado Party have been detained across the country. Rodriguez discourages the cynics, Page 16

elites. Since then, however, diplomatic sources have reported that several hundred opponents of his "traditional-ist" faction within the Colo-

Page 3



# **Peking and Moscow agree on** plan for Kampuchean peace

#### By Peter Ellingson in Peking

CHINA and the Soviet Union have agreed on measures to secure the future of Vietnamese-occupied Kampuchea and on major Soviet troops cuts on the Chinese border as part of a deal for a Sino-Soviet Summit to be held in China from May

15 to May 18. The official New China News Agency said last night that Peking and Moscow had agreed a nine-point statement on Kampuchea and that the main point nf disagreement remained the shape of a future Rampuchean administration after the total withdrawal of Vietnam's troops, expected

later this year. Both sides agreed however on a need for an "effective con-trol mechanism" to exercise strict supervision of a Viet-namese troop withdrawal, an end to foreign military aid, the maintenance of peace in Kampuchea and conduct of free elections, The Chinese have always insisted that this should be a UN supervisory

force. The Soviets and the

Afghan peace bid

EDUARD Shevardnadze, the Soviet Foreign Minister, has soviet rorigh minister, has extended his visit to Islama-bad in order to hold talks today with Afghan resistance leaders. The surprise talks rep-resent a final attempt to reach a settlement in Afghanistan and avoid a prolonged civil war. Page 16; When the Red Army leaves the war stays,

Hanoi Government have resisted and it is not clear whether they have changed their view or whether an alternative compromise has been

The summit was agreed after Mr Deng Xiaoping, the senior Chinese leader, met Mr Eduard Shevardnadze, Soviet Foreign Minister, in Shanghai at the weekend

the Soviet Union took note of Vietnam's decision to end its

expectations that the Federal Reserve will have to tighten

Vietnamese troops from Kampuches, all countries con-cerned should gradually reduce and eventually totally stop their military aid to any of the parties in Kampuchea," it said in an apparent reference to China'a support for Khmer Rouge guerrillas and Soviet support for Vietnam. Vietnam invaded Kampu-chea in late 1978 to oust the Chinese-backed Khmer Rouge

whose four-year rule killed im Kampucheans Detailing the main point of

disagreement, the statement said China stood for the formasaid China scott for the collition tion of a "provisional coalition government" headed by resis-tance leader Prince Norodom Sihanouk and to includa representatives of the three guerrilla resistance factions and

in Phnom Penh. Moscow, however, proposed a "provisional organ under the

the end of September, 1989, "at the latest", the statement said. "With the withdrawal of quadripartite representation" The body would not be subor-dinate to any party in Kampu-

The crucial difference seemed to be that the present government of Premier Hun Sen in Phnom Penh would dis-solve itself under China's proposal but remain in power according to Moscow's plan. At the weekend Mr Shevardnadze stressed renewed rela-

tions between the Communist superpowers would not harm any third country, but "create a new world order". Both nations envisaged a "high level" of co-operation. Moscow intended to cut the 50-plus divisions along the Chinese border, particularly in the eastern and southern parts, where 200,000 and 60,000 soldiers respectively would be withdrawn. Three-quarters of the Soviet

forces in Mongolia would leave, and Moscow would re-structure its border forces for a "more defensive role".

Editorial comment, Page 14

# North Sea assets auction under way in Houston

#### By Steven Butter in London

THE BIGGEST and one of the most hurried auctions of North Sea oil and gas assets to take place is under way in Houston, where Texas Eastern, the US gas pipeline owner and oil exploration company, is selling assets as part of its defence against a \$2.6bn hostile take-over bid by Coastal, another gas transmission company.

The Texas Eastern assets are expected to draw bids ranging from \$1.3bn to \$1.8bn and have attracted the interest of a wide range of oil companies. This is not only because of the size of the asset portfolio, which includes 510m barrels of oll and oll equivalent in the ground, but because of what industry specialists say is an attractive balance of assets between producing fields, prospects for development and

exploration area. The assets are mainly in the UK and Norway, with addi-tional reserves in Indonesia, Denmark, the Netherlands, and Alaska.

A potential added attraction is that they can be acquired without the costs and risks associated with a hostile take-

over. When consummated, the deal is almost certain to rank as the second biggest sale of North Sea assets. The biggest was the £2.5bn (\$4.37bn) British Petroleum hostile takeover of Britoil last year. taxes. Unless checked, the The decision to bail out sudstrong dollar, raising the cost denly from the oil exploration of imported goods, will push German inflation still higher. and production business came about two weeks ago after the board of Texas Eastern con-Of all the G7 officials, Mr Karl-Otto Pohl, the Bundescluded it was unlikely to be bank President, is the most concerned about the dollar's able to continue to operate as an independent company, and rise. However, he bas been that it would attempt to sell the exploration side of busi-ness at full value, rather than allow Coastal to follow the same path and thereby finance its takeover by selling an under-valued asset. Texas Eastern is being

Texas Eastern last week was given a modest reprieve in the US courts, where Coastal accepted that its tender offer of \$42 a share would not go ahead until March 15, when Texas Eastern's controversial "poison pill" defance is now set to expire. Coastal had obtained an

kers.

injunction against the defen-sive measure, which called for the issue of new shares to shareholders in the event of a predator accumulating a large stake. Coastal's tender offer was set to expire on February 13.

advised by First Boston invest-ment bank of the US, and by

oil specialists from James Capel, the London stockbro-

Texas Eastern, however offered voluntarily to scrap the "poison pill" measure on March 15, and argued the extra time was needed to secure full value for shareholders. A court hearing on the legality of the measure is set for March 7. Meanwhile, data rooms have

been opened in Stavanger, the Norwegian oil centre, London, and Houston where oil compa-nies have been queuing up to take s look at what is on offer.

British Gas has been widely mentioned as a possible bidder because of its recent aggressive pursuit of North Sea assets. Other potential bidders include Texas Eastern's exploration partners, which are Enterprise Oil, Amerada Hess, Mobil and Amoco. Other companies believed to be interested are Repsol, the Spanish state oil company, Petrofina, Elf Aquitaine and the London & Scottish Marine Oil Company. A number of other smaller parcels of assets are also on the market, including those of International Thomson and Trafalgar House Oil and Gas. Scramble for jewels of the deep, Page 17

# G7 fails to dissuade dollar speculation

#### By Peter Norman in Washington

THE US dollar is expected to advance on the world's currency markets after last week's

US monetary policy forther." A sharp rise in US employ-ment reported on Friday boosted the dollar; causing the meeting of the Group of Seven leading industrial nations in Washington produced nothing to dissuade speculators from Federal Reserve and central banks from many European

buying the currency. Althnugh Mr Nicholas

Page 15

found.

On Kampuchea, China and

occupation of Kampuchea by

# the Hanoi-backed government

charge of Sihanouk and with

strength. The Bank of Japan many is expected to be at the has been a notable absentee forefront of further G7 action from recent bouts of concerted to curb the dollar's rise. West Germany's inflation rate is central bank dollar selling. The strong anti-inflationary stance adopted by some G7 countries has also caused some expected to accelerate to around 2.5 per cent this year as a result of higher indirect in the markets to question how

Sikhs shot in Punjab Sikh extremists fighting for a separate state in northern . Punjab shot dead two moderate Sikh leaders in an attack outside a school

Volga rescue plan A newly-created "Save the. Volga" committee will draw up a plan to save the river and the Caspian Sea from ecological disaster.

#### **Bush backs Tower**

President George Bush is standing by Mr John Tower, his choice as Secretary of Defence, but persistent reports of womanising and drinking have left uncertain whether the Senate will confirm his nomination. Page 3

#### Lima querrilla held

Pern's top urban guerrilla, Victor Polay Campos, 35; known as "comrade Rolando," was being questioned at Lima's central police headquarters and President Alan Garcia scribed his arrest as a decisive blow against subversion.

#### **Guyana power crisis**

Two of Guyana's power plants are out of action and the country will face a national emergency if the third shuts down.

#### **Colombia violence**

Ten people were reported killed in weekend violence in Colombia that included a massacre of five peasants by booded gummen, the shooting of three guerrillas by the army and the separate murders of a television journalist and a lancher.

#### **Break with tradition**

China's first major exhibition of avant-garde art made a. shocking debut when police closed it down after a young woman opened fire at a glass sculpture in a "spontaneous art happening."

Universities in Britain THE The future of Britain's system FUTURE OF HIGHER EDUCATION

gives each currency's divergence from the "central rate" against the European Currency Unit (Ecu), itself derived from a basket of European currencies.

RUROPEAN Commission will propose measures this week to abolish tax havens within the EC, Commission President Jacques Delors said. Proposals for a tax on interest and divi-dends earned in an EC state by residents from other EC. countries are also being finali-

BANCO DE SANTANDER, Spain's most internationally hased bank and the owner of nearly 10 per cent of the Royal Bank of Scotland, has posted 50 % pre-tax increase in its 1968 group profits. Page 21 PRESIDENT BUSH will unveil a rescue plan for the US savings and loan industry this

week. The private sector is likely to bear the brunt of the cost of resolving the crisis, which could result in a clean-up cost approaching \$100bn. Page 3.

MICHAEL JULIEN, group chief executive of Storehouse, responded fiercely to criticisms from Mr Asher Edelman. Page

#### CHICAGO Mercantile

Exchange's Globex automated transaction system, being developed with Reuters, has advanced another step, with admission of the Sydney Futures Exchange as first for-eign partner, Page 21

**COMMISSION** des Opérations de Bomse (COB), France's stock market regulatory anthority, has held up the takeover bid by Cerus, the French arm of Mr Carlo de Benedetti, for Dumenil Leblé, the financial services group. Page 21

THOMSON AND Matra, two of France's leading electronics groups, have decided to withdraw from the micro and personal computer business barely five years after entering with great fanfare this highly competitive sector of the compater industry. Page 21

Brady, the US Treasury Secre-tary, said after Friday's meeting that there were no changes on the G7 commitment to cooperate on exchange rate policy, the impact of his remarks was lessened by the high prior-ity that some G7 members said they accorded to fighting infla-

tion The dollar has also gained strength from continned evi-

dence of robust growth in the tries are not too concerned US econnmy, which feeds about the dollar's recent

count markets in a bid to halt its

Mr Geoffrey Dennis, chief international economist of James Capel in New York, said the absence of any specific guidance to the currency mar-kets following the G7 meeting should result in a very strong dollar.

The foreign exchange market believes that some G7 coun-

currency stability is now the dominant goal of economic policy co-ordination among the US, Jspan, West Germany, Britain, France, Italy and Can-Mr Nigel Lawson, the UK

Chancellor, said on Friday that there is a "full understanding" in the group that countries "should and must tighten monetary policy" in response to inflationary pressures.

However, concern shout inflation means that West Ger-

unable to win the backing of the other G7 participants for his view that exchange rate stability should be judged in real, inflation-adjusted terms, rather than by market rates. G7 reports, Page 3

# Legal row over alleged evasion of EC anti-dumping levies

#### By William Dawkins in Brussels

AN extraordinary legal row has broken nut over a suspected attempt to circumvent European Community antidumping levies on freight car-ried by Hyundai Merchant Marine, the South Korean ship-ing line, between Europe and Australia. It has resulted in an acrimo-

nious battle between Sofrana, a French shipping line operating in the South Pacific, the Euro-pean Commission and customs authorities in three EC coun-tries. The dispute looks set to lead to a showdown in the

Mr Gaspard Ravel, president of Sofrana, has appealed fruitlessly to the Commission to end the row, triggered by Hyundai's decision two weeks ago to hand its beleaguered Europe-Australia service to the

cent levy last October on any

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Polands Time for state and union to sit down and talk Frans Andriessen, EC merger controls: How Brussels uses its new EC External new anti-trust powers ... Relations Commissionar, may Managements How National Freight Corporalack tha flamboyance tion chose its route ..... nf his predecessor Editorial comments Shaking Asia's kaleido-Willy de Clarcq but scope; the future of learning ...... -14 he has a will of iron Afghanistan: When the Red Army leaves, the and unique experience war stavs .... of Brussels culture. -15 Page 36 Lex: EC tax proposals; building societies; UK merger policy \_\_\_\_ \_ 16 -Wall Street \_\_\_\_\_ 35-37 34 Lex 18 2.3.4 Crossword Currencies 34 Lombard 15 32.33 -London . Editorial Comment ----- 14 Management -12 UK Gitts . 20 Monday Page .. 22 Europence . 17 36 US Bonds \_\_\_\_ 20 \_ 34 Money Markets . Financial Diary ... - 14 Unit Trusts .... 28-31 13 Inti.Capital Markets ...... 18 Observer ..... 15 Stock Markets ... 32-37 Weather .... 18 13 Letters \_\_\_\_\_

"directly nr indirectly" by Hyundai, the first time the EC burg refused to believe that Sofrana was the real operator of a former Hyundai container has charged anti-dumping duties on any service industry. The Sonth Korean lina last month withdrew from tha route and announced it was to ship which docked there last week. They accordingly demanded the payment of a DM100,000 (\$53,270) anti-dumpappeal against the ruling. However, the Commission and customs officials in Gering duty before allowing it to leave, a move which Sofrana successfully nverturned in a and customs onicials in Ger-many, Britain and the Nether-lands grew suspicious when they found that Sofrana was using five of Hyundai'a ships, having allegetly painted over their nld names and substi-tuted its own. local court. The Hamburg cus-toms authorities are now

appealing against the court decision. However, Sofrana was less fortunate when the vessel later docked at Felixstowe in Regland. It was forced to pay E31,000 (\$54,250)into a frozen account, the fate of which will be decided when lawyers have Moreover, the vessels were using the same agents and sail-ing at the same times and frequencies from the same ports as did Hyundai. Commission sorted out whether the duty is officials claim this establishes really due. The vessel then a clear commercial link between the two businesses sailed on the Dutch port of Rotterdam, where it was also fined. The next Solrana vessel and could make Sofrana liable

to anti-dumping duties, an argument strenuously denied on the route is due to arrive in Europe in three weeks.

by the French company. Costoms authorities in Ham-Continued on Page 16

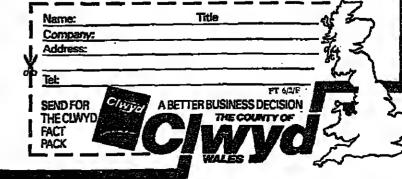
The success of the County of Clwyd, in rebuilding its

CLWYD

economic base, is fast becoming legendary. An amazing transformation has taken place during the 1980's, with Clwyd clearly emerging as one of the prime U.K. locations for company investment and expansion.

In the last six years new companies have located in Clwyd from all over the U.K. and overseas. Many have undertaken further expansion projects and are continuing to prosper in their new location.

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European Court of Justice.

French line Brussels imposed a 26 per

container traffic leaving Europe for Australia, carried

#### of higher education is the subject of intense debate. The FT today begins a series of articles on the issues at stake, with an analysis of the pressures which have prompted calls for radical new solutions; and an editorial comment. Page 14

#### **OVERSEAS NEWS**

FINANCIAL TIMES MONDAY FEBRUARY 6 1989

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#### Poll suggests | IMF Nigeria credit 'paves way for Paris Club talks' coalition hurt by **Berlin upset** By David Goodhart in Bonn

THE UPSET for the West German centre-right coalition parties in the Berlin election has raised the first serious doubts about the coalition's ability to win a third succes-sive Federal election at the end of 1990.

A weekend poli gave the Christian Democrats/Christian Social Union only 39 per cent of the vote compared with 42 per cent for the centre-left Social Democrats; the liberal Free Democrats (FDP) regis-tered 10 per cent and the Greens 8 per cent. A sepaate poli gave the far-right Republi-can Party, which came from nowhere to win 7.5 per cent of the vote in Berlin, 11.5 per cent support nationally.

support nationally. If the Republicans - now armed with an extra Dm500,000 (\$269,000) as a result of the Berlin vote - are able to capitalise on the disillusionment of enough right wing voters they could split the right wing vote in both Federal and state elections in much the same way as the Green Party has split the centre-left vote. As no party, yet, contemplates alliance with the Republicans, that makes an SPD-FDP coalition or even an SPD-Green coalition more possible.

Despite this new fluidity most political analysts still expect the present coalition to scrape back in 1990.

They point ont that this is a classic mid-term low point for a Government, that the coalition's image has recently taken an especially severe battering, and that Berlin is different.

However Mr Lothar Späth, vice-chairman nf the CDU, warned at the weekend that Berlin was "a last warning" and that the strategy of the coalition - CDU/CSU plus Free Democrate - requires over-haul.

Any attempt to replace the recent shift towards the centre with a shift rightwards to stem the flow of support to the Republicans will, however, meet resistance from the FDP. Although the SPD should be

the immediate beneficiary from greater polarisation it could suffer at national level from an unsuccessful SPD-Green Government in Berlin, and if the FDP commits itself to the CDU/ CSU in 1990 the spectre of Red-Green "chaos" in Bonn might frighten off potential support.

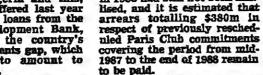
By Tony Hawkins in Lagos LAST week's formal approval by the International Monetary Fund of an SDR475m (£353m) standby credit for Nigeria has been welcomed by Western

diplomats, who say that it paves the way for a meeting of the Paris Club group of official creditors to be held later this month. The Nigerians will seek to reschedule \$4.7bn (£2.6bn) of

debt-service payments due in The Fund's approval of Nigeria's application follows \$1.1bn in 1989.

the World Bank's decision to lend Nigeria \$500m in the form of a Trade and Investment Pol-icy Loan, which is expected to attract an additional \$250m in co-financing co-financing.

hilateral rescheduling agree-ments which had been reached in 1986 had still not been finaco-financing. Britain has already pledged \$100m to Nigeria and this, with \$200m offered last year by Japan and loans from the African Development Bank, should close the country's external payments gap, which is expected to amount to



However, Nigeria will need Some Western creditors

to clean the slate with some Paris Club members before a new rescheduling agreement

can be worked ont. At the end of last year, four

have been irritated by Nigeria's failure to ensure equal irratiment. Thus, while Britain has received 75 per cent of the amount due, France has obtained only 45 per cent, and three smaller trading part-ners have so far had little or nothing.

Accordingly, Lagos will have to mend some Western fences before it can hope to regain access to official cred-

Details of the IMF agree-ment have not been released,

but bankers say that Lagos will have to meet stringent credit ceilings in respect of both money supply growth and government borrowing from the banks.

But perhaps the toughest condition is believed to be a requirement that Nigeria leaves the exchange rate to float freely in the foreign exchange market. Since the new unified for-eign exchange market came

into operation four weeks ago, the Nigerian authorities have

with the internal situation," they said. Indeed on the human rights front, there is much lip-servic-ing to Moscow. An official human rights committee was recently set up, shortly after a senior Soviet delegation visited Sofia

At the same time, however

the authorities have expelled Mr Eduard Ganey, a human rights activist. Mr Illya Miney,

Independent Association of the Independent Association of Hunnan Rights is virtually under house arrest while Mr Tzeko Tzekov, another member of the group, has been told to

leave the country.

repeatedly established a rate against the US dollar below even the lowest quotation sub-mitted by the 67 banks that comprise the interbank mar-

ket. The downward pressure on the naira, which has depreci-ated by more than 80 per cent in the past three years, is evi-dent from the rate being quoted in the parallel market – estimated last week at 10 naira to the US dollar, which compares with an official rate of eving 7.6 to the dollar of only 7.2 to the dollar.

Moderate to represent **Chilean** party By Barbara Durr

in Santiago CHILE'S Christian Democratic Party chose Mr Patricio Ayl-win yesterday as its candidate for the presidential election on

Mr Ayiwin, a political mod-erate who is president of his party, is widely expected to become the unity candidate of the 17-member opposition Condition for Demogracy who Coalition for Democracy, who is expected to be named next month. This would substantially increasing his chances of

winning. The presidential poll will be the first since 1970. Gen Augusto Pinochet is scheduled to hand over power in March 1990.

The Christian Democrats had been divided over their choice of candidate after irregchoice of candidate after irreg-ularities in a November inter-nal election for about 300 dele-gates to last weekend'a national party meeting. Mr Aylwin overcame challenges from Mr Gabriel Valdes, a for-mer Foreign Minister, and Mr Eduardo Frei, son of a former president representing the president, representing the left-leaning wing. Mr Aylwin also beat off two weaker con-sensus candidates, Mr Andres Zaldivar and Mr Sergio Molina. Mr Aylwin expressed confi-dence that he would have solid support among the coalition parties, As leader of the largest opposition party, he is chief of the coalition.

Mexico oil union pledges reform

By Richard Johns in Mexico City REFORMS have been pledged by Mr. Sebastian Guzman Calmers, the new leader of the

nies, on its own terms.

Camacho

#### South Africa opposition to form new party

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LEADERS of South Africa's fragmented "liberal" white opposition agreed over the weekend to form a new, united party open to all race groups and capable of ousting the Con-servative Party as the official opposition, Anthony Robinson reports from Johannesburg. Among its supporters is Dr Frederik Van Zyi Slabbert, for-mer leader of the Progressive

Frederik Van Zyl Slabbert, for-mer leader of the Progressive Federal Party (PFP) who walked out of parliament three years ago calling it "a gro-tesque farce". One of the sims of the party will be to hulld bridges with the extra-parliamentary opposi-tion, including blacks who have no vote in the present parliamentary system. The new "Damocratic Party" will formally come into being after a founding congress to be held in Johannesburg on April 8.

The core of the new party is the PFP which lost its status as the official opposition in the right-wing surge at the May 1987 general elections which gave the Conservative Party 23 seats to 19 for the PFP.

seats to 19 for the PFP. Its other components are the independent Party, essentially a vehicle for the political ambi-tions of Dr Denis Worrall, Pre-toria's former ambassador to London; the National Demo-London; the National Liemo-cratic Movement headed by Mr Wynand Malan, a dissident Afrikaner, and a so-called "fourth element" made up of dissident Afrikaner academics and intellectuals.

and mielicituals. Apart from the PFP, only the NDM has representation in the current parliament. Two of the NDM's three members are MPs who quit the PFP after the May elections.

According to Dr Worrall's calculations, the combined vot-ing strength of the new party amounts to around 24 per cent of the white electorate.

But whether the new party is capable of realising such a ahare of the vote is still very much an open question, given the differences of npinion brushed aside in the interests of unity.

Sudan's finance minister quits.

DR El-Tigani El-Tayeb Ibra-him, Sudan's minister of state fur finance, architect nf Sudan's short-term economic recovery programme and the chief proponent of economic reform in the country's coali-tion government, has handed in his resignation to Prime Minister Sedia E) Mabdi Minister Sadig El Mahdi, Julian Ozanne reports from

#### Bulgarian leaders gingerly eye perestroika Judy Dempsey reports on a markedly ambivalent attitude to economic reform-Freer travel is synonymous with the internal situation,"

INCE a nod of the head S means "no" and a shake of the head means "yes" in Bulgaria, first-time visitors need some time to adjust to the

need some time to adjust to the new cultural signs. Similarly, the Bulgarian authorities, led by 77-year-old Mr Todor Zhivkov, need more time to adapt to the changes taking place in the Soviet Union. And judging from the recent meeting of the party's control committee and the central committee and the National Assembly, it seems they remain less than certain about the content of their own economic reforms, let alone the pace of them.

The main purpose of Decem-ber's central committee ple-num was to discuss precisely the economy. Mr Zhivkov, Eastern Europe's longest serv-ing leader, rarely regarded as a man in a hurry, dropped a minor bombshell

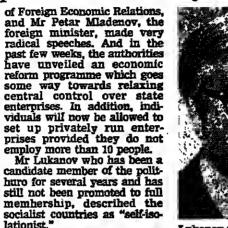
He said it was time to move from a "top-down" revolution to a "bottom-up" revolution thronghout the country. By this he meant that restructuring would not be complete without what he termed a "complete reform of the political system."

His speech, peppered with old fashioned Zhivkovian language and spiced with new Gorbachevisms, did not, how-ever, go into any detail as to how the party should reform itself.

With a closely-knit politburo, several of whose members fought with Mr Zhivkov in a partisan unit in Sofia during the second world war, it seems unlikely that they would be the ones to push through the "bottom-up" revolution. In sharp contrast, both Mr

Andrey Lukanov, the Minister

Yugoslav chief's Algeria unveils party reforms



lationist Mr Lukanov, who has been instrumental in trying to attract foreign investment from the West and in making joint ventures more attractive, also criticised the hureaucracy which, he said, was "hindering the development of Bulgaria's foreign economic relations." He called for a "single socialist market" as a key to restructuring Comecon, the eocialist-

bloc's trading organisation. He even went further by calling for a price reform, and a "real exchange rate of the Bul-garian leva to convertible cur-rency in all international pay-

ments of the country," However much the Bulgar-an authorities support the Soviet calls for greater openness - a key ingredient for

oosening the party's grip on information - in practice, Mr Zhivkov continues to run shy if actually implementing such social and political changes. A number of recent trends seems to indicate this unwill-

ingness. Last month, for exam ple, Mr Stefan Predov, editor of

had this right.

Lukanov (left): radical speech. Zhivkov: old-fashioned language Narodna Kultura, the cultural weekly, was sacked from his post. The afficial media explained It in terms of his old age. However, it is well known that Mr Predov threw his weight behind a more open

Mr Stojan Mihailov, the for-mer (and pragmatic) central committee secretary for ideology has been dropped alto-gether from the central com-mittee. Like Mr Prodev, he took calls for glasnost seriously. But what is interesting about his fate is that his dismissal last July from the central committee secretariat aroused considerable support from intellectual circles.

During the National Assembly session. Mr Dimiter Stoyanov, Interior Minister for the past 15 years, was promoted to the polithuro while his ministry was filled by Mr Georgi Taney, the former minister of transport.

The point about this reshuffle is that it comes at a time



travel as well as the availability of passports. According to Bulgarian jour-nalists, the reasons for post-poning any discussion of the

convertible so would be travellers require hard-currency allowances Above all, given Bulgaria'e deep-seated suspicions of the West, they believe it would lead to a brain-drain. Young Bulgarian journalists point out, however, that this has not

bill, is because of a serious division in the party. The younger generation supports freer travel. Members of the older generation believe it would cost too much money since the Bulgarian leva is not

SHIPPING REPORT

place in Bulgaria. Mr Zhivkov, as he reminded his comrades at the recent cenins committee plenum, said Bulgaria had embarked on the road to reform back in 1956. That was 32 years ago. And restless, younger Bulgarian officials and intellectuals feel it

is time to assess those years. But without the green light from Mr Zhivkov, not Moscow, there seems little chance that the economic reforms will iruly hite. The time for such reassessments have not yet happened in either Hungary or Poland. "If we have a decent human rights situation in our country, people would return.

These trends seem to con-firm considerable hesitation by the Bulgarian leadership to match words with deeds, a sit-uation which could be applied to the economy as well. And it appears that the explanation behind such hesitation rests with the leadership itself. Mr Zhivkov is reluctant to kosen up the Bulgarian communist party. A freer press would, after all, entail a thorongh discussion on why reforms are needed in the first

Sofia.

reform pledge By Judy Dempsoy in

Vienna

MR Stipe Suvar. Yugoslavia's communist party leader, said at the weekend that the party would not interfere with any

reforms carried out hy the incoming government, He added that the country urgently required a dose of for-eign investments and political

stahility to push through any "The party should . . . stop imposing itself on other social

organisations" including the Government, he warned. A new government, headed

hy Mr Ante Markovic, the prime minister designate, takes over next month.

ALGERIAN leaders yesterday unvelled reforms expected to open the way to a multi-party system and end the country's all-out commitment to social-

**By Francis Ghilès** 

The reforms were promised after a week of rioting last October left hundreds dead in approved, will in effect end the monopoly on power enjoyed by the FLN since the country protests at the austerity induced by a sharp fall in oil prices and against the corrupgained independence from France in 1962. In marked contrast with previous constitu-tions, the only reference to the tion of the Front de Libération Nationale, the single party. They allow the creation of FLN would be in the preamble, where the party's "historic role" is recognised. independent political associations, remove all references to socialism in the constitution Article 40 of the new constiand allow workers in the state

tution says "the right to create associations of a political nature is recognised" so long companies to strike. Until now only those working in the less important private sector have as they are not directed against state interests. Only

organisations linked to the These changes, which Algeri-ans will be asked to approve in FLN had been allowed. While this article does not explicitly a referendum on February 23, are contained in draft constituallow the creation of opposition parties it will allow for a tional amendments which, if plurality of views.

It must also be put in the context of the reforms endorsed last year which allow non-FLN candidates to stand at elections and makes the Gov-ernment responsible to the National Assembly. The new constitution continues the tra-dition of electing the president by universal suffrage but does not link his office with secre-

tary general of the FLN. The two posts were traditionally in the same hands until last November's FLN party CODETESS.

opposition.

rates gathers pace

THE DECLINE in freight rates enough to cover day-to-day in the tanker markets gathered

Slide in tanker freight

speed last week as production cuts agreed by the Organisa-tion of Petroleum-Exporting Countries began to hite, Kevin Brown, Transport Correspondent. reports. Opec's January ontput is

thought to have been about 20.5m harrels a day - down by about 1m b/d on that of the previous month. Brokers said a further cut of 1m b/d was likely this month, putting the target production level of 18.5m h/d within reach. Owners said the rates being

paid for Very Large Crude Carriers (VLCCs) were hardly

running costs. Trading conditions of the past 12 months have improved the financial position of many owners, and brokers said rates would have to fall much fur-

ther before a significant amount of tonnage were with-drawn from the market. Instead, owners will proba-bly concentrate on fixing short voyages, to be in a position to accept longer fixtures if rates

rise again. In the Gulf, rates for VLCC and Ultra Large Crude Carrier (ULCC) tonnage fell below New Worldscale 35 towards the end of the week.

lemand from Petroleos Merrica Chartount, nos, the state oil corporation. contracts for its own compa-

Mexican oil workers' union, of

the system wherehy it can

by nominees rather than by members openly elected.

The furthest Solidarity has

Dr Ibrahim, a former World Bank official, decided to quit after a new coalition cabinet was announced last week, in Mr Guzman stressed the allegiance of the union to the Govwhich several ministers withernment when he was sworn in out economic experience were appointed to key economic ministries and the power of the fundamentalist Natinnal late last week as Sec-retary-General of the Union of Oil Workers in succession to Mr Salyador Barragan Islamic Front was entrenched.

Since he was appointed to his post last year, Dr Ibrahim, a strong advocate of structural Arrested on January 10, Mr Barragan has been transferred from hospital, where he was being treated for heart trouble, to a penitentiary. Also there is adjustment, has been fighting a single-handed battle to get the Government to take diffithe former overlord of the cult decisions on pricing and subsidies, taxation, cuts in gov-ernment expenditure, foreign exchange reform and measures union, Mr Joaquin Hernandez Galicia, known as La Quina, who awaits trial on charges of arms trafficking, illegal posses-sion of arms and homicide. to manage Sudan's \$12bn

(£6.6bn) external debt. An International Monetary Fund team is due to arrive later this month to review the effects of the stabilisation proeffects of the stabilisation pro-gramme, and to prepare, with the Finance Ministry, a policy framework for a medium- and long-term structural adjust-ment programme to be consid-ered by the Government before this year's budget in June. This has now been jeopard-ised by Dr Ibrahim's resigna-tion and by several recent mea-sures which have knocked the stabilisation off course.

calm. Also behind the scenes, the OPZZ has been talking of setting up a separate political party, the Workers' Labour Party (RPP). Party (RPP). The authorities are planning to field a top team on the econ-omy and the talks here prom-ise to be relatively smooth. Sol-idarity intends to push for further cuts in arms spending to help finance reform. In the short term, though, as inflation rises and supply of computer stabilisation off course.

#### Sanctions meeting opens in Harare

FOREIGN ministers from eight rises and supply of consumer goods falls short of demand. FOREIGN ministers from eight Commonwealth nations gath-ered in Harare yesterday for a conference to propose tougher economic sanctions against white-ruled South Africa, AP reports from Harare. The ministers also planned to discuss new ways for the 49-member Commonwealth to bolster black-led states threat-ened by South Africa, organiswhile the \$300m foreign debt restrains imports, agreement will be easier for both sides than the achievement of viable solutions.

The greatest problem can be expected to confront the workexpected to compone the work-ing group on political reform. Mr. Walesa neither wants nor can afford to agree with the authorities a common electoral list of candidates. Also, he dis-likes the idea of the opposition seats in Parliament being filled by noninces rather than by ened by South Africa, organis-ers said.

The meeting formally opens today.

- FINANCIAL TIMES

Published by the Financial Times (Europe) Lot, Frankfurt Branch, sepre-sented by E.H.ngo, Frankfurt/Main, and, as members of the Board of Direc-tors, F. Barlow, R.A.F. McClean, G.T.S. Damer, M.C. Gorman, D.E.P. Palmer, London, Printer, Frankfurter Societaets-Directorie-Goubh, Frankfurty Main, Responsible editor: Sir Geoffrey Owen, Financial Times, Bracken House, Camon Street, London ECAP 4BY, C The Financial Times Led, 1969.

FINANCIAL TIMES Ld, 1989. FINANCIAL TIMES, USPS No. 190640, published daily except Sundays and holidays. US subscripilon rates 3365.00 per annum. Second-class post-age and at New York NY and as addi-tional mailing offices. POSTMASTER, send address change to: FUNANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

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S OME 50 people will sit down today, at a round table in a Warsaw palace once owned hy the aristocratic POLISH police broke up a Congress in Warsaw on Saturday of the Confederation for an Independent Poland, a key opposition party set up Radziwill family, to inaugurate talks on a non-aggression pact between Poland's communist in 1979 and claiming 1,600 active members, writes authorities and the Solidarity Christopher Bobinski in Just over seven years after Warsaw.

the imposition of martial law, the meeting carries the pros-pect not only of the return of Solidarity to public life but of a significant re-ordering if the country's political system. It also marks an attempt to reach a national consensus on how to tackle the prohlem of a national economy burdened by

foreign debt. The round table has been in prospect since last August when the promise of talks was seen by the anthonities as a way to deal with a spate of strikes in the southern mines. of Jastrzebie, and in the Baltic ports of Gdansk and Szczecin. The strikes duly ended but prospects for the round table

It became clear that Solidarty would never allow itself to e drawn into the official politcal system, as the authorities wanted, without a guarantee of the movement's return to the shop floor, which the authori-ies wanted to avoid.

Since then, pressure by the Catholic Church and the grow-ng feeling that the economic invation threatened the return mass industrial unrest has roduced a grudging majority t the top of the party in avour of Solidarity's legalisaon. In exchange, the authoriles, which planned to hold

the latter's radical wing unreconciled and ready to throw its support behind The party's immediate goal is free elections. It is led by parliamentary elections in May or June, want Mr Lech Walesa, the Solidarity leader, to agree

Solidarity's crucial round table

Christopher Bobinski analyses talks that start in Poland today

gramme with the communist and other established parties, as well as provide a certain number of candidates for seats in the 460-member parliament. The deal would also include an agreement and support for eco-nomic reform policies. Gen Wojciech Jarazelski, the

head of state, has had his prob-lens getting the formula through the party central com-mittee. Rank-and-files mem-bers remain unconvinced of its

Mr Walesa also has a hard task. A new generation of Soli-darity supporters has grown up since 1981 and some are begin-ning to question vociferously the wisdom of talking to the authorities. Besides, the move-ment no longer has a monop-oly of opposition. It is the larg-est group but, abiding by its trade union formulation, is open to challenge from much smaller political groups of all smaller political groups of all sizes and ideological hnes, which will be looking closely at the small print on any politi-

groups such as the confederation. The opening session today -with set speeches by Gen Czes-law Kiszczak, Interior Minister,

Mr Leszek Moczalski, who was jailed from 1980 to 1985. The police action came on

the eve of talks between the authorities and the Solidarity trade union, which may leave

has gained much of what it set out to achieve. Official pledges have been offered that Solidar-ity will be legal again before the election. The timetable for

the movement's restoration, as well as the safeguards the gone so far is to say if does not want the election to be "con-frontational", nor would it call anthorities want against any repeat of the confrontations of 1981, is negotiable.

for a boycott. For now, though, the authorities are anying that the same rules must apply to official and opposition candi-dates. Both sides face the conundrum of how to create an-1981, is negotiable. Controversy in this area is more likely to come from the official union (OPZZ), 5m-strong and also at the round table. It fears Solidarity will poach some of its support and is formous that the authorities electoral system that will give the communist party and its shifted their ground so rapidly allies the 60-65 per cent of the seats which Solidarity is will-ing to see them retain, while on Solidarity. In recent weeks, it is the OPZZ that has been attacking the Government and leaving the principle and prac-tice of free choice to the oppobacking strikes, while Mr Walesa has been appealing for sition

law Kiszczak, Interior Minister, who heads the official team, as well as by Mr Lech Waless and others - will be for show. Later in the week, three working groups - on unions, economic policy and (probably the most controversial) on political issues - will get down to work. On union matters, Solidarity has gained much of what if set to a common electoral pro-

advantages. Mr Walesa also has a hard

cal accord Mr Walesa signs."

#### **OVERSEAS NEWS**

# Peter Riddell and Peter Norman at the G7 meeting in Washington **US administration gives Latin** American debt key priority

isation that complex details have to be resolved before any solution

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As Mr Nigel Lawson, the Chancellor, said afterwards, there is a "consensus in princi-ple" that ways must be found ALL CALL to reduce the debt burden by market-oriented means. Howmarket oriented means. How-ever, the talks among the US, Japan, West Germany, Britsin, France, Italy and Cahada found no readily acceptable way to strengthen the existing debt strategy, drawn up in 1985 by Mr James Baker, then US Treasury Secretary.

The Baker plan to encourage private and official financial flows on s case by case basis to debtor countries which under-take reforms so as to make their economies more efficient has failed to dispel slowgrowth and a decline in Latin American living standards.

The Bush administration has made the problem of Latin America's \$470bn (\$270bn) foreign debt a key priority. It debtor nations to enable them fears that fledging democra-cies south of the US could cal-lapse if the slide in living con-ket.

THE Group of Seven meeting ditions were to continue. A No official confirmation of last week revealed an return of Latin America to such an idea was forthcoming increased will among the gov- sound account growth could after the talks last week, but it ernments of the leading indus also improve US trade pros-highlights many problems trialised countries to do more to ease Latin America's foreign debt, coupled to a growing real-isation that complex defails ance of payments defails annual rate of \$1300m. The French and Japanese

returns. governments have each offered a plan to encourage debt reduc-tion through the creation of funds to guarantee interest payments by the debtor countries on long-term securities that they would issue at a dis-count in place of bank debt. Neither has the support of a majority of the G7 govern-

Japan's plan is considered too complex. The French one has met opposition because it suggests an issue of special drawing rights, the reserve asset of the International Monetary Fund, to create the guarantee fund.

G7 officials will be considercapital flight. IMF figures suging various options before the spring-meeting of the IMF's policy making Interim Commit-tee intwo months. European monetary officials say the US Treasury has already toye! with the idea that the World Bank should lend money to debtor nations to enable them gest this might have sent to havens abroad sums equivalent to about half the foreign debt of the capital-importing developing countries. Debt reduction also does not answer what one senior inter-national official described as "the real question": finding the best mechanism to induce bet-ter economic policies in the

debtor countries themselves.

## US thrifts rescue to hit private sector **By Lionel Barber**

PRRSIDENT George Bush will unveil this week a rescue plan for the US savings and loan industry, known as thrifts.

highlights many problems raised by debt reduction schemes. It would involve the World Bank in massive com-mitments for relatively small The private sector is likely to hear the brunt of the cost of solving the crisis, which could approach \$100bn (257bn). Mr Bush is due to outline

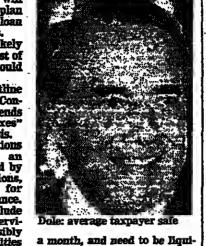
his budget proposals to Con-gress on Thursday and intends It is unclear how such a scheme would be compatible with the existing G7 principle that debt reduction should not to keep his "no new taxes" pledge in tackling the crisis.

transfer risk from private cred-itors to official lenders. It could also damage the World Bank's Among a series of options under consideration is an increase in premiums paid by savings and loans institutions, and commercial banks, for credit rating. For now, debt reduction is most likely to be encouraged and comment deposit insurance. The plan is expected to include increased government supervi-sion of the industry, possibly by giving new responsibilities to the Federal Deposit Insurby changes in tax and regula-tory regimes in the industrial countries, designed to encour-age banks to swap their debt for other assets at a discount. Officials stress that debt reduction is only part of the answer to the problem. It can-not solve the vexed issue of

ance Corporation. Mr Preston Martin, a former vice-chairman of the Federal Reserve, said yesterday an insurance premium increase was "probable".

was "provable". The higher fees for deposit insurance could raise about \$7hn — enough to meet the interest on bonds the Government intends to issue so as to raise funds for a government buy-out of insolvent bodies. About 350 insolvent savings

and loans entities are contri-buting to industry-wide losses which could be as high as \$1bn



dated or sold soon. Senator Robert Dole of Kan-

sas, Republican minority leader in the Senate, said: "It's clear that most of the funds needed to straighten out the problems will come from the savings and loans and banks, not the average taxpayer." The S&Ls have protested that higher insurance premi-ums will put them at a com-petitive disadvantage against the uninsured money market

funds. The administration and Congress - sensitive to mis-management and fraud in the industry - are unsympathetic.

# **Bush stands by Tower as** ethics embarrassments grow

about Mr Tower and Mr Gray

are the clearest indications to date that, after a brief honey-

moon, the US press has reverted to its traditional

#### By Lionel Barber in Washington

PRESIDENT George Bash is standing by Mr John Tower, his choice as Secretary of Defence, but persistent reports of womanising and drinking have left uncertain whether the Senate will confirm the

nomination. As the FBI continued its checks of Mr Tower's personal life - renewing an investigation supposed to have been completed some weeks ago -it became clear that the Tower affair has turned into a big embarrassment for Mr Bush. The new president's efforts to set higher ethical standards than those of the Reagan administration suffered another blow at the weekend. The Washington Post

reported that Mr Boyden Gray, the White House counsel and chief ethics adviser, acted as the paid chairman of a \$500m (£285m) family communica-tions company during the eight

Reagan years that he served Mr Bush as vice-presidential adversarial role towards the administration. The Bush team has encourcounsel White House policy at the time prohibited involvement in outside business interests, aged this through a series of shoddy background checks on Cabinet nominees. Mr Jack though the rules were less clear about the office of the vice-president, where Mr Gray Kemp, former Congressman from New York and Istely approved as Honsing Secreserved. He has earned more than \$400,000 from the comtary, had to return several pany over the last five years. The extensive news reports thousand dollars of lecture fees after it was revealed that he

had exceed House rules and federal law limits on outside income

Dr Louis Sullivan, whose nominstion as Health Secretary is in trouble because of his equivocal views on abortion, has been forced to drop his request to take about \$300,000 in defered payments from his former employer, the Moorehouse School of Medicine in Atlanta. He has yet to appear for his Senate confirma-

tion hearings. Mr Tower's problems are more serious. The FBI is checking several allegations, including s specific report concern-ing his period in Geneva as a US negotiator with the Soviet Union in talks to reduce

long-range nuclear weapons. The renewed FBI investiga-tion has delayed the Senste Armed Services Committee's vote on the Tower nomination. Further postponement could damage him irreparably. Today, the respected trade journal Defence News calls on the Texan former senator to withdraw, saying in an edito-rial: "The record of Mr Tower's professional life raises substantive doubt that he can perform with effectiveness at a time when defence priorities and the Defence Department are undergoing periods of vital, but delicate, change."

# **Credibility of Bush** budget deficit. strategy on trial

EVERYONE was very polite. the Gramm-Rudman-Hollings about the US budget deficit law. during the discussions on . The contrast is explained by Thursday and Friday. There the more optimistic economic was, of course, no point in assumptions, notably about rocking the hoat before an interest rates, used by the pres-address to Congress next ent administration. Many of Thursday might by Desident the imaging suits pres-Thursday night by President George Bush. In practice, what this means

is that the Bush administration's approach is on trial. The watchword is "credibility", as Mr Alan Greenspan, the chair-man of the Federal Reserve,

218 S5203 has recently emphasised a ಜಗ ರಭತ Sec. 1. 1995

number of times. Echoing the private views of ... his opposite numbers in Japan 2.27 C T 1 2122 2.77 C 1700

the spending cuts proposed by the Reagan team have also been regarded as implausible because they represent pro-grammes which Congress has staunchly defended.

The Bush administration has tentatively embraced its predecessor's economic assumptions as a starting point, though the signs are that, in the revised budget next. Thursday, some of

his opposite numbers in Japan bldget next. Thursday, some of and Europe, he has stressed - the less plausible expenditure -the urgency of further action savings will be removed. in relation to the low level of Mr Bush told businessmen. US savings, on Friday that it was impor-to Mr Greenspon the key is tant that what was sent to not necessarily the start num. Congress should be credible -bers for fiscal year 1990, which so that moder this is for real-will start in October, but the understand that this is for real-credibility of the specific much and that this is for realcredibility of the spending pro- And, if they do understand it's jections up to the mid-1990s. for real (which doesn't have to.



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jections up to the mid-1990s: 'Multi-year is what it's all about."

Credibility has two aspects: first, the economic assump-tions used; second, whether the proposed spending pro-grammes are likely to be agreed by Congress This has been illustrated in the contrast. between the estimated budget deficit, as put forward by the outgoing Reagan administration a month ago, and the figures used by the Congressional Budget Office.

The former projected a defi-cit of \$92.5bn (£53bn) for fiscal 1990, having taken into account the savings on expenditure proposed in the Reagan budget of January 9.

The Office has estimated a deficit of \$120bn — a crucial difference given that the target for fiscal 1990 is \$100bn under

rates. So we want to keep the deficit heading downward." The president knows not only that financial markets will reach a verdict if the package fails the credibility test; but that he cannot rely on con-tinued rapid economic growth to bail him out. Mr Greenspan believes the administration is too optimis-

happen overnight), then I

think we're going to see a very salutary effect on interest

tic on long-term growth poten-tial and has said that the Fed's policy will err on the restrictive side because of concern over inflation.

So the two-day meeting of the Fed's Open Market Com-mittee that will start tomorrow is unlikely to see any reason to loosen the monetary squeeze. It is now up to President Bush.

**Different approaches** shown in G7 meeting

THE WORLD will probably have to wait until the next G7 meeting in two months before it can judge whether the gath-ering in Washington last week advanced the cause of eco-

nomic policy co-ordination. By then, the US budget plans will have been published and exposed to scrutiny by Con-gress. If they are credible, the G7 will be able to try moving ahead with co-ordination of fiscal as well as monetary policy. The G7 session last week

lived up to expectations and produced no initiatives and no communiqué. The absence of the latter was to signify that G7 meetings are part of an "ongoing process" of coordina-tion rather than signs of crisis. The ministers and central heads The ministers and central bank governors of the US, Japan, West Germany, Britain, France, Italy and Canada 1987 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 accordingly agreed to maintain economic policy co-ordination with the aim to stabilise exchange rates.

After the meeting, differ-ences of approach and attitude among the participants became apparent. Some G7 countries, including Britain, now put much greater stress on combat-ing inflation than on maintaining stable exchange rates.

Mr Nigel Lawson, the Chancellor, who in automn 1987 pro-duced a "managed floating" plan for still greater G7 currency stability, insisted that getting inflation down and keeping it low was now "abso-lutely central" to economic policy. While the G7 countries had achieved more exchange rate;

stability in the past two years than in the previous five, coun-tries "should and must" tighten monetary policy if they felt it necessary because of feit it necessary necesse of inflationary pressures, he said. Such an attitude was very close to those of Mr Alan Greenspan, chairman of the US Federal Reserve Board, and Mr Karl Otto Pohl, president of the mdechank

Mr Pierre Bérégovoy of France, however, took a less stringent view. He said there was no reason for general con-cern about inflation. In a swipe at West Germany, where the Bundesbank has raised interest rates twice in recent weeks, he said there was no real inflationary danger when a country had an inflation rate that goes "from 1.4 per cent to 1.6 or 1.7. per cent".

Although the G7 meeting was billed as low-key, most of the ministers and central bankers spent at least 11 hours discussing trends in the world economy and the debt problem. They initiated annual surveil-lance of each other's econo-

The meeting will have given the US, Britain and Canada, all of which are preparing builgets, the opportunity to con-sider the international economic environment in their fiscal plans. However, the next G7 meeting two months hence could be of considerably greater significance. Late on Friday, at least one G7 minis-ter was heard to complain that session last week had not

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#### **OVERSEAS NEWS**

# Israeli troops kill five **Palestinian guerrillas**

**By Andrew Whitley in Jerusalem** 

ISRAELI troops killed five Pelestinian guerrillas in southern Lebanon on Saturday night, an army spokesman said yesterday.

The guerrillas, members of two Syrian-backed factions, were said to have been on their way to ettack targets in Israel. The clash took place amid con-tinuing tension in the region between UN peace-keeping troops and Israeli forces, after the expulsion from their homes of some 75 Lebanese villagers by Israel's ally, the South Leb-

anon Army. After incidents last week involving his soldiers, Colonel Walker in Cairo. J.E. Karlsen, commander of the Following US-mediation, two Israelis will need part Norwegian battalion, was committees are to meet in gain access to Taba.

reported to have described the Cairo and Taba to discuss issues holding np a settlement, namely compensation for an Israeli hotel on Taba and access for Israelis to the beach Israeli bebeviour in Lebanon as being "exactly like that of the Nazis." This remark drew a strong protest from the Israeli army to the UN commander.

resort. The dead guerrillas were identified by a Beirut-based spokesman of the radical Popu-lar Front for the Liberation of Palestine as members of the PFLP and of the Syrian-based Egypt and Israel, in a document initialled by the US, agreed a February 26 deadline for Egyptian and Israeli officials to convene in Taba to Palestine Liberation Front. • Egypt and Israel are today due to resume talks over the Red Sea beach resort of Taba after the near-collapse of nego-

S200m (114m). The eastern European state has vowed to pay off all its foreign debts by the end of this year and to keep new bor-rowing to a minimum. It is imming to more barter deals to buy whet it wants from Western suppliers. review progress. Israel undertook to withdraw from the 250-acre beach once issues of compensation and access have been resolved. Egypt has objected to paying Western suppliers. Under the terms of the deal, what it regards as an exorbitant figure and has said Israelis will need passports to which have not yet been for-mally agreed, Romania will

#### **China wary of Snake Year By Peter Eilingsen**

HAVING just survived the political turmoil of the Year of the Dragon, Zhao Ziyang, leader of China's Communist Party, is to see in the Chinese New Year door-knocking in Guengdong, China's richest region and a model for the repid development he wants the nation to follow.

Zhao is indulging in bai nian (paying New Year calls), a tra-dition for celebrating the most important festival in the Chinese calendar.

This is a welcome respite for the battered leader, who saw his plans for price deregulation derailed last year when infla-tion reached 30 per cent, and many in the top echelon lost their nerve for reform. True to

Zhao and the party came close to losing control. The Year of the Snake, which will begin tomorrow, is

tiations last week, writes Tony

by tradition a time for reflecculture, its main industry, which got less than yuan 1. Little wonder that output of grain last year fell by 2.3 per cent and thatforeign debt leapt tion, planning and searching for answers. The calendar points to Snake Year 1989 as not for the faint-hearted. The snake is the strongest negative by nearly \$6bn (13.4bn) to abont \$40bn - a handicap Peking can ill afford. force in the 12-creature Chinese cycle and is rarely tran-quil. The serpent is meant to provide faith for one's convic-

have been urged to realise the commercial potential of snakes tions and force action. last year serpent-breeding for medicine, meat and hand-bags produced a profit of 10m yuan - bnt most Chinese would rather call the Year of the Snake "the Year of the Small Dragon". This is not true, but is more likely to

sell for cash its own domesti-cally-produced freight ships and tankers, ranging in size from 5,000 to 200,000 tonnes. The country will also sell Bomanian motors, garments, formiture and glassware A furniture and glassware. A barter agent has been appointed to handle the sales etate government, Sichuan, spend more money - 2bn yuan (£300m) from 1985 through 1987 and turn the cash over to Boe-- on buying cars than on agri-

The US Commerce Department, in approving Romania's purchase, has set some restrictions on the sale. Bucharest will not be allowed to buy the flight simulators used for pilot training, and servicing of the most sophisticated technology will have to take place in a Western country.

Romania to

buy Boeing

barter deal

ROMANIA has agreed in

principle to purchase three long-range 767 shreraft from Boeing in a complex harter agreement valued at about \$200m (£114m).

767s in

By Norma Cohen

Metro for Ankara Ankara, the Turkish capital, was expected to initial today a "build-operate-transfer" con-tract valued at \$427m with a Canadian-led consortium for the first 8.7-mile stage of a approached for about \$125m in

ing faith in the BOT model.

The consortium is led by Canada's Urban Transport Development and incindes local contractors Gama and Garis. UK companies, led by Hawker Siddeley, will have subcontracts ranging from propulsion to track-laying.

#### The swing in Western Anstralia repeats a trend seen in other state elections over the Waste stalemate

past year, with Labor losing Negotiators from 50 industriapower in New South Wales and narrowly back in in Victoria. lised and developing countries have failed to reach an agree-ment on carbing exports of toxic waste, after a week of Queensland, South Australian and national elections are talks in Luxembourg, John

Hunt reports. Now there will have to be more negotiations and it is hoped that an accord will be signed at a meeting in Basie.

# US-Japan chip case ruling likely today

#### By Louise Kence in San Francisco

A DECISION is expected today in a legal battle that could have a significant influence on US-Japanese trade relations in the conflictive area of semiconductors.

A US federal judge in Calif-A US rearral judge in Can-ornia is expected to issue his ruling on Intel Corporation's suit that allegee copyright infringement by NEC of Japan. Intel is the leading US micro-processor manufacturer, while NEC is the largest semiconduc-tor manufacturer in the world tor manufacturer in the world.

The dispute, which dates back to 1984, has become a symbol of the widely-held

belief in the US that Japanese semiconductor companies have used unfair and, in some cases, illegal practices to beat their US competitors.

If Intel prevails, then the case is cartain to be used as "proof" of common wisdom. If the US company loses, how-ever, it will be a hitter blow for

Intel's suit charges that NEC violated copyrights on software embedded in Intel's popular substantion of the state of the

independently its own version of the microprocessor software. Details of the case are com-plex, and it has taken a torth-ous route through the courts. At one point, the original judge hearing the case had to step down when it was discovered that he owned \$80 of Intel stock through an investment nool

If NEC wins the case, ana-lysts suggest, that will mean intel's chips can be legally "cloned", leaving the company vulnerable to imitators and seriously undermining its strategy. Microprocessors represent

one of the few segments of the semiconductor market in which US companies have retained a lead over Japanese

if intel loses the case, the US may be in danger of losing its lead in microprocessors. Such a prospect would raise intense political concern in Washing-

enough evidence and advice to

ity, is organised with the help of a computer data base which

continuously logs the progress of the 400 or so cases to attract (mostly informal) investigation each year. Even with this help, DG IV is near the limit of its

Senior Commission officials

are not sure exactly how many extra staff they will need to

cope with the increase from

the 62 formal and provisional.

decisions of last year to the 150 or so expected to come under the new regulation. Mr Jacques

old, now proposed at Ecu 2bn

so as improve co-ordination

with member states, which

capacity.

write a recommendation.

# EC merger controls take shape

William Dawkins sees how Brussels uses its new anti-trust powers

Come people in Brussels S appress fronk puzzlement as to why the European Commission is trying so hard to persuade recalcitrant mem-ber states to give it an EC-wide merger control regulation. . If can hardly be worth the

bother, they argue, when com-panies are already flocking to the Brussels authorities by the omist. Sir Leon Brittan; the competition Commissioner, would then decide on Dr Cas-However, the bidder might score to get their cross-frontier merger and takeover plans vet-ted under existing EC competition rules. Such mergers are becoming increasingly com-mon in preparation for the sinalso want a so-called "comfort letter" to confirm provisional clearance. In that case, the company would have formally to notify the terms of the deal to DG IV, which would get the letter cleared at a full weekly gle European market after 1992. The outlines of the Com-

mission's new merger control powers are thus already taking shape, independently of member states' political will. Practically all of Europe's big cross-border mergers over the past year have sought the blessing of Brussels or attracted its scrutiny, includ-

attracted its scrutiny, includ-ing the abortive consortium bid for Irish Distillers, British Caledonian, Carnaid and Metal Box Packaging and most the GEC/Siemens bid for Ples-sey. The Commission's compe-tition directorate - DGIV. -marks 25 formal decisions on

meeting of the Commission. We usually expect to dispose made 25 formal decisions on of four times as many cases informally as we would by for-mal procedure," eavy Sir Leon's adviser on merger contakeovers last year, up from 15 in 1987, and gave provisional written clearance to another trol.

Even British officials, the A formal procedure could also start if DG IV and the companies fail to agree, or if it most sceptical of all on this matter, accept that agreement on some kind of merger control gets a formal complaint against the bid, such as the one lodged by Plessey against GEC and Siemena. This process regulation is likely this year. This will give the Commission the automatic right to vet in advance all larger mergers, would take four months, if Brussels sticks to the invitable currently proposed in the regu-lation, Here the case would be except those with purely national implications, and at ast double its anti-trust workload. Meanwhile, DG IV has the right to look at mergers under Articles 85 and 86 of the

able to speak the bidder's lan-

one of the department's three sectoral heads might negotiate small alterations with the bid-der later, before sending the case, with a recommendation, to the director-general, Dr Manfred Caspari, an urbane 64-year-old West German econ-omist Sir Leon Brittan the EC's nine official languages so that they can be considered by a committee of national anti-trust officials – the advisory committee on restrictive pracguage. The first step would be for the rapporteur to run an initial check with senior competition check with senior competition policy and economic experts in DG IV as to which competition rules and which markets apply. If they thought the takewhich passes its views back to DG IV. At this point, the rap-porteur would have gathered over did contravene EC competition rules, Brussels would send a confidential "statement of objection" to the bidder explaining why. This letter stops the Commission from introducing new arguments This complex process, far more convoluted than that of any national anti-trust author-

later. If Brussels wants to clear a merger, even though it is anticompetitive, it must publish this intention in the EC's Official Journal and ask other interested people – such as customers, suppliers or other potential bidders – to send in their views. This would be under a section of Article 85 that allows otherwise anti-com-petitive bids which contribute to general technical or eco-nomic worrese nomic progress. The rapporteur then invites

Delors, the Commission President, is said to be making expansion of DG IV a top priorthe company and its lawyers to Brussels to put their side of the story. He might also call on ity for the next year. The biggest unknown is what member states will finally agree should be the joint turnover thresh-

story. He might also call on other parts of the Commission for technical information. This procedure would be checked by a kind of official number, the so-called hearing officer, who is by tradition a particularies arrangement formation (£1.3bn), above which mergers must be notified to Brussels. Officials are keen to set up five-year secondments from national anti-trust authorities - and the only DG IV official apart from Dr Caspari to get direct access to Sir Leon. His job is to make sure the rappor-teur sticks to the rules and that the bidders have a fair now become formally involved. only via the advisory commit-tee. The DG IV experts are chance to lay out their defence. He can, and sometimes does, complain to the competition dissioner about shortcom-

sconful of some governments' fears that they will be unable to keep up. "We would not have proposed the regulation if ings in DG IV's procedures. we could not have stuck to it," nte th 'says one. Time will tell.

VOTERS in Western Australia on both the preferences of may have to wait a few days to these ballots and the postal the Western Australia opposition leader, refused to concede votes in some eight key mar-ginal constituencies. With defeat, and said he was still confident the Liberals and Nationals would form the next counting and distribution of these likely to take some time, government. these likely to take some time, both sides are maintaining that victory is within their grasp. Mr Peter Dowding, the Labor Premier, said his party could look forward with "reasonable confidence" to a majority of "one to five" seats in the 57-east lower house

seat lower bouse. and national ele But Mr Barry MacKinnon, espected this year.

W Australia poll in balance By Chris Sherwell in Sydney

learn which political party has won a majority in the state election held on Saturday. The state's ruling Labor

Party suffered a beavy swing against it, estimated at up to 10 per cent and enough to lose it power. But the protest vote went heavily to minority parties rather than to the opposi-tion Liberal and National Party coalition.

The outcome therefore hangs

and the second second



# It does not seem a year for fence-sitters. Even so, despite the urging of the paramount

Farmers in southern China

metro transport system for the city, Jim Bodgener writes from Ankara. The markets will be

commercial credits for the deal - a test of international bank-

all US chip makers.

# pool The outcome of the case will belp to determine, industry analysis believe, whether Intel can retain its dominant posi-tion in the market for micro-

processors used to power per-sonal computers.

FINANCIAL TIMES MONDAY FEBRUARY 6 1989



# How to get world financial news with greater currency.

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Switzerland, next month.

tions.

#### Oil use rises

The industrialised world stepped up its consumption of oil by 5 per cent in the last three months of 1988, compared with the last quarter of 1987, according to the Paris-based International Energy Agency, Max Wilkinson writes. The IEA's monthly oil mar-ket report this weekend says

the fastest growth was in the Pacific region, where consumption rose 9 per cent, with an increase of 5 per cent in the US and 3 per cent in Europe.

#### Israeli plea to EC

Israel, concerned about the impact of the abolition of tariff barriers on manufactured goods on January 1, has asked the European Community to exempt three sensitive sectors - textiles, corpets and leather goods - from the provisions of their bilateral trade agreement, Andrew Whitley reports from Jerusalem.

The request to phase out protection of these items over the next six years was submit-ted by Mr Ariel Sharon, Indus-try and Trade Minister, to Mr Juan Matutes, Mediterranean Affaire, Complexioner, RC Affairs Commissioner. EC approval looks doubtful

#### Pakistan loans

The efforts of Pakistan'a new Government to promote pri-vate investment have been vate investment have been given a fillip by a loan of \$148m from the World Bank and a \$2m credit from the International Development Association, Christina Lamb writes from Islamabad. The project will channel funds to four commercial banks and three state-owned development banks, which will re-lend the money for invest-ments in manufacturing.

taken over by a "rapporteur," typically a DG IV sectoral Treaty of Rome, ontlawing anti-competitive agreements and abuses of dominant post

The procedures DG IV uses to apply those powers are crit-icised as vague and chaotic by some lawyers representing companies in recent cases. The present system does not abso-lutely guarantee the right for the Commission to influence takeovers before they happen, as opposed to the messy business of "trying to unscramble eggs" afterwards, as one offi-cial puts it. Senior DG IV officials reckon this means Brussels cannot legally infinence bostile bids where there is a single bidder, or takeovers where no dominant position is created. In practice, DG IV exerts its influence wherever it Officials maintain there is a clear logic behind their approach. It is to give informal clearance wherever possible, but to use a complex system of institutional and legal checks when Brussels wishes to impose big changes, block a deal, or make a special exemp-

tion from competition rules. "We are in the situation of hav-We are in the situation of hav-ing to develop a consistent phi-losophy case by case, so we have to step very carefully," says a senior official. The informal procedure would usually take about a month eta the at a monthe month, starting at a meeting with one of the 80 anti-trust professionals in DGIV, at which the Commission would give an outline of the information it needs. At present, off-clais admit: "Very often we do not know what kind of infor-mation we need until we see what we have got." That would change under the regulation, which would introduce a star-

dard questionnaire on such

matters as market share, main customers, suppliers and possibly a strategy outline. Under the present system,

WORLD ECONOMIC INDICATORS UNEMPLOYMENT Dec '88 6,554 5.3 2,002 7.2 2,157 8.3 639.9 Vov. 84 6,663 5.4 Dec '87 6,978 5.8 2,569 8.4 2,227 9.0 667.0 14.3 427 22 USA 000's 8,518 UK 000's 2,067 7.5 2,204 8.5 2,119 % W. Germany 000's 7.5 2,227 8.6 678.2 13.9 377.1 10.9 Netherlands 000'a 689.9 13.8 678.6 13.9 .373.5 10.7 % Belgium 000's % 378.8 422.22 Nov. 87 2,670 11.4 3,325 14.3 1,560 2,7 Oct '88 2,654 11.3 3,870 16.7 Sept'88 2,633 11.2 3,868 15.6 Nov. BB 2,517 17.2 3,366 16.6 1,410 France 000's Italy 000's Japan 000'e 1,530

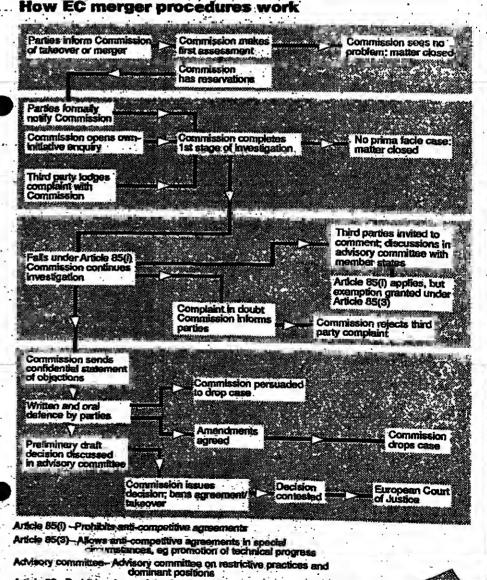
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expert in his or her mid-30s, have to be translated into the

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Article 85- Prohibits abuse of dominant positions

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**UK NEWS** 

# **Provident Life banned** from publishing survey

By Eric Short, Pensions Correspondent

PROVIDENT Life Association, the UK member of the Winterthur Swiss Insurance Group. has heen banned by Lautro (Life Assurance and Unit Trust Regulatory Organisation) from publishing the results of a survey it carried out. The survey, entitled Compet-

itor Analysis, aimed to provide independent intermediaries independent intermediaries marketing personal pensions with an objective method of comparison between the charges made hy life compa-nies on their pension products. The survey would have high-lighted the effects of these

charging structures on the investment returns provided by these contracts.

However, Lautro, the self-regulating organisation within the finencial services regulatory framework respon-sible for life company marketing, has ruled that such a survey would contravene its rules. These rules laid down a

defined basis on which life companies show projected ben-efits on life and pension contracts using standard assumptions that do not relate to the particular company's own experience. Thus, each life company produces the same illustrative figures for a particular contract that does not relate the company's own

investment experience, mortality experience or charging Mr Malcolm Reid, chief executive of Lautro, said the under-lying objective of these rules

vices industry, were implemented, the information for such surveys would be pub-licly available. was to prevent life companies using projections as a competitive tool. He would not comment on Provident Life's circumstances. He said it was Lautro's policy not to comment on the particu-

lar circumstances of a member company, if those circum-stances could be a disciplinary matter. Provident Life is holding a Provident Life is holding a press briefing tomorrow when the company "hopes to give a detailed insight into the Com-petitor Analysis – its aims, methods and findings." Provident Life offers a com-mission-free Gold Pensions contract to independent inter-mediaries such as accoun-

mediaries, such as accoun-tants, actuaries and solicitors, who are renumerated by fees from their clients instead of by commission. Competitor Anal-ysis was intended to comple-ment the technical information on this product.

Mr Reid would not comment on what action would be taken if Provident Life deliberately or accidentally disclosed information which could be regarded as breaking Lautro's ban.

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BUEGTRICITY

HE STOCK Exchange's scheme to overhaul its antiquated system for settling bargains and register-ing shares by dispensing with share certificates is likely to be blocked by opposition, mainly from banks and registrars. He admitted that if the pro-posals of disclosure of charges from the Securities and Investments Board, the main regula-tory body for the financial ser-

from banks and registrars. The opposition emerged in strength four months ago, 2% years after development of the scheme was renewed in earnest. The scheme is called Taurus – the Transfer and Automated Registration of Uncertified Stock Indeed, Mr David Walker,

the SIB chairman, in announc-ing the proposals, hoped that the media would use the infor-mation to publish "league tables" of life company Uncertified Stock. The concerns were that: •Set-up costs might run to

charges. However, Mr Reid said such more than £40m.
 An unwieldy dual system

 All divides for a lengthy transitional period.
 The SE bureaucracy and systems staff would bave excessive power at the expense proposals would not be opera-tive before 1990 and, meanwhile, the Lautro rulebook applied. Mr Reid also admitted that five magazines, including of the jobs and profitability of traditional share registrars and custodians - owned mostly by

Money Management, had per-mission from Lantro to produce illustration surveys for banks. A steering committee was set up. At this end of this month it is expected to recom-mend to the SE Council abanunit-linked products where the life companies produced fig-ures on standard investment assumptions, but used their donment of the initial, central-

own charging structure - pre-sumably the format for Provi-dent Life's Competitor Analyised Taurus scheme by which all listed companies' share reg-isters would be held electroni-However, Mr Reid said the

cally. Initially Taurus's introduc-tion was scheduled for early this year. The plans were first formulated in 1982, shelved in the three years of intensive journals were aimed at a speci-alised reedership, and were being provided with information that could be produced by a "diligent researcher."

systems development in pre-liminaries to the Big Bang reforms of 1986 and then dusted down again as the unsettled-bargains backlog

tration would undermine Lon-don's position as a centre for international share trading. The plans pushed forward by the SE's systems teams envis-

aged phasing out share certifi-cates as ploof of ownership. Instead, shareholders would be registered electronically through Taurus so that when a trancbe was bought by one investor from another the transfer could be registered by

keying in data through a com-puter terminal. The plan allowed for registrars of individual companies to continue functioning, although they would merely have to input tapes sent to them regularly from the SE as a way of recording changes in the share verticer

the share register. A further long-term threat to the registrars was that their

nally be seen as unnecessary and could also be assigned to

SUBACT

ESTICIENC)

mounted in 1966-87. The backlog highlighted the tortuons, labour-intensivs paper-chasing oparations involved in settling every SE transaction — and the danger that the costs and maladminis-tration would underside for

Patrick Mitford Slade: reporting at end of month

Taurus is a sign of troubled times to come

Clive Wolman on the Stock Exchange plan for settling and registering share deals

Taurus managers. Such a system of centralised, fully-electronic securities administration, under quasipublic control, has been implemented in a few smaller countries euch as Denmark and Norway. Setting one up in the DK would be a lengthy pro-

It would also create upheaval and upset entrenched interests. The database alone,

covering every listed company with its tens of thousands and responsibility for administer-ing dividend payments, rights issues and communicating with shareholders would gradsometimes millions of shareholders, would be of unprecedented size.

Further, legislative changes would be needed which would raise political issues: which

would be to extend the role of Sepon, the SE's central nomi-nee service which already serves as an electronic share register for stock hald hy market makers institution would be empow-ered to run such a centralised monopoly service? Many have asked if that power should be given to the Stock Exchange, the role of which in the post-Big Bang era has oscillated between a stockbrokers' trade association, a public agency, a utility and a dynamic, competi-

and ownership is transferred would mean retaining a dual system for several years.

Two other options are being reviewed by the 13-man steering committee chaired by Mr Patrick Mitford Slade, of Cazenove, and comprising rep-

resentatives of securities firms, registrars, institutional inves-tors, listed companies and

One option, which best serves the interests of the reg-

istrars and custodians, would

be to give them a continuing role in running a decentralised

system of electronic share reg

isters, albeit co-ordinated and controlled by the SE. The most limited option

clearing banks.

FINANCIAL TIMES MONDAY FEBRUARY 6 1989

register for stock had by market-makers. Its facilities could be offered to other securities firms, as a few of them, led by Barclay-share, have already been demanding, and also to institu-tional investors and to the clearing banks and other firms tive, service business. The difficulty of adopting more of an incramental approach is that the costs of ranning two systems in paral-lel, for example certificates for private investors and elecrunning large nominee ser-vices for private clients. The last option's attraction is that it could be implemented tronic registration for institu-tions, are likely to be prohibi-tive. Even allowing share cartificates to be held by indi-viduals until there is a sale

fairly swiftly. Its drawback is that it would accelerate the process hy which an increasing process by which an increasing proportion of shares is held through nominees. The current proportion is about 40 per cent. This would make the identity of the beneficial shareholders of a public company more diffiAH

WE

cult to unravel. Such considerations mean that the committee is most likely to recommend a hybrid solution, based primarily on a compromise between the sec-ond and third options, with a view to implementing the

reforms in under 18 months. What is certain is that the ambitions of the SE's systems staff, to introduce a centralised electronic system for transfer-ring and registering the shares in all UK quoted companies, have been dashed, at least for this century.

# Student loan plans 'should be scrapped'

#### By David Thomas, Education Correspondent

THE GOVERNMENT should scrap its proposals for student loans and instead introduce a system giving parents tax relief on bank loans to cover student, maintenance, accord-ing to Mr Christopher Johnson, chief economic adviser to

Lloyds Bank. Mr. Johnson, writing in the bank's economic hulletin, is highly critical of the proposals for snhsidised commercial loans to cover part of a stu-dent's maintenance from October 1990.

He argues that the system would discourage people from low income families from low income families from entering higher education, would tempt students to get deep into deht, and would increase public spending in the short term. Because of the administration involved, the proposals are unattractiva to banks.

Mr Johnson's paper reflects

• An 18 per cent increase in student grant to return it to its real level in 1978-79.

Arguing that "it is time to recognise that students have had a poor deal." Mr Johnson calculates that there has been a 20 per cent real decline in student grants plus parental contributions since 1962, in spite of a two-thirds increase in national wealth.

 Banks should be able to lend parents their statutory contribution to student maintenance on commarcial terms but with tax relief on interest. Mr Johnson argues that many parents are already funding their children's education by

extending their mortgage, on which tax relief applies.
A fail-back government loan facility, much smaller than presently proposed, for stu-dents, whose parents students whose parents are unable or unwilling to pay their statutory contribution.

**ELECTRICITY SALUTES ITS CHAMPIONS** 



Those who champion the cause of energy efficiency by using electricity are duly rewarded.

National Beta Award winners for 1988 are a superstore and a school (the name Beta combines B for buildings and eta, the Greek letter for efficiency).

But all the other 350 entrants are winners too. To qualify, they have had to demonstrate significant energy savings and improved amenities and environment through the cost-effective use of electrical techniques.

#### THE ALL-ELECTRIC SUPERSTORE

The 1988 national winner for buildings over 1,000 square metres is the all-electric J Sainsbury plc superstore at Burpham near Guildford, Surrey.

The air-conditioning system, combining heat pumps, heat recovery and chilling units, has cut energy costs by 30 per cent compared with similar stores - saving an estimated £42,000 a year.

It also provides a better environment for

customers and staff. The installation has been so successful that Sainsbury's have incorporated similar systems into all their new superstores.

#### UNDERGROUND WATER HEATS SCHOOL

The Beta Award for buildings under 1,000 square metres goes to Dickleburgh V.C. School, Norfolk.

Sophisticated energy-saving techniques have reduced energy costs to less than half the target figure for primary schools.

Two electrically driven heat pumps make use of water at 10°C from a borehole into the water-bearing chalk stratum to provide hot water for central heating. The heat pumps provide 3.5 units of heat for every unit of electrical energy used.

If your building is saving money with electricity, you could be a Beta Award winner too.

Ask the Energy Marketing Manager at your Electricity Board for more information about the 1988 winners and how to enter this year's competition.

Energy for Life

the irritation felt by the high street banks at the Department of Education and Science's failure to consult them fully before its scheme was pub-

"The DES evidently assumed that the banks were so keen to gain student customers that they would subsidise the operating costs," Mr. Johnson writes. His alternative scheme would have three main ele-

Mr Johnson also opposes plans to withdraw social secu-rity benefits from students, on the ground that housing benefit helps deal with the wide variations in student lodging expenses. He calculates that his proposals would cost less than the Government's plans initially, though more in the medium term. Editorial Comment, Page 12

#### **Rover recruits extra 100** workers at Swindon plant By John Griffiths

ROVER GROUP is recruiting a further 100 workers at its main car body pressings plant at Swindon, Wiltshire, to help fulfil a contract under which Rover will supply Renault, the French manufacturer, with panels for the 21, its main vol-

inne seloon. The contract is worth about fin a year, relatively small by motor industry standards. However, according to Rover Group, "opportunities for fur-ther business are heing explored by both parties." The contract is to provide Renault with 20,000 front and rear door inner papels a week rear door inner panels a week, with deliveries to Renault's Sandouville plant, where the 21 is produced, starting in about

two weeks. Initially, Renault itself is to supply the 190 tonnes of steel a week needed for the contract. However, the intention is to switch to a UK steel suppliar as soon as possible.

The contract provides fur-ther minor underplaning to the viability of Rover's Stratton St Margaret plant on Swindon's outskirts, where 3,000 people

The facility meets the major-The facility meets the major-ity of Rover's needs for press-ings, although body panels for the Montego, Maestro and Mini-are still being made at Rover's pressings plant at Llanelli, South Wales.

However, Rover is negotia-ting to sell the Llanelli plant to Camford Engineering, the Mid-lands-based industrial group. It plans to source all of its pressings requirements - including those for the RS saloon range to be launched in a few months from Swindon.

These activities are expected compensate for a decision by to comp Jaguar to change the sourcing of its bodies from Rover to a joint venture company which Jaguar has established with GKN.

#### **Rowntree trust to probe** effects of takeovers By David Waller

THE Joseph Rowntree Memorial Trust is funding a research project into the effects of takeovers on local From 1904 until last summer, the charitable trust was the

From 1904 until last summer, the charitable trust was the higgest shareholder in Rown-tree, the York-based confec-tionery company which was taken over by Nestlé, the Swiss foods group, after a protracted hid battle.

According to Sir Donald Bar-ron, the trust's chairman and a former chairman of Midland Bank, the aim of the project will be to look at: ● The effects on the regions of the removal of the ultimate

decision-taking powers of large organisations. How communities are

the public and national inter

est. • Whether the current legisla-tive framework for mergers policy is satisfactory. • The effects and mechanics of "dawn raids" - stock mar-ket operations whereby a pred-ator can swiftly acquire a large holding in its target company. The trust was endowed with shares by Joseph Rowntree, the philanthropic 19th century proprietor of the company. It supports independent research into housing and social policy issues.

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b) The detailed design, manufacture and installation of large pumps to mein tunnets, complete with all pumping etation ancillaries commissioning of the complete drainage system.

ful companies will be given the opportunity to ter both the UK and the French work packages. c) Su

DELIVERY Contract award end of 1989, delivery during 1981 for completion early 1993.

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May 1989.

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For more details call Mr. F.H. Bailey, Mechanical Project Manager, telephone number (01) 770-2770 in Sutton, England.

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NAME AND ADDRESS OF AUTHORITY AWARDING TRANSLINK JOINT VENTURE from UK and/or GIE TRANSMANCHE Address for correspondence:SURREY HOUSE, THROWLEY WAY, SUTTON, HIGH WAY, SUTTO SURREY SMI JWA UNITED KINGDOM TEL: (01) 770-2770 FACSIMILE: (01) 643-8988 TELEX: \$27385 TMLINK G AWARD PROCEDURES tricted tendering SUPPLY a) Channel Tunnet Sites in UK and in France. b) The detailed design, manufacture and installation of pumping station and water storage facilities for the main numels, complete with a ancillaries and commissioning of the complete system. ful companies will be given the opportunity to ten both the UK and the French work packages.

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- For more details call Mr. F.H. Bailey, Mechanical Project Manage telephone number (01) 770-2770 in Sutton, England.

DATE OF DESPATCH 30th January 1989.

#### **COMPANY NOTICES**

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shureholders of Britaln's Regeneration Fund, SICAV will be hald at far registered office at Lunerhourg, 14, Rue Aldringer, on 14th February, 1989 at 14.08 pure, for the purpose of considering and wolfing upon the following methons:

- To approve the Balance Sheet and Profil and Loss Account and to allocate the Ne Profil as at 20th September, 1965
- To clackarge the Directors with respect to their performance of duties during the yes and all Schemeter. 1988.

The Shareholders are advised that so gooram for the General Meeting is required and that decisions will be salari at the majority of the share present or represented at the meding. The Sourd of Directory

LEGAL NOTICE

#### **UK NEWS**

#### Call for **Details expected on plans** for VAT on construction

By Paul Cheeseright and Andrew Taylor

THE GOVERNMENT is expected this week to publish details of plans to introduce 15 per cent value added tax on new private commercial, private industrial and public sec-tor construction other than housing.

The three sectors accounted for nearly £15bn of output last The introduction, from April

1, of VAT on new construction - VAT is already levied on many types of repair and main-tenance and improvement work - follows a ruling last June by the European Court that Britain was in breach of

European Community legisla-tion by not applying the tax to new commercial building. The court's decision prompted protests from institu-tions and organisations, including private schools and private

hospitals, which in the normal course of their business would be unable to recover the tax. Changes to be introduced this week would allow property companies, previously VAT exempt, to charge the tax on rents, should they wish. This would give landlords the

option to recover VAT charged

#### Tax laws 'discriminatory'

VAT.

1

By Andrew Taylor, Construction Correspondent

BRITISH TAX laws are contractors without a certificate are required to deduct discriminating against foreign contractors working on construction projects in the UK. according to a firm of accountants. The tax rules, the firm says, conflict with European Community plans to dismantle trade barriers by 1992. Blick Rothenberg & Noble says it is pursuing with the get the money refunded from the Inland Revenue." To qualify for a 714 certifi-cate, companies would have to Inland Revenue more than 12 cases involving Continental contractors working in Britain. At issue is a British requirement that all construction sub-contractors employing labour should obtain a special

tax certificate known as a 714. Companies employing sub-M and S meal sales affected

by listeria fears By Lisa Wood

CONSUMER FEARS about the contamination of chilled pre-pared foods by listeria, a bacing, says a study published teria which can cause serious infection, have led to a slight

1.

developers argue that money could have been spent on a project even though construc-

also be expected to define what is meant by a new building. According to Customs & Excise thinking; this could include buildings up to five years old. The definition of building land will be critical for mixed developments, as residential land does not attract VAT.

**Building contracts, Page 27** 

been in touch with the UK In one case, a West German air-conditioning company was expecting to have to wait up to

Board would lend funds at a years to small and mediumsized businesses. It would not. bowever, provide equity finance. It would increase its initial capital of £1bn with retained profits from investments and by borrowing on the world's capital markets.

The board would not lend directly to smaller companies but, like the German Reconstruction Bank, would make its funds available to Britain's commercial banks to form part of the loan packages they offer their customers. The commercial banks would carry the risk of the loan not being repaid but would be paid a commission by the board to bear that risk.

The union believes the money could be made avail-able at less than the minimum UK bank lending rate and several percentage points below levels currently charged to small business customers.

The board would have to cover the cost of money it bor-

tion contracts may not have been signed by that date. The draft legislation will

Government

There are concerns in the property industry that the changes could damage the sometimes fragile financing of inner-city regeneration pro-jects by raising costs which

standard rate income tax from

# cannot later be recovered. Mr John Heddle, Conserva tive MP for Mid Staffs, has argued in representations to the Government that financial-sector tenants are most likely to require space in large inter-city developments. Property industry leaders, including the Building Employ-ers Confederation, have been seeking a longer transitional period before the introduction

period hence the introduction of the tax on new construction. Customs & Excise, which administers VAT, had pro-posed that only property and construction contracts signed before June 21, 1988, would remain free of VAT. However,

FINANCIAL TIMES MONDAY FEBRUARY 6 1989

Chancellor of the Exchequer. Cheaper long-term finance would allow British companies to compete on a more equal footing with their foreign rivals, which often have access to special low-cost funds, the union said. At present, lending rates in the UK are determined by the need to restrain infla-

cheap loans

to small

businesses

By Charles Batchelor

BRITAIN should provide cheap loans to small and medium-sized businesses by establishing a Business Devel-opment Board financed with

film of government money, the Union of Independent Companies, a small business

lobby group, is urging the Chancellor of the Exchequer.

by the need to restrain infla-

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by the need to restrain infla-tionary growth and support sterling rather than meet the needs of industry. Mr Tom Lyon, the group's chairman, said in a letter to Mr Nigel Lawson that basi-nesses typically pay at least 15 per cent for finance compared with mortgage rates of around with mortgage rates of around 13 per cent available to indi-

viduals for house purchases. That compares with West Germany where the Recon-struction Bank, set np after the Second World War to channel Marshall Ald into the redevelopment of the economy, provides £4.5bn a year to smaller firms at rates below the West German base rate of 6 per cent. Japan also makes

cheap funds available to smaller companies. The Business Development fixed low rate for np to 10

#### fees paid to the sub-contractor. Mr Bob Rothenberg, a part-ner, says: "Many of these comsix months after its work had panies, under double tazation rules, should not have to pay tax in this country. Yet, they may have to wait months to been completed to recover about £200,000 in taxes. In another case, a Swiss sup-plier of food processing

machinery was waiting to recover £70,000. Several Continental suppliers of equipment to a German

Budget on March 14 but prom-

ised to reduce income tax in

subsequent years, it might encourage borrowing this year.

building materials company in Britain, were pursuing claims involving taxes totalling more establish a tax base in Britain. Some do not want a permanent base because they are only carthan firm, the firm said. rying out single contracts, says Mr Rothenberg. He believed The Inland Revenue declined to comment on individual

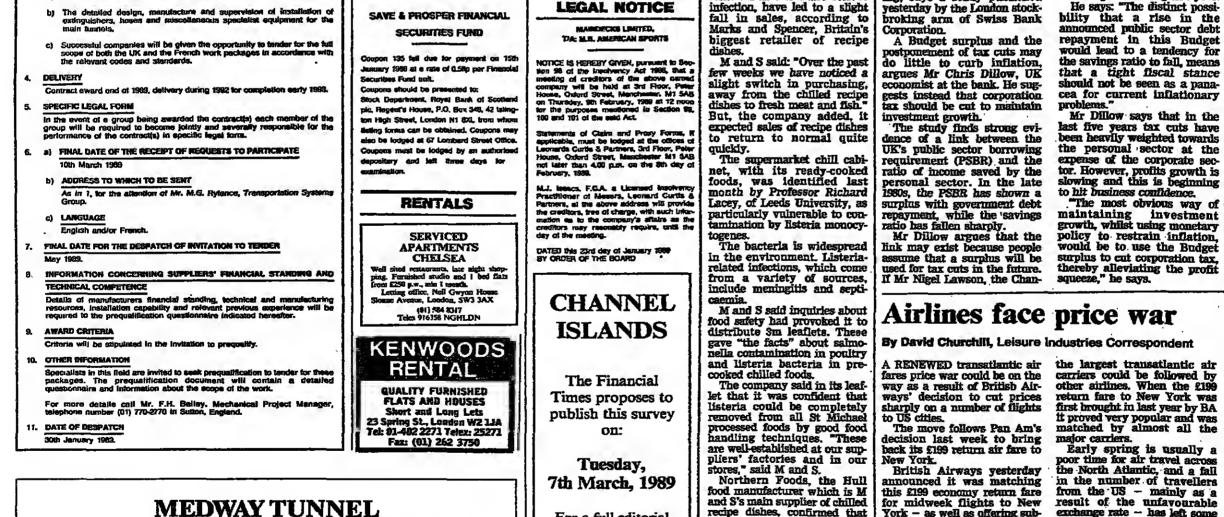
the European Community was investigating the issue and had cases.

#### **Big public sector surplus** 'may discourage savings'

#### cellor, made no tax cuts in his

By Ralph Atkins, Economics Staff THE ANNOUNCEMENT of a large public sector surplus on Budget day could encourage a further fall in household sav-





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FINANCIAL TIMES

The Rochester Bridge Trust, with the support of English Estates, Kent County Council, Rochester upon Medway City Council and Gillingham Borough Council is promoting a Private Bill for the construction and operation of a new road Tunnel under the

It is currently envisaged that tenders for the construction of the Tunnel could be issued in late summer 1989, with construction commencing in spring 1990.

The Tunnel, which has a projected cost of approximately £50 million in 1988 prices, will be partly located in the North West Kent Enterprise Zone. The availability of enterprise zone allowances renders lease finance potentially attractive. Accordingly, the Trust is seeking expressions of interest from substantial finance lessors (or consortia of contractors and lessors) with the financial and technical capacity to fund a project of this nature.

Expressions of interest, accompanied by latest report and accounts, should be sent to Peat Marwick McLintock, P.O. Box 486, 1 Puddle Dock. Blackfriars, London EC4V 3PD, marked for the attention of Mr. E. Oliver, by 17th February, 1989 from whom further information is available.

This advertisement does not constitute an invitation to invest.



and the second second

Utility sales 'lead to monopoly mongering' By Ralph Atkins THE privatisation programme has sacrificed the goal of greater competition for short-term con-siderations, says a book pub-lished today by the institute of Economic Affairs. Economic Affairs. Emphasis given to competi-tion has been "patchy and vari-able" in privatisations, says Dr Cento Vellanovski, the book's editor. The proposed structure for a privatised electricity gen-erating sector in England and Wales has "the seeds of collu-sion and monopoly abuse," he argues

recipe dishes, confirmed that there had been a drop in orders

for its chicken dishes and a marginal decline in other

dishes. It said that normal

demand patterns for recipe

dishes seemed to be returning.

argues. The book brings together essays on privatisation and

competition. It concludes that the sale of utilities like telecommunications, gas, electric-ity and water is leading to "monopoly mongering" with- ity industry, due to be priva-

Government's out effective competition. On programme has One solution proposed is to allow strong new entrants including overseas companies currently blocked by government restrictions - to buy into the businesses.

York - as well as offering sub-stantial price cuts for West Coast destinations. The biggest

reduction is a saving of more than £300 on the regular £553

The price cutting by two of

return air fare to San Diego.

The authors argue that pri-valisation is relying too much on the unproven ability of reg-ulation to do what market forces would have achieved without cost without cost.

Dr Veljanovski says thet where the Government has attempted to foster direct comsurer way." Dr Veljanovski says the Gov-ernment has been unwilling to cut all its ties with many priva-tised companies and he argues that interference in utilities petition it has mistaken duopoly - competition between two companies - for effective competition and prohibited the entry of new firms willing to provide competitive networks. may continue after privatisation if the Government retains He says that in the electric-

tised at the beginning of the 1990s, generation will be domi-nated by two large companies formed from the Central Elec-tricity Generating Board. However, potential gains from collusion will be high, he In 10 out of the 13 companies in which assets have been sold to the public, the Government

exchange rate - has left some spare capacity.

BA's price cuts, however, apply only to flights from the UK between February 13 and

March 15 and between April 3

and April 27.

"golden shares."

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to the public, the Government has a golden share that can be used to block a hostile take-over or one that it finds unac-ceptable, he says. Only two of the companies, Associated Brit-ish Ports and British Petro-leum are entirally from of the argues, and competitive force will probably not be sufficiently strong either to reduce costs dramatically or to pass leum, are entirely free of the reins of government. costs dramanicary or to pass on any gains to consumers. He adds: "Regulation will be required to prevent collusion. But competition is by far the

He says: "The restrictions on individual and foreign owner-ship simply operate to reduce the efficiency of the capital market and the latter, in par-ticular isoners the interval ticular, ignores the increasing internationalisation of financial markets,"

Privatisation & Competition: A Market Prospectus. Hobart Paperback 28. LEA, 2 Lord North Street, London SW1P 3LB. 19.50 phis 50p p&p.

yesterday by Lord Cledwyn, leader of the opposition in the House of Lords. The £40,000 walkways are

part of a £4.4m development. The runway has also been

Improved baggage-handling facilities, more car-parking spaces and new holding lounges have already been

The walkways will cater for Boeing 787s, BAC One-Elev-ens, McDonnell Douglas 83s and F28 Fellowships, which handle 80 per cent of passen-gers using the airport.

rowed on the capital markets, the expense of maintaining a staff of abont 150 people, a SE contribution to its own reserves and the commissions paid to the commercial banks

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to cover the risk of non-repayment of the loan. As well as providing money the board would give advice on business planning to reduce the risk of failure. By funding such an institu-tion the Government would effectively be using some of

the proceeds of privatisation to regenerate British industry, the group said.

"It cannot be too difficult a task to dampen credit on the consumption side of the con-omy, by increasing its cost, without affecting the manufacturing sector which has to be encouraged to grow," it said.

#### Walkways for **Cardiff** Airport

THREE walkways enabling ssengers to move directly into aircraft on the apron at Cardiff Airport were opened

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#### **UK NEWS**

# Ernst & Whinney drops head of consultancy team

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ERNST & Whinney has become the latest in a line of leading UK accountancy firms in recent months to drop the head of its management consultancy division abrantly,

The departures reflect disquiet below the surface in what has been a spectacularly successful area of business for the accountancy firms.

Several have grown their management consultancy arms to such an extent that they now rival their traditional audit and accountancy business. But the pressures created by this growth have exhausted the management ability of some firms.

Ernst is parting company with Mr Gareth Jones, a for-mer main board director of management consultancy Booz Allen, who was brought in three years ago to run Ernst's

UK consultancy business. Mr. Klwyn Eilledge, Ernst's UK senior partner, said Mr Jones had achieved the targets set for the consultancy division, which have included more than trehling its fee income to around £12m.

However, when pressed he said that Mr Jones's successor: said that Mr Jones's successor was better suited to handling the firm's development in the future. But he added: "You put

it negatively, whereas I would prefer to put it positively." Mr Janes is being replaced by Mr Clint Alston, an American who moved to London last summer to spearhead the development of Ernst's information technology practice across Europe. The firm said at the time that its intention was to keep

Mr Alston's operations completely separate from the UK management consultancy busimanag

Coopers & Lybrand also recently dropped its head of consultancy, Mr David Miller. He was replaced by Mr Peter Allen, an accountant and the firm's overall managing part-

Mr Brandon Gough, Coopers chairman, denied that Mr Miller had been demoted or that there had been problems with the consultancy division, the lement of the true in the the largest of its type in the UK, with fee income of £54m in the year to September 1988. However, 'Mr Miller has returned to client work and no

longer has any managemen: responsibility. A third firm. Spicer &

by Mr Alan Hodgart, a former strategic consultant from Deloitte Haskins & Sells, another accountancy firm. Mr Bishop himself once worked for Deloitte, before moving on to run the UK management consultancy divisions of Arthur Young and then Spicer.

Arthur Young, for its part, replaced a former head of con-sultancy, Mr Keith Stein, about two years ago. Mr Stein still works for the firm as head of its internal strategy unit. The firm reduced the range

of its management consultancy services after replacing Ma Stein.

The changes indicate that growth has not been painless. The pace of change in some firms has outstripped even the consultants' ability to run their own businesses effec-tively.

According to the top consul-According to the top consul-tant at one of the largest accountancy firms: "The growth is a huge problem both in terms of keeping up profits and, more particularly, in the way people are developed. You just can't build your manage-ment fast enough, and quality suffers.

suffers. "We have deliberately put a ceiling on our growth as a result.

gest Conservative lead since

August and the same margin which gave the Tories a 101-

# Labour to debate arms policy

#### By Charles Hodgson

LABOUR'S defence policy review committee meets tomorrow to discuss last week's factfinding visit to Moscow by a delegation preparing the ground for a rethink of the party's controversial commitment to unilateral nuclear disarmament,

The meeting will not take any firm decisions but will. receive a full written report on. the talks with senior Soviet defence and foreign ministry officials.

The message that appears to have emerged from Moscow is that while there may be a role for unilateral gestures by a future Labour government, Britain should take part in multilateral talks covering both nuclear and conventional weapons.

This will be particularly wel-come to Mr Neil Kinnock, the party leader, who has made clear his desire to replace the among union members. Mr Todd was instrumental in defeating a resolution leaving open multilateral, bilateral and unilateral options at last year's Labour conference in favour of electorally-unpopular commit-ment to unilateral disarmament with a more flexible nona reaffirmation of strict unilanuclear approach. This would teralism. • The Conservatives hold an leave open the full range of multilateral, bilateral and uni-11-point lead over Labour, according to a MORI poll in the Sunday Times. This is the big-

Jateral disarmament options. There were signs at the weekend of a wider shift in opinion within the Labour Party towards this more flexible approach.

seat majority in the 1987 Gen-eral Election. The influential transport union, whose unilateralist leader Mr. Ron Todd was part Latest ratings (with last month's equivalent figures in brackets) are: Conservatives 47 of the Moscow delegation, is per cent (46); Labour 36 per cent (36); Democrats 8 per cent thought likely to review its stance as - evidence mounts that support for unila-teralist policies may be waning (6); SDP 5 per cent (7); Others 4 per cent (5).

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**hospitals** likely to opt out of NHS

#### By Charles Hodgson

THE LABOUR PARTY today launches its counter-attack on the Government's proposals for fundamental reform of the National Health Service with the publication of a list of more than 300 hospitals, which the opposition claims are marked to "opt out" from the NHS the NHS. The list, which covers many

leading hospitals, is based on Labour's interpretation of the white paper's provision that large general hospitals would be encouraged to apply for self-governing status as NHS hospital trusts.

hospital trusts. According to Ms Harriet Harman, Labour's health spokesman, the party will seek to ensure that opting out "is exposed as a risk to the health of the community and patients expression.

"We will target every dis-trict which is threatened with losing its local hospital by opt-ing out," Ms Harman said.

Labour argues that the opt-ing out proposals will mean that the quality of care will decline as hospitals cut corners to compete for district health authority contracts and that hospitals will be obliged to provide only core services, forcing local people to travel elsewhere for treatment.

elsewhere for treatment. It also claims that wages in opted out hospitals could fall below NHS levels, leading to loss of staff, and that many hospitals may decide not to provide non-emergency ser-vices can be below dialwisvices, such as kidney dialysis and diagnostic tests. Mr Kenneth Clarke, Health

Secretary, has firmly rejected the claim that the white paper is a prescription for privatisa-tion of the NHS.

Yesterday, he reiterated his opposition to general tax relief for those choosing private health care outside the NHS. He defended the Government's plan to provide tax relief for the elderly taking out private health insurance, arguing that this would help reduce waiting times in the NHS.

"I see no general case for tax relief . . . I believe in low taxation where people decide how to spend their own money." Mr Clarke told BBC TV's On the Record.

Labour lists | Peacock attacks ITV franchise proposal

#### By Raymond Snoddy

THE PEACOCK Committee, one of the main influences on the Government's radical new broadcasting policy, yesterday attacked proposals to grant ITV franchises automatically to the highest bidder.

The criticism in evidence submitted to the Home Office reflects growing and wide-spread opposition to the proposal in the white paper on broadcasting published in November that commercial licences should go to the highest bidder after applicants had passed a "quality threshold." The committee, which reported on the future financ-

ing of British broadcasting in July 1986, advocated, by a majority of four to three, a form of competitive tendering for commercial television licence

But the committee emphainterest. sised that the Independent Broadcasting Authority should have the right to reject the highest bid if another company offered more "value for The white paper does not contain such a provision. In the document submitted yesterday, the Peacock Com-mittee members argued: "We

#### Young defends Government merger criteria

**Financial Times Reporter** THE GOVERNMENT operates a clear and consistent policy

on monopolies and mergers based on the implications of a potential bid for fair competi-tion, Lord Young, the Secre-tary for Trade and Industry, insisted yesterday. Responding to criticism that

the Government lacked a coherent approach reflected in a survey of leading financial advisers, Lord Young said: "It [the policy] is absolutely clear; it is about competition." The survey, carried out by Channel 4's Business Pro-

gramme, covered the top 20 financial advisers in the UK mergers and acquisitions field. It cited City confusion over the referral of bids such as Elders for Scottisb & Newcastle, where analysis felt there was no threat to competition, and the decision not to refer the Nestlé takeover of Rowntree, in spite of concern over Swiss non-reciprocity.

Lord Young rejected sugges-tions that ministers were some-times guided by political issues and said every takeover was different, so competition implications varied with each bid.



Professor Alan Peacock:

pondering plans for ITV

are unanimous in believing that that safeguard ought to be restored. Further we do not believe that the winners of the forthcoming tenders should be granted franchises in perpetuity, which is the likely outcome of the white paper pro-posals." The submission was signed

by six committee members the academic; and Mr Samuel Brittan, chief economic com-mentator of the Financial although Professor Sir Alan Peacock, who was ill when it was drawn up, said he fully supported its conclusions.

The committee also warned the Government that it would be wrong to remove the auto-matic linking of the BBC licence fee to the retail price index after 1991 as the white paper suggests. The Government says the licence fee could be based on a less than full RPI basis to reflect the BBC's abilmoney" in terms of the public ity to supplement its income

from subscription. The committee said the BBC should move to subscription as soon as possible but thought this could not take place before

#### The committee position on both auctioning and the index-ation of the BBC licence fee could have a considerable influence on the cootent of the broadcasting bill the Govern-ment plans to introduce this autumn. More pressure

1996. "A premature reduction of the licence fee will have

damaging effects both on

BBC television and on BBC

radio," the submission to Mr Douglas Hurd, the Home Secre-

The committee members,

who include Professor Alastair

Hetherington, former editor of

The Guardian; Lord Quinton,

Times, also called on the Gov-

ernment to implement their

first recommendation. This

was that all new television sets

sbould be fitted with a special

socket that makes it easier to receive subscription television.

The Government believes this

should be left to industry.

tary said.

#### on Currie to testify to MPs By Our Political Staff

lowing reports that she is pre-

paring a book on the affair and

Mr Jerry Wiggin, the Tory chairman of the committee, said the fact Mrs Currie was

able to the committee.

FRESH MOVES are expected at alter existing contracts and Westminster today to force Mrs allow topping up, the institute says, but this reduces the com-Edwina Currie, the former bealth minister who resigned amid the row over the disputed health risks of salmonella in

The institute quotes a mar-ket research study into losses on surrender carried out by Mr eggs, to appear at a Commons inquiry into the affair. The Labour Party is to table Peter Matthews of Policy Network, a firm that buys and sells life policies. This showed a motion compelling her to appear before the Commons that 93 per cent of early suragriculture committee which is renders in the first few years of the term of the contract related due to hear evidence from Mr John MacGregor, Agriculture Minister, and Mr Kenneth to endowment mortgages. In addition, the average surrender payment represented a loss of 18 per cent - giving a total of Clarke, Health Secretary, on Wednesday. Mrs Currie bas twice declined to give evidence to the committee. However, Tory and £680m, according to recent Department of Industry figures Labour MPs' pressure on her has increased substantially fol-

- against the premiums paid. Mr Andrew Paddick, the institute's director general, claims the mortgage shops giving bad advice are usually the has been given access to health ministry documents unavailappointed representatives of one life company, who can offer only that company's prod-ucts and therefore could not rearrange the endowment mortgage. The institute would welcome case histories from bousebuy-

writing a book about the salmonella matter would be a material factor in the commit-tee's decision on whether to ers who have suffered the upsets of surrender. seek to force her to appear.

mortgages.

**By Eric Short** 

poor advice to housebuyers so they can collect higher com-missions on new policies. Com-missions range from £650 to £1,200 for each new contract.

About 80 per cent of all housebuyers use endowment mortgage policies to repay mortgages. When they take out a new mortgage, usually for a higher amount, the lender persuades them to cash in their existing endowment and take out a fresh one. However, if the cash-in occurs within three or four years of effecting the contract, the housebuyer usually receives less than the premi-ums paid. This is unnecessary becanse life companies will

estimated £680m a year by cashing in their mortgage endowment policies when they take out a fresh mortgage or when they rearrange existing The Institute of Insurance

Brokers says this represents an

HOUSEBUYERS are losing an mission.

**Poor advice 'costing** 

housebuyers £680m'

unneccessary loss for the majority of bousebuyers. The institute criticises banks, building societies and remortgage firms for giving



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February 6 and 13, 1989

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6th February, 1989

#### Most of them, in fact, will be able to see only one Sky chan-nel with programmes ranging from country singer, Dolly Par-Astra satellite at 6pm. ton, at 6.30pm to a Mozart vio-lin concerto at 3 am. "This is the television revo Intion. A revolution in quality. A revolution in quality and choice," said the portentous voice on the two-minute intro-For the main service, with half-hour news programmes on the hour through the day and duction to all four channels before Sky channel, the enter-tainment service, Sky News,

UK and Irish Republic."

By Raymond Snoddy

**By Richard Evans** 

nies.

THE GOVERNMENT's water

privatisation plans were in dis-

array last night as ministers faced threats of increases in

charges of up to 50 per cent from statutory water compa-

Industry leaders also gave

warning yesterday of a signifi-cant drawback in the privatisa-tion legislation that would make the authorities much less

attractive to investors. The 29 statutory water com-panies, which supply a quarter of all households in England

and Wales, announced they were planning to put charges up by at least 30 per cent, and

in some cases 50 per cent, and in some cases 50 per cent, to meet the challenge that priva-tisation will involve. Mr Michael Howard, Envi-

ronment Minister in charge of

the water industry, immedi-ately summoned water com-

MR RUPERT MURDOCH

ushered in "television's new age" in the UK yesterday as

four of his planned six chan-nels of satellite television were

launched oo schedule on the

Murdoch venture sets out to win 'imagination of the nation'

Sky TV meets its first deadline

the hour through the day and night, and films, such as The Color of Money, the potential andience consisted of 55,000 subscribers to modern cable networks, 7,000 existing satel-lite dish owners, plus the few hundred able to buy the new 60-centimetre dishes just now beginning to trickle into the shops. Sky Movies and Eurosport went their separate ways. Mr Murdoch, the chief executive of News International, was more restrained when he spoke about his very own television revolution in Sky Television's shops. Mr Murdoch said manufac new headquarters at Isleworth,

West London. "We will be proud. perhaps, turers would produce 2.1m receivers this year and Mr in a year or two when we have managed to win the imagina-tion of the country." said Mr Murdoch, who will add an arts Alan Sugar, the chairman of Ametrad Consumer Electronics, was now in Japan to ask his suppliers to add a night channel and in a joint venture. shift.

the Disney channel, by the Mr Murdoch said that in addition to cumulative losses in six years of running Sky Channel of £40m, an additional In a carefully-worded statement, the satellite company claimed yesterday: "More than 600,000 homes will be able to £25m had already been spent to bring Sky Television to yester-

authorities by the Government

only last week. The drawback in the privati-sation provisions will be dis-closed tomorrow when details

are due to be announced of a guaranteed standards scheme

under which water providers will have to pay a customer £5 a day if they fail to provide a

No penalty will be incurred if an incident is outside the control of the water supplier, but crucially, these exclusions do not include strike action

do not include strike action. Industry leaders have pointed out to ministers that this means that a privatised

company could face financial catastrophe after a strike of

see Sky's opening night via cahle TV or home dishes in the

**UK NEWS** 

Rupert Murdoch yesterday: "This is a revolution"

day's launch. It was entirely his fault that satellite dishes had not been in the shops on time. Mr Murdoch said he had believed he could run a free film channel for two years, but found he had to turn it into a subscription channel

much earlier because of the opposition of the Hollywood studios. This led to a change in design in the equipment and a hold-up in manufacture.

As Sky Television went on the air, Mr Bryan Gould, Labour's industry spokesman, wrote to Lord Young, the Trade and Industry Secretary, asking him to refer all Mr Mur-

asking bin to refer all Mr Mur-doch's media interests in the UK to the Monopolies and Mergers Commission. Apart from the stx television chan-nels he will control by the end of this year. Mr Murdoch owns five national newspapers. Mr Murdoch was in relaxed form dealing with questions yesterday.

form dealing with questions yesterday. Would the Sky venture, expected to cost £150m this year, push News International into immediate loss? "No," said Mr Murdoch. How long would Mr Andrew Neil be both chairman of Sky and editor of the Sunday Times?.

Wasn't he just importing a lot of poor-quality American television, asked the man from

the Guardian newspaper. Watching American pro-grammes was a lot better than coming home late at night and finding nothing to watch but snooker.

# BT expected to face competition from Mercury nationwide

calls.

FINANCIAL TIMES MONDAY FEBRUARY 6 1989

#### By Hugo Dixon

MERCURY Communications seems certain to be allowed to compete with British Telecom

compete with British Telecom for customers across the whole of Britain, after a decision by the Office of Telecommunica-tions, the industry watchdog. The decision is the latest attempt by Offel to inject more competition into the UK's tele-communications markets. Four and a half years after its priva-tisation, British Telecom still dominates the industry, earn-ing about a hundred times as much revenue as Mercury, its much revenue as Mercury, its only rival.

One of Mercury's most hitter complaints has been that BT has been trying to keep it out of the market. As a result, only half the country has access to its service, the company claim

An Oftel executive said at the weekend that it had decided that the interconnect agreement applied across the whole of the country. BT would, therefore, have to open up its network to Mercury on up its network to Mercury on the terms set out in the agree-ment. BT refused to comment. Offel's decision – unless challenged successfully by BT – will mean that anybody in Britain will be able to switch to Mercury for long-distance

damaged. BT, in turn, said that the interconnect agreement

#### Wage pressures push up settlements in industry

#### By Ralph Atkins, Economics Staff

of the set of the second second second second

among clerical and unskilled labour in most parts of the country, there has been some in the first six months of the

PAY settlements in ences on manufacturing settle-manufacturing industry rose to ments since August 1 1988

PAY settlements in manufacturing industry rose to an average of 6.9 per cent in the last three months of 1988, according to the Confederation of British Industry's pay data-bank survey published today. The increase in the previous three months was 6.3 per cent. The new figure suggests that wage pressures in the economy are not abating. The survey also shows an acceleration in pay in private-sector service industries. In the second half of 1988 settlements in that category averaged 7.3 per cent, up from 6.9 per cent in the first six months of the

growth in the US and falls of 1.3 per cent and 0.9 per cent in The CBI's analysis shows Japan and West Germany that the main upward influ- respectively.

nies were to act commercially "they have to take normal commercial risks." Mr Howard's anger was trig-gered by a statement yesterday from the Water Companies Association announcing the big rise in charges from April 1 in order to be financially as strong as possible before the new regulatory regime is imposed with the flotation of the 10 water authorities in

Mr Michael Swallow, direc-

tor of the association, said the Government was putting shareholders first instead of customers, and the companies could fund their capital programmes only by raising charges.

**Companies have** 'severe' labour hiring problems

**Privatisation plans for water** threatened by leap in charges By Jimmy Burns, Labour Staff pany chiefs to explain why they intended to raise charges by more than the average of less than 10 per cent imposed on the state sector water authorities by the Commercially "they have to take pormal

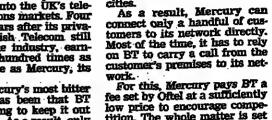
BRITISH companies are facing continued widespread recruit-ment difficulties. A survey of 3,000 companies published today finds that 65 per cent of those in the manufacturing

those in the manufacturing sector and 55 per cent in the service sector had problems recruiting the right labour. Some employers may have been cutting back in a less-as-sured economic climate. "Re-cruitment difficulties are no longer the preserve of certain.

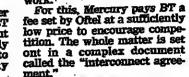
regions. They are now a severe problem throughout the UK, " the Association of British Chambers of Commerce says in

its survey report. It suggests that while short-ages remain particularly acute easing of difficulties among skilled manual staff.

"As long as his energy holds



cities.



The dispute has flared up because Mercury's network is

because Mercury's network is not nearly as extensive as BT's. Instead of putting a tele-phone line into every home and office in the country, it has concentrated on building a long-distance network linking sitted

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# Last year Mercury com-plained to Oftel that BT was breaking this agreement by ref-using to connect customers in half of the country. It said it was having to reject many

potential customers and its capacity to compete was being

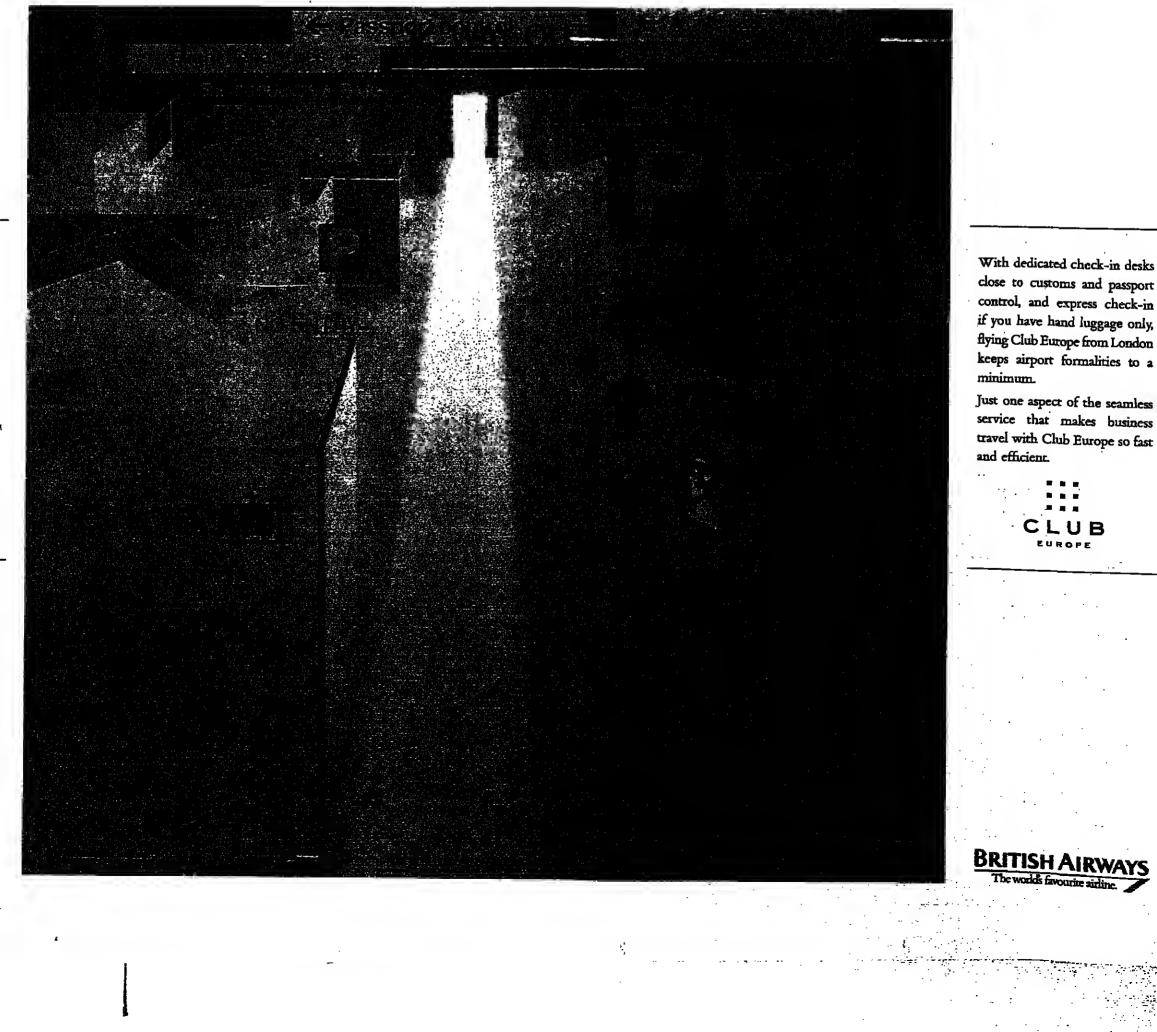
applied only when Mercury's network was close to the cus-tomer it wanted to connect.

OR

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WITH CLUB EUROPE, CHECK-IN COULDN'T BE SIMPLER.



#### LEGAL COLUMN

# Mixed practice appears harder than theory

By Raymond Hughes

BRITARY SIG

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the customer the competitive. However, the Institute of option of one-stop shopping for legal, financial and other ser-vices – much, no doubt, to the satisfaction of Sir Gordon Bor-rie, the Director General of Fair Trading. However, opening the door is one thing. What remains to be seen is who will walk through

it.

Since Lord Mackay announced last autumn that - or in the case of accoun-tants, possibly, able - to coun-tenance the idea of the other. MDPs, the matter might be referred to the Monopolies and Mergers Commission. profession having majority In November, within days of control. The Law Society of Lord Mackay's announcement, England and Wales, which has until fairly recently been, to say the least, hikewarm on the subject, has taken the firm line bodies inviting them, without throughout that solicitors should be in the majority in any mixed practices which they join.

AS ANTICIPATED. Lord view that us russ and proceed Mackay, the Lord Chancellor, signal standards make it essen-has opened the door to inter-tial that its members should market affecting exercise control. the customer the competitive ... However, the Institute of

and consumer interest might require some alteration of pro-fessional rules began to be

Richard Gaskell; suggested separate subsidiaries and a dozen other professional and a dozen other processionan bodies representing accoun-tants, architects, actuaries, consulting engineers, estate agents, insurance brokers, patent and trade mark agents, surveyors and valuers. The Bar Council had been invited but was unable to attend - it is understood for

hroughont that solicitors commitment, to discuss the bould be in the majority in issue. Just before Christmas a mey join. Its stance is based on the Society of England and Wales

solution to the question of con-

A working party was set up, chained by Mr John Randall, the Law Society's Director of Professional Standards and Development.

One of the principal matters it will have to address is the shape of any inter-professional alliance: whether it should, or could, be a partnership or whether some other form would be more practical or appropriate.

A model of a mixed practice, as opposed to a parimership - which found some favour among the non-solicitors at the December meeting - was that which had first been mooted by Mr Richard Gaskell, Law Society president, at its conference in Cardiff last October.

Mr Gaskell suggested that, with rules enabling the incorporation of solicitors' practices likely to be introduced this year, it might be possible to have groups of companies offering, through separate and distinct professional subsidiaries, a mix of professional

services. The green paper observed that there appeared no reason why mixed practices should be partnerships rather than a cor-porate structure - "even one where solicitors did not control the ownership of the company The fact that Lord Mackay

from the prospect of non-solici-tor control would appear to cut much of the ground from under the Law Society's objecmean that the objections will - something barely tonched not be maintained and that the upon in the green paper.

control problem will not still be an issue, sven for the corporate structure model While a solicitors' subsidiary

and an accountants' subsidiary might be in practice sutono mous, the question would remain of the division of control of the holding or parent company. Accountants would seem

bound to insist on 51 per cent - which would be unlikely to be acceptable to the solicitors. It would, in theory, be possi-ble to get round the difficulty by having a mixed practice in which one or both professions

eschewed their legally reserved activities: litigation for solicitors, auditing for accountants. The latter would seem better placed to offer that sort of conession. If, as expected, the European

Commission removes the legal requirement for small compa-nies to be audited, many smaller accountancy firms, which ahready depend less on sudit work than on giving tax, insolvency and general finan-cial advice, might be prepared to forego anditing and so be able to accept at least equal

apparently does not flinch control, if not solicitor control. Another problem concerns the legal professional privilege that exists between solicitors and their clients, which has no tions. However, that does not equivalent in other profession

> That raises the matter of communication of clients' affairs between partners from different professions - the absence of which would render the alliance largely otiose - or the spectre of Chinese walls separating the different profes-

Legislation might extend the privilege to all members of a mixed practice; alternatively such privilege could be removed altogether.

The starting point for this as for all aspects of the whole issue, would be what would be best in the public interest.

The green paper proposed amending the Solicitors Act to remove the statutory har preventing solicitors entering into MDPs and said that practice rules would have to be similarly amended and the compe-tition authorities satisfied that any remaining restrictions were not unnecessarily anti-

competitive. However, without a solution to the practical problems the green paper's good intentions may amount to little more than window dressing.

#### Meredith Scott

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practical rather than ideologi-

cal reasons. The meeting agreed that in any MDP involv-ing professions with different

professional standards, the

higher standards should gener-ally prevail - a view echoed in

could in certain instances be a

green paper and which

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#### MANAGEMENT

# Corporate reorganisation How NFC decided which road to follow

Philip Coggan on the UK-based group's product-led structure

s NFC, formerly National Freight Con-sortium, prepared for today's stock market listing, its chief executive, Jack Mather, realised be had to reorganise. The transport and dis-tribution group had grown so quickly since 1982 wheo it was privatised in an employee buy-ont thet its management structure needed changing. "The company was two-and-

12

a half times bigger than at the time of the buy-out but the organisation really badn't cbanged." be explains. "My span of control was getting too wide

At the time, the company had nine main UK business units. Each of them held six important meetings a year. There were a further 16 functional meetings a year. Even before Mather attended board meetings, 70 of his working days were tied np in intragroup meetings.

The only operating part of the company not directly under Mather's control was NFC International, which covered the four main business units overseas (including the Allied Van Lines removal subsidiary in the US.)

The question of bow to han-die these units in the reorganisation was given added force by NFC's inteotion of turning itself into a broadiy-based international gronp, escaping from over-dependence on the UK economy. The aim is to derive 25 per

cent of profits from abroad by 1990; Mather claims that it achieved 23 per cent in 1987-88. Priority areas for expansion are the US, Australia and Europe. The big structural question

for NFC was whether to organise the company on geographi-cal or product-led lines. Should there be worldwide product divisions, managed centrally? Or should each country be a replica of the parent, with a national boss running all the local operations?

The main argument infavour of this geographical type of structure was that the company needed to recognise the culture of the countries in

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which it was based, with their and thereby dilnte their different systems of tax, labour impact.

laws and so on. However, NFC decided on a product led structure instead. "We could have attempted to replicate the structure of NFC in other countries outside the UK," says Mather. "But we've found in the UK that product specialisation is the key to suc-Only in the US, where a small bolding company has been set up for legal and tax reasons, is there a partial exception to the product-based structure.

comprises four divisions transport; distribution; bome services; and travel and prop-erty. Each division has its own managers based at the group beadquarters in Bedford responsible for finance, business development/marketing, personnel and information tacbnology. Relationships between the divisions are han-died through a chief execu-tivas' meeting every four works

"The new structure has all sorts of implications in terms of looking bard at brand names," says Mather. "Which of them can be taken interna-

brands? Pickfords is a powerful brand name in the UK but Allied Van Lines is just as powerful in the US." There is little sense, he argues, in try-ing to transfer those names

TRANSPORT. This mainty consists of BRS (formerly British Road Services) which operates businesses in contract hire, truck rental, engineering services, freight

sophisticated service involving inventory

management and warehousing. Also included in this division is Lynx, the parcels delivery company -which has had problems in the past but is now on the way to making money. In the last financial year, to October 31 1988, transport turnover rose 11 per cent to £448m; operating profits were up 56 per cent to £32m, I DISTRIBUTION, Offers a

impact. Whatever the brand names, the combination of Pickfords and Allied Van Lines gives NFC what it claims is the

world's first centrally-owned worldwide removals network, with bases in Australia, New Zealand. Japan, Hong Kong, Singapore and the Middle East, as well as Europe and North America. The new management structure highlights the way the company has profited from the gradual redirection of its busi-

The new NFC organisation ness - away from road haul-age with its low margins and

an example of this. "It takes us out of the area of just running a truck np the motorway," a truck np the motorway," says Mather. An NFC company called Fashionflow, for example, works solely for Marks and Spencer, the retailing group, from seven depots. It collects goods from the manufacturer and brings them to the retail outlets, Fashionflow is an inte-

outlets. Fashionflow is an integral part of Marks and Spencer's distribution system. It tional? Do we need new

minimises congestion at the back of M and S's stores and reduces the expense of stock-holding in High Street prem-Among NFC's strategic objectives is to increase this side of the business by taking from one country to another

towards more sophisticated,

The distribution division is

added-value services.

over the fleet and distribution The four divisions

management and just-in-time delivery systems, part of what Mather describes as the businesses in the division. Pickfords Industrial offers removal services for the corporate sector, and has moved factories from illinois science of supply chain management or logistics -keeping the minimum amount to Doncaster. And of stock in the system. The Homespeed delivers furniture division's turnover was £305m in the last financial year; from retailers to the customer. Turnover in the last financial year was £414m, operating profits were £22m. BI HOME SERVICES, This with operating profits of division is built round the £20.4m. well-known removal services, Pickfords in the UK and Allied Van Lines in the US. But there are other important



Jack Mather: "We've found in the UK that product specialisation is the key to success"

activities of large UK corpora-Acquisitions are another cortions. It already operates distribution services for Texaco, Birds Eye Wall's, and Unilever. Using ontside contractors saves the customer from tying np capital in distribution which could be used for main-

stream activities. NFC also argues that it can operate distribution activities more efficiently than its customers. "When we took over the Texaco fleet, we did with 400 drivers what they did with 650," says Mather.

porate objective. James Wat-son, NFC's deputy chairman, heads a strategic acquisitions unit. In the light of the com-pany's target for international diversification, overseas acqui-sitions are a particular prior-ity. Purchases are expected to be in distribution in Europe and the US, and in the remov-als and travel sectors in North Amarica. porate objective. James Wat-

America The company is keen to keep its strong employee involve-ment, which has existed ever

fast-growing service for business travellers operating through 50 units. The proper part of the division was set up in 1982. It is a one-third in London, NFC's companies where possible and has a trading portfolio which, says Mather, "gives us properties we can sell if times are hard." Turnover was £68m in the year to October 1988; operating profits were £3.6m.

since workers stumped up money to purchase shares when the company was bought out from the Government in 1962. A key factor is to have strong management at the low-est levels of the hierarchy; to build this, NFC recruits 65

"Wa insist on profit centre management," says Mather. "Staff are brought up in a cul-ture that profits count. Manag-ers' pay is linked to profitabil-ity and the aim is to have profit sharing at the lowest level."

level." Of course, employees have a built-in incentive because of the shares they own as a result of the buy-out. Those shares are expected to have increased in value eighty-fold by the time the shares start trading. Mather is well aware that NFC will be under close scru-tiny now it has joined the stock market. It will need to ensure continued earnings per ensure continued earnings per share and profits growth. But whatever its structure, the group is determined to hold on to what it sees as the vital ingredient in its success - the ethos of employee involve-ment. The workers, it says, are the first to spot flaws in the running of the company.

Too much time on office politics?

Michael Skapinker thinks not

Any managers have stopped working, says Abraham Zalez-nik, professor of leadership at the Harvard Business School. These work-shy managers have not actually resigned from their companies, he says; they still come into the office put in long and punishing hours. But they, spend their time on office politics and resolving disputes between employees, rather than on mar-keting and production. While no hard data exist, observation tells me that too many managers put inter-per-

many managers put inter-per-sonal matters, power relations and pouring oil on troubled waters ahead of real work," Zaleznik writes in the latest Harvard Business Review." He adds that "social rela

tions and office politics get nore attention than customers and clients. Managers are mea-sured by how well they get people to go along with the company's expectations," not by the company's performance. What Zaleznik calls "the sub-ordination of real work to psychopolitics" has two caus choponitics" has two causes. One, he says, is the growth of big, complex organisations, with the accompanying prob-lem of getting large numbers of people to work together. The second cause "is the

great success the human rela-tions school of management has had in uncovering the social aspects of organisations and teaching them to executives

He says that these people came up with a new definition of the management role: devel-oping and maintaining a system of co-operation.

The contemporary role of the manager, according to the human relations people, is "to

himan relations people, is "to enhance workplace harmony." This is not unimportant, Zal-eznik admits. The problem is that it has begun to take prior-ity over the running of the business. Moreover, managers have been taught that it is wrong to exercise their power openly and that "managing by ambiguity and indirection is when the boss receives a report with which he does not agree, he resists the tempta-

ously inquires whether his sub-ordinate has considered an alternative course of action. To which the subordinate replies that the alternative was con-sidered but was found to be

satisfactory. But how accurate is Zalez-nik's view that the real work of business is being undermined by a caine of would be psychotheranists?

therapists? Ona suspects that many employees on both sides of the Atlantic might take issue with his assertion that "few manag-ers today behave as autocrats" and that managers, as a group, "are enceedingly polite, consid-erate of others, egalitarian in their behaviour and sincerely interested in making other peo-ple comfortable with the differ-ences in power that exist in ences in power that exist in every organisation." No doubt such managers do

exist. On the other hand, there is still no shortage of managers who behave as antocrats, are exceedingly impolite, inconsid-erate and inegalitarian, and sincerely uninterested in mak-ing others feel comfortable. Furthermore, there is no

indication that managers of the latter type do any more real work than the psychotherapists. Authoritarian organisations also measure managers by how well they get people to conform to expectations rather than by how well the company. performs.

Managers in such companies know when a course of action is not in the interests of the business. They also know that to protest might cost them their jobs. Instead of smooth-ing ruffled feathers, they spend their time ingratiating themselves with the powers that be, and putting the word about that rival managers might be less loyal than they seem.

To be fair, Zaleznik is not an advocate of the authoritarian organisation. He knows that the effective manager, like the good parent, is the one who can combine firm guidance with the caring touch. But the question of how to achieve that delicate and difficult balance is

an ancient one - and people were asking it long before the human relations crowd arrived

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II Travel and property. This division has 320 retail outlets through the Pickfords Travel business. It also has a

partner, with Rosehaugh and Stanhope, in the consortium developing a 125 acre site behind Kings Cross station development director is eager to squeeze unwanted property out of the subsidiary

tion to say: "Those are terrible ideas. Here's what we should be doing." Instead, he courte-

Sec. 2



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# Hedda Gabler

#### OLIVIER THEATRE

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It used to be said that Hedda. Gabler, like Hamlet, was a hoop through which every ambitions performer must jump. In recent years the role, has been mistakenly consigned to the province of accomplished but over-ripe, bored housewives.

The magnificent National Theatre revival, directed by Howard Davies, takes the role further back to Ibsen's original 29-year-old dumbfounded with despair after the six-month honeymoon. Julist Stevenson is poised dangerously on the cusp of experience and expectahoneymoon. Juliet Stevenson Gebler. A wrap around library is poised dangerously on the still leaves room for a habit-cusp of experience and expects. able conservatory, one of tion. That last word in Christo-pher Hampton's new version is as Judge Brack steps through the strongest Indication of the outer door.

the idea of her physical condi-tion is allowed to meld with the metaphotic images of child murder and intimations of courage through suicide that are ever-spreading tipples on the play's linguistic surface. The evanescent texture, the ne evaluation terrare, the sub-tert or counter-play, is boosted by the presentation. Bob Crowley's design is circa-lar, a wrought iron gtairway initially festooned with wel-come-home flowers rising to the cantral portrait of General Cobles A interpretation to the cantral

Hedda's pregnancy. Otherwise, The terms on which Brack, played with novel calculation and minimum smarminess by Norman Rodway, infiltrates

the household are clearly related to the deal on a desir-able villa. The mistake Hedda has made is clear from the outset. The place is a many surrounded by a forest of dead bracken and yellowing leaves. Like Rupert Everett in The Vorter, Stevenson plays the plano rather well, thumping out Dominic Muldowney's valse macabre which she trans forms to a tarantella before the solution. She has descended into the arena cutting in on Tesman's Chekbovian burking on what memories his suppers bring back with "Not to me!" Beyond Hedda's horizons loums the blissful possibility of being soul-mates with men, not

their appendages. The final nail in her coffin comes when the drudging secretarial accomplice Mrs Elvsted is revealed as Lovborg's true piration, true soul-mate. Because the production sets out to embrace all the possibili-

out to emphase all the possibili-ties of the play, it allows for a just consideration of the melo-dramatic elements. Stevenson's cackle is a terrible release, but also commentary. She plays as if one step ahead of the character, so we can imagina her claims to cowardice false. A claims to cowardice false. A big laughs comes when she anticipates the play's final lines. As with Hamlet, we know what happens. Steven-son, rarely and beautifully, plays on this knowledge, uses it as a springboard. Hedda's true capacity is for death, for some ghastly alone-ness. There is an enigma at Hedda's heart, a psychological elusiveness that is perennially modern. All the readings are fresh

All the readings are fresh and interesting. Paul Jesson is an intense and driven Lovborg in fashion. resembling Kenneth Branagh's elder brother. Paul Shelley has his deferential bookishness written by Hampton into his speech patterns. And Suzanne Burden's steely, decisiva but finally submissive Mrs Elvsted s only let down by the horrid frizzy clump of a wig that is supposed to signify the most striking thing about her.

Michael Coveney

Nigel Andrews

**OBITUARY** John Cassavetes

Actor and film makar John planned to direct (judging it fled into the arms of Satan Cassavetes, who are at the to conventional) - that where she might get, for a few marked are to the top of all the same she might get at the same

adequate backstage facilities; and attractive public areas front of house. These must be

architects, must be dancing a jig whenever he is these days. The festive, ornate theatres that he and a handful of other busy designers put up all over the country, are back In 1982, an exhibition enti-

tled *Curtains!* drew attention to the subject. The catalogue included a chronological list of interesting theatres built up to 1914 (as well as a sad and sub-stantial obituary column). Among the survivors, many were out of use and vulnerable as a result.

Since then most of the news has been good, and every year a number of theatres rejoin the list of those in use – although applications to demolish still trickle in at a steady rate, as the Victorian Society and the Theatres Trust between them

The latest major theatre to The authentic detail of theatrical interior decoration has to be slightly modified in the face of modern realities; for exambe earmarked for restoration and reopening is the Lyceum, Sheffield, dark for 25 years, In 1971, following advice from Tyrone Guthrie, the city built a ple, bright modern lights render some of the original colglv gar Crucible. The old theatre, built Happily, RHWL have found, in 1897 by W. Sprague, stood beside it, intermittently used the skills are coming back with the demand; specialist firms for ironwork, joinery, fibrous plaster and decorative paint finishes exist in sufficient numbers to invite competitive tenders. The crafstmen are either elderly, or young. There is a whole missing generation designed the Crucible and now in this business. The rest of this column could simply consist of a roll call of success stories - Car-diff, Glasgow, Belfast, Birmingham, Liverpool are all places for celebration. The lights are coming back on in city centres, the restoration of the Sheffield Lyceum is just one element, albeit the key one, in a major remodelling of its central square. All this has made the West End theatres look to their lau-rels. The Palace Theatre, on Cambridge Circus, has been the subject of a major restorabetween the historic and archition, costing in excess of £1.5m - and that was merely the exterior of the building. Now, tectural character of the build-ing and the practicalities of modern theatre: the need for with the hoardings and neon space for touring productions; down, the brick cleaned and

the terracotta restored or replaced with a cheaper alter-native, it all looks splendid. So it should. The London division of English Heritage allotted it ten per cent of its annual budget - surprisingly in view of the wealth of the Lloyd Webber empire and the questionable use of unproven substitute materials in place of terracotta.

At the epicentre of all the activity is the Theatres Trust, set up in 1976 to ensure not merely the preservation of historic theatres, but the restora-tion of live theatre within them. They have witnessed an enormous revival of interest, even within the last two or three years.

It has been brought about by a combination of factors; in particular the "leisure boom" and the wish to revive dead city centres. There is grant aid available to promote tourism, to aid depressed urban regions, to restore historic buildings and to help in job creation. In addition, both individuals and local businesses are happy to fund anything from a seat to a whole bar as long as they can scratch their initials on it.

Different schemes have

tapped different sources; the

work at Wakefield Opera

House was carried out with job creation labour; Sheffield will

receive European Community funding of £5m (matched by

the city council); and as far as

rundown urban centres are

# SPONSORSHIP Needs must whilst the devil drives

ome of the most intriguing sponsorship opportunities are currently being offered to bnsiness by our leading national museums and art galleries. It is often a case of "needs must when the devil drives.

The Government is short The Government is short changing the museums. Their main expense is staff salaries, which can eat up 85 per cent of their budget. The Government raises their annual grant by, say, 3 per cent, on the fond delusion that wage inflation will improve by their amount will increase by that amount. It then goes ahead and agrees with its Civil Service unions, which represent gallery atten-dants, a much higher award, leaving the museum directors with an impossible juggling

Faced with a wage bill that threatens to exceed their grant the museums are fending for themselves, none more so than the National Maritime Museum at Greenwich which was the first to go down the entrance charge road in 1985. It saw attendances dive by 40 per cent but, by mounting a series of giamorous exhibitions, most notably the film plus Armada show last year, it has made up the decline. More to the point it recorded a profit on the Armada, thanks to the sponsor, Pearson, foregoing £200,000 of its commitment. Now the

act

NMM earns 20 per cent of its income Its director Richard Ormond has come up with a scheme which should appeal to compa-nies looking for a smart new location for business entertaining. Next year the Museum completes a lengthy and costly refurbishment of its oldest building, the Queen's House, built in the early 17th century, to designs by Inigo Jones, for Anne, the Queen of James L The house will get few visitors in the winter months so, to pay for its upkeep, the Museum hopes to raise £500,000 by let-ting it out to companies. For £10,000 a sponsor can time-share it, gaining access for a day a year for three years. It will provide an opulent setting for that special reception. In addition the Museum will loan ont to its corporate friends some of its treasures: an attrac-tive Van der Velde seascape

ums, to coax in sponsors by offering to name rooms in their honour. There have been few takers. The Wolfson Foundation, which gave £450,000, claims a room, as does a myste-rious donor who offered up £300.000 to bequeath the "Edo" gallery, which has no Japanese associations whatsoever. The Butler family (Rab Butler mar-ried Sam Courtauld's only child) are leading patrons with the Sidney Butler room, but most other benefactors such as IBM with \$500,000; Citibank and Arthur Andersen, with £100,000 each are not seeking permanent recognition.

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The regions; young people; artistically starved communitias - these are the buzz words for arts sponsors these days. A comprehensive programme, which embraces all aspects, bas been created around a £55,000 contribution by British Gas to promote a six-weak tour by English National Opera, which will take a new commission, A Small Green Space, (music, liona Sekacz; libretto, Fay Weldon), to such venues as Basil-don, Barrow, Buxton and Bury St Edmunds. This will be the only time

this year that the ENO will leave the Coliseum. The tour, starting in April, is assembled by its outreach and community unit, the Bayliss Programme, and is unusual in that the opera's youth chorus will be drawn from the local community at each venue. The aim is to create a young, audience for opera. By a happy coincidence all the towns visited have a British Gas plant or office.

Virgin Classics has come up with the bold idea of getting other companies to shoulder the production costs on its new recordings, For a minimum of £10.000 you can huy your way into some inexpensive chamber music which will go out under the Virgin Classics label but with prominent exposure on the CD, album or cassette of your corporate name. If you want to maka a bigger impact you can immortalise a new opera for £50,000.

Already one company, Fon-dation France Telecom, has come np with £40,000 to be linked to some Bach choral music being recorded this year for Virgin by Collegium Vocale. As well as advertising on the product, companies get the opportunity of a launch party for business entertain-ing, and discounted CDs, etc., to send to clients. But Virgin is

The refurbished Palace Theatre, Cambridge Circus ARCHITECTURE Theatres get a face lift

Martera

1.1

See.

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Trank Matcham, king of Victorian and Edwardian theatre welcoming and open to all, unlike the class distinctions of Victorian theatre which ensured that holders of different seat prices never passed on

ARTS

the stairs, far less rubbed shoulders in the bar. Theatre-going, at least, has becoma more democratic. Nicholas Thompson is the partner at RHWL responsible for their theatre work, both old and new, His wife Clare Fer-raby is the consultant for interiors. Last year, the practice completed the sumptuous refit and remodelling of the Theatre Royal Newcastle; classical splendour from 1837 outside,

exuberant Frank Matcham inside, remodelled following a fire in 1901. (By sad irony, Newcastle's Type Theatre was burned down a couple of years ago - but it too has been lovingly rebuilt.)

would add much needed class to many boardrooms. The ini-tial response from business has been encouraging.

the oddest, most original jigrather not quite fit - into the puzzle of modern Hollywood, Overpraised for his directing

Juliet Stevenson

debut, the moody, rough-edged Shadows (1961), ha spent the 1960s being halled as the mes-siah of American underground cinema. The decade of radicalism adored the ciné-perité tools of his trade: improvisation. hand-held camera, sprawling narratives and an acting-troupe composed mainly of old friends (Peter Falk, Ben Gazzara and wife Gena Rowlands). Bnt those tools worked in

alarmingly hit-or-miss fashion. Faces, Minnie And Moskowitz Faces, Minute And Moskowitz and the splendid Killing Of A Chinese Bookie all had moments of charm, power or electricity. Bnt Cassavetes could also be rambling and undisciplined, as in Husbands, and over anxious to provide and over antious to provide histrionic showcases for his wife, as in A Woman Under The Influence or Opening Night. However, it was a Gena Howlands vehicle - one Cas-Sayates had written but not

Gloria, which won the Golden Lion at Venice in 1990, is a wonderful movie. A femi-nist gangster thriller, it blends Cassavetes's bough, street wise secondipity (motic, if it moves, shoot in mith which a plot

shoot it) with a plot as strong... witty and beautifully sculpted as The Godfuther. The son of a Greek immitheme.

Where his work succeeded was in shaking up the narra-tive formulae of post-war Holgrant businessman, Cassavetes began as an actor and continued to tread the boards between directing projects. A dark, sardonic presence on screen, his nasal twang, curied lywood cinema. After Cassavetes, it was pos-sible to compose a film "on the lip and weathered cynicism

If and weathered cyntchin recalled Humphrey Bogart. But after a long run as the hero of a hit TV series in the 1950s, Johnny Siaccato, Cassav-etes found his natural level not as a lead but as a foil, a villarin

or a character actor. In The Killers, The Dirty Dozen and The Fury, he was a tough guy you would not quite histories come to be written, he may well be seen as its John the Baptist. want next to you in a crisis. (Too saturnine, too untrus-tworthy). And in his bestknown film role, as the hus-band in Rosemary's Baby, we understand why Mia Farrow

•

blance of real passion. Like another wonder child of the cinema - Orson Welles -

for bingo and then as a pop Cassavetes never quite grew up into a wonder adult. His venue, slowly deteriorating under the odd cost of unconnovel film-making techniques lacked any underpinning of novel thematic ideas: they vincing paint. Renton Howard Wood Levin were variations in search of a

can relate.

they are about to start work on the Lyceum. The wheel has come full circle: in some ways, it has been the enormous suc-cess of the Crucible, used for everything from opera to snooker, that has made a £12m wing": making use of impro-vised dialogue, free-range loca-tion shooting and loose limbed storylines. It is epitaph enough project to restore and extend the Lyceum feasible. The Crucible set new standards for a theatre as a public place; on a on Cassavetes to say that mov-ies like Easy Rider, Nasholle or Mean Streets might never have happened without him. In dingy winter day, hours before curtain up, it buzzes with life. The Lyceum will build on that. The Nottingham Playhouse was RHWL's first venture into spite of his initials, John Cas-savetes was not the messiah of renovation. There, as in the jobs that have followed, a bal-ance had to be achieved modern Hollywood. But when

concerned, where better to switch on the lights than at the Hackney Empire or the Alham-bra Bradford? There are plenty of dark houses, of course. The Coronet, Notting Hill Gate, for many years a cinema, is earmarked for demolition, despite being a prime catchment for audiences. Around the coast, where thea-tre and music hall once flour-

ished on a regular and faithful tourist trade, there are dozens of suitable cases for treatment. Weymouth is threatened. At Southport, Blackpool, More-cambe and Margate the work goes on. Some have found their theatrical angels, others are still waiting.

**Gillian Darley** 

In the meantime the Museum is looking for a spon-sor for its *Bligh of the Bounty* show which opens in April It is not too perturbed if no comcoy about sbaring royalties pany buys into this gripping adventure. The exhibition, with its investing partners. Sponsoring recordings is not which cost £500,000 to mount. new - it was the basis of is already booked to go on to Australia, which is proving a marvellous source of revenue for the Museum. The last col-"Classics for Pleasnre" years ago - but it seems to be enjoying a revival. One recent backer has been the Welcome lection of its treasures sent Foundation. It got together with the Hyperion label to record Mozart with the Albion there, huilt around Captain Cook, has earned it fim commission on entrance fees. Bligh Quartet and used the result as might not have quite the same popular appeal but he should justify the effort. a free gift for shareholders.

Since it started in October 1984 the Government financed Busi-ness Sponsorship Incentive One of the largest arts appeals in the country is galloping Scheme has generated nearly down the home straight -£16m from business sponsors, prompted by almost £7m from Governmental coffers. In all, almost £5.5m of the £6m sought from business to establish the Courtauld Institute in a grand 931 companies have become new home, the 18th century Somerset House in the Strand, first time sponsors of the arts through the Scheme under which the Government pro-vides matching cash. For has now been brought in. The latest major contribution, most suitably, is from Courtaulds, which has given £150,000. Sam Courtauld, chairman of the company between 1921 and 1946, was instrumental in the long-term sponsors it contributes £1 for £3 from business. Among recent first time foundation of the Institute.

sponsors to get BSIS awards are Holsten Pils, which contributed £25,000 for the first London International Comedy In addition the company is Festival; lift manufacturers Hammond & Champness with £1,000 for Red Stockings, a women's theatre company, which is putting on Lodies in the Lift, a touring production; and Inglenook-Napa Valley Wineries, which is giving 220,000 to help Free Fall Productions mount a series of American plays at the Bir-

mingham Repertory Studio.

aged" (most noticeably so in Susanna's aria, which after all lies in soprano territory); this now lends the music an air of mature thoughtfulness, even seriousness.

Obviously, Brahms benefited from the loan better than Mozart - the whole enactment of the Rhapsody was shaped with a mature musician's absolute control of mood and timing, and the poetry of the invention was revealed in a range of twilight-hued vocal colours of sublime eloquence.

In Sextus's aria, though the image of impetuous, lovelorn youth was no longer so easy to conjure up as before, the singer's command of the Clas-sical style was still sovereign. The weighting and shaping of each phrase was dramatically inspired, and the music came to life in the chastely fiery way that remains her own.

Max Loppert

#### placing in the antercom of the **ARTS GUIDE** Great Room its collection of 18th century silver, assembled in the last 40 years and one of Travelling by air on business? February 3-9 conducted by Wolfgang Sawal-lisch playing Mozart's quintet in E flat major, Beethoven's quintet in E flat major and Strauss's screnata in the same kay, Teatro Olimpico (Wed). (born) and Jonathan Hass and Joseph Passaro (percussion). Bartok, Schumann, Kaufmann the finest private collections in Brussela the UK. Not surprisingly the Enjoy reading your complimentary copy of the Financial Times when you are travelling on scheduled flights from . . Stockholm Philharmonic Orches-tra conducted by Paavo Berglund with James Galway (fluts) and Marisa Robles (harp). Strauss, Mozart and Tchaikovsky. Palais chamber will carry the Cour-Hall (Tue, Wed) 427 6000. Anne-Marie McDermott piano recital. Bach, Prokofiev, Chopin, Schumann, Liszt/Paganini. Alice Tully Hall, Lincoln Center (Wed). MUSIC tauld name. The new Courtauld, with its exceptional collection of Old Masters and Impressionists, BRUSSELS London with Lufthanse, TWA, Sebena, Pan-Am, British Airways, London Oriana Choir and English Baroque Orchestra, with Gillian Fisher (soprano), Mozart, Barbican Hall (Tue), 638 6391. Symphony Orchestra of the Royal Academy of Music, Ros-sini, Besthoven and Tchaikov-393304 des Beaux-Arts (Mon). Orchestre National de Belgique conducted by Mendi Rodan with Paul Tortelier ('cello). Beethoven, Richard Strauss. Palais des Beaux-Arts (Thurs), 874 6770 New York Philharmonic con-ducted by Leonard Slatkin, with Mark Peskanov (violin). Stanley tried, like many other muse-Amsterdam FINANCIAL TIMES Netherlands Philharmonic con-Auted by Gilbert Varga, with Silvia Marcovici (violin). Wagner, Dvorak, Prokofiev. (Mon, Tue). Netherlands Philharmonic under Wolfe: Vlolin Concerto (world première), Shostakovich. Avery Fisher Hall, Lincoln Center '(Thur). 799 9595 Janet Baker sky. Barbican Hall (Wed), 638 Antwerp Ken-Johns Fulliaritionic under Ken-Johns Kongashi with Joseph Swensen (violin), Webern, Bruch, Tchalkovsky (Wed). Netherlands Fullharmonic Chamber Orchestra under Hart-FT hand delivered in Belgium BARBICAN HALL Orchestre de la Monnaie con-ducted by Sylvain Cambreling with Zygmunt Kowalski (violin), Joanna Kozlowska (soprano) 19 2 3 1 At the start of every working day at no extra charge in Belgium, if you live or work in the following postal districts: Washington Paris Janet Baker is President of the City of London Sinfonia, so her appearance with the orchestra Resemble Intercontemporain conducted by Pster Botvos. Cen-David Wehr piano recital. Bee-thoven, John Pozdro, Debussy, mut Haenchen, with Malcolm BRUSSELS ---and Jean-Claude Vanden Evnden 1000, 1010, 1020, 1030, 1040, 1041, 1048, 1049, 1050, 1060, Albeniz, Sonn Fozaro, Debussy, Albeniz, Kennedy Center Terrace Theater (Mon). 254 9895 Chicago Symphony Orchestra conducted by Sir Georg Solti. Schubert, Shostakovich, Ken-nedy Center Concert Hall (Wed). tre Georges Pompiou (Mon). 42 78 79 95. Stephen Hishop-Kovacevich, piano recital. Chatelet (Mon). (piano). Mozert. De Singel. 03-237 61 58. Frager (paino). Webern, Mozart, Strauss. Beurs (Wed). 270466 1070, 1080, 1090, 1100, 1110, 1120, 1130, 1140, 1150, 1160, 1170, 1180, 1190, 1200, 1210, 1410, 1420, 1620, 1640, 1800, 1900, 1920, 1930, 1931, 1940, 1950, 1960, 1970, 1980, 1981, on Friday was in the way of family business. She chose to Litrecht sing the Brahms Alto Rhap-Berlin of tha LSO Chorus) in the first part, and two Mozart arias in the second ~ "Al desio", the 40 28 28 28. Orchestre de Paris conducted by Daniel Barenboim, Orchestre de Paris choir conducted by Arthur Oldham, Berlioz: The Netherlands Philharmonic under Ken-Ichiro Kobayashi, with Detroit Symphony Orchestra conducted by Gunther Herbig, with Gidon Kremer (violin). Schumann and Bruckner, Phil-254 3770 National Symphony Orchestra conducted by Matislav Rostro-povich, Andre Watts (piano). 2000, 2008, 2018, 2020, 2030, 2040, 2050, 2060, 2070, 2080, 2100, 2110, 2120, 2130, 2180, 2200, 2230, 2232, 2600, 2610, Joseph Swensen (violin). Webern, Bruch, Tchalkovsky (Thur). Demnation of Faust (Tue). Bee-thoven's Missa Solemnis (Wed). Salle Pleyel 45.63 07 96. Detroit Symphony Orchestra conducted by Günther Herbig, with Gidon Kremer, violin. ravishing long replacement for Schumann and Bruckner, Fill-harmonie (Mon). Berlin Philharmonic Orchestra conducted by Riccardo Chailly with Martha Argerich (piano). Prokofiev, Bruckner, Philhar-monie (Tues, Wed). GENT Holst, Schubert, Beethoven, Ber-lioz. Kennedy Center Concert Hall (Thur). 254 3770 "Deh vieni" that the composer New York 9000, 9110, 9820, 9831, supplied for a new Susanna when Figoro reached Prague, LIEGE ----Engenia Zukerman flute recital with Anthony Newman (piano). Couperin, Rameau. New York Public Library (Mon). New York Philharmonic con-ducted by Hugh Wolff, Peter Ser-bin (pice) Reputtin Paral 4000, 4020, 4200, 4400. and Sextus's "Parto, parto" Tokyo from La clemenza di Tito. Adams, Schumann, Brahms. Salle Pieyel (Thur). 45 63 07 96. To catch this great artist in Nathalia Truli (piano). Chopin, Prokofiev, Stravinsky. Tokyo Bunka Kaikan (Wed). 265 6361 NHK Symphony Orchestra, con-ducted hy Horst Stein, with Dmi-try Alexeyev (piano). Tchaikov-sky, Shostakovich, Prokofiev. KORTRUK-London is an opportunity that is becoming, it seems, ever Roma 8500, 8550, Vienna kin (piano), Bernstein, Ravel, Berlioz, Avery Fisher Hall, Lin-BRUGGErarer, and so for admirers it Lucia Valentini Terrani (concoln Center (Tue) 799 9595. Philadelphia Orchestra con-ducted by Ricardo Muti, with Pinchas Zukerman (violin/viola). Datherman Caribia Caracter was a concert not to be missed. Münchner Philharmoniker con-ducted by Sergin Celibidache-Bruckner, Musikverein (Mon). traito) conducted by Georges Pretres presents a recital of Res-pight's symphonic poems The All three works, which Dame Ø Brussels (02) 513 2816 Janet has long made her own, Fountains of Rome and The Pines of Rome, and Mussorgsky's NHK Hall (Thurs), 465 1780 Tokyo Metropolitan Symphony Orchestra conducted by Jerzy in the flesh or on record (or Wiener Kammerarchester con-Wolf, Mozart, Respight, Reger. Konzerthaus (Mon). Konzerthaus (Mon). Konzerthaus (Mon). both), have now to be more carefully delivered than they Beethoven, Scriabin. Carnegle Orchestra conducted by Jerzy Makksymluk, with Isabella van Keulen (violin). Mendelssohn, Mozart, Stravinsky. Tokyo Pictures at an Exhibition. Audi-torium in Via Della Concilia-gione. Recital (Fri) and conduct-Hall (Tue), 247 7800. Emanuel Ax and Joseph Kalichs-tein (piano) in recital with Sharon Robinson and Andre FINANCIAL TIMES used to be. The voice has less volume, less brightness of ing (Mon, Thurs.) 65541044. Musikalische Blaser Akademie EUROPE'S BUSINESS NEWSPAPER attack, requiring to be "man-Bunka Kaikan (Thurs), 822 0727 Musikverein (Tues, Wed). Emelianoff ('cellos), Philip Myers

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#### FINANCIAL TIMES BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY Telex: 8954871 Fax: 01-236 9764/5 Talephona: 01-248 8000

Monday February 6 1989

# Shaking Asia's kaleidoscope

the Snake. It might seem to some Western eyes a fitting symbol. On Saturday Mr Eduard Shevardnadze, the Soviet Foreign Minister, announced that a Sino-Soviet Summit had been agreed; yes-terday Peking announced that President Mikhail Gorhacbev will indeed visit China from May 15-18. (It is likely the delay was caused by Chinese pres-sure on the Soviet Union to bring about a speedier end to the Vietnamese occupation of Kampuchea - pressure that presumably led to last night's nine-point joint statement on

the issue.) The Year of the Snake is an appropriate year for a Sino-So-viet summit; it represents not deviousness but a time for reflection and searching for answers. Both countries now have much in common in their struggle to reform socialism. When the meeting happens, it will be the two countries' first summit for 30 years and will generate a whole new pattern of Asian, if not global, relation-

ships. Time was when such a rendezvous would have set off Western alarm bells, Even 10 years ago the thought of a mild rapprochement between the giants was chilling. While the US then wooed China for all kinds of emotional and commercial reasons, its key moti-vation was to build a counter-weight to Soviet might.

#### **Domestic imperatives**

All that has changed. President Gorbachev's accession to power has swung Moscow's policy from expansionism in Asia to a much-needed focus on domestic economic imperatives. Peking's insistence that Moscow should eliminate the "three obstacles" to Sino-Soviet summitry – the Soviet occupa-tion of Afghanistan, the concentration of Soviet troops on the Sino-Soviet border and the Soviet-hacked occupation of Kampuchea hy Vietnam - has helped cool some red hot trouhle-spots. The glittering prizes of a meeting with Deng Xiaop-ing, fresh party-to-party rela-tions and substantial economic co-operation are now almost at last, to sign a peace treaty.

TODAY CHINA welcomes the Year of that elusive creature, As it happens, Presiden As it happens, President Bush will be dropping in on Peking before Mr Gorbachev. But this is not an effort to preempt a Sino Soviet marriage. Mr Busb will make his visit after Emperor Hirohito's funeral in Tokyo at the end of this month. What could he more natural than a quick trip to China to see old friends in the country where he headed the US representative office in the mid-1970s before the restoration of full diplomatic ties. He will simply be affirming Sino-US bonds.

#### .Jakarta taiks

Mr Gorbachev's China initia-tives have given the Asian kaleidoscope its biggest shake in years. Heavy Soviet pres-sure led Vietnam to promise to withdraw its forces from Kampuchea later this year. The warring Kampuchean fac-tions, the Vietnamese and countries of the Association of South East Asian Nations are due to meet later this month in Jakarta with some bope of resolving their differences on the post-Vietnamese government. Soviet troops are at this moment withdrawing from

Afghanistan, In December Mr Rajiv Gandhi, the Indian Prime Min-ister, paid the first top-level Indian visit to Peking in decades, to ensure that India did not get left hehind in these geo-political realignments. Ms Repair Physics Public Benazir Bhutto, Pakistan's new Prime Minister, will make the same call after Emperor Hiroh-ito's funeral and will then

hurry home to greet President

Bush on his way to the US. Japan, coincidentally the

cause of much of this extended.

funeral diplomacy, is so far the

least affected. It is committed to the US as an ally and trade

partner. It needs its ties with

China, nneasy though they often are. Its relations with Moscow are frozen while the

Kremlin refuses to return the

Kuril Islands, occupied since the end of the Second World War. But, as the rest of east Asia reviews its relationships, perhaps Japan and the Soviet Union will find 'a way to resolve their differences and

resolve their differences and,

or the first time in a genera tion, Britain's universities and polytechnics are near the top of the political agenda. Not since the 1963 Robbins Report laid the foundations of belter-skelter Not since the 1963 Robbins Report laid the foundations of belter-skelter expansion in the 1960s and early 1970s has the feeling of an impending shake-up in the way Britain organises its higher education been so intense. The number of students, what they should be tanght, whether there should be a new funding system based on loans and vouchers, what lecturers should be paid, wbat resources should be devoted to research, whether private individuals and business should pay more of the costs – all these issues and more are suddenly in the melting pot. The debate marks the and of two quite distinct phases. The first phase was one of growth in the 1960s and early 1970s and the second was of changes during the first Thatcher decade. It is now clear that whatever future is being carved ont for Britain's universities and polytech-nics, it will be governed neither by the old expansionism, nor, if recent statements by education ministers are taken at face value, by the policies

taken at face value, by the policies adopted since 1979. The Government is turning its

attention from the education of 5-to-16-year-olds to that of the over-18year-olds. Mr Kenneth Baker, the Education Secretary, speculated about a markedly different higher education system for Britain at Lancaster Uniit would be much nearer the model found in the US than that of Western Europe. He added that the platform for this transformation would be put in place sooner rether than later.

The Robhins Report, completed in 1963, crystallised the view that higher education was fundamental to Britain's ability to compete in a world economy where brainpower was the key input. Robbins recommended 16 new universities and a doubling of the student population to realise this. Extra resources on an unprece-

dented scale were ploughed into higher education over the following 10 years, a period still seen by some aca-demics as a golden age. But, by the mid-1970s, there was a widespread feeling that the expansion had run into the ground and the Government was viewing the growth differently.

Whitehall's specific worry was: how precisely had the expansion contrib-uted to an increase in national pros-perity? The belief grew that much of what went on in the universities, both in teaching and research, was wilfully irrelevant to the outside world.

Robhins had made some highly sceptical remarks about traditional education at British universities single honours degrees studied in narrow depth at a few universities by a small élite, who had first attended public or grammar school. The report saw transformation of this pattern as a precondition for the expansion of higher education: "greatly increased numbers will create the opportunity to develop broader courses on a new and exciting scale."

In the event, not much changed. True, Robbins heralded the creation of the polytechnics and of technological universities such as Salford and Aston. True, too, joint honours courses, introducing some flexibility into the system, flourished at the newer universities.

But the narrow mould of British

# Michael Prowse and David Thomas introduce a series on UK higher education Changing

voice their unease with the universi-ties. They received short shrift, a response which some academics were response which some academics were later to regret. The Thatcher Govern-ment was much blunter. It had no time for the dons' apparent reluctance to weigh the needs of employers, to take their teaching (as opposed to their research) responsibilities seri-ously, and to deal with those who abused academic freedoms to draw a full day's pay for half a day's work. There was a "widespread view, both in Westminster and in Whitehall, that the university system is not to be moved by reasoned argument, and that British universities are as waste-fully organised and as feather-bedded as British Rail or British Steel," in the

as British Rail or British Steel," in the words of Sir Peter Swinnerton-Dyer giving a controversial farewell speech as Vice Chancellor of Cambridge University in 1981 - a speech which was instrumental in securing him his present job as chairman of the University Grants Committee (UGC).

Then followed the ferocious finan-cial squeeze of the 1980s. Staff num-bers were cut. Most universities struggled to make ends meet, with a handful approaching bankruptcy. Equipment and library budgets were ashed. Salaries and career openings



were held back to the point where many able graduates are now unwill-ing to contemplate an academic career. The proportion of university staff aged 35 or under has declined from 29 per cent to 15 per cent in the last decade.

Many vice chancellors now concede that the cuts did some good. "I think the universities needed a shock," says Professor Graeme Davies, who as the Vice Chancellor of Liverpool Univer-



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1980 81 82 83 84 85 86 87

Source: Universities' Statistical Record

advisers believe that hard thinking is

who, it is hoped, will be enrolling in the late 1990s will not be receiving what has traditionally been thought

of as a British university education.

Officials are already actively think-ing in terms of three tiers of univer-sity. At the apex will be institutions,

12 to 20 in number, which have the

facilities and resources to carry out first-rate research in most subjects.

Next will come a middle tier with good research capabilities in a limited

number of subjects. The third tier will

he, in effect, teaching universities, doing little research. Their mission

will be to maximise throughput of

Full time students (British-based)

dents - most of whom are also older students - has also been impressive. These numbers have jumped 20 per cent. To do that, the polytechnics have had to devise more flexible courses, sometimes taught in the evening or at weekends, often allowing students to pick and choose from a menu of topics and to take a qualifi-cation over a long period.

cation over a long period. But even the polytechnics have counted the cost of the 1980s in deter-iorating staff-student ratios and in crumbling buildings and inadequate equipment. And polytechnic directors like Dr Smith are assuming that the squeeze will continue.

In the universities, the pain is far from over. The universities are fore-casting cumulative deficits of £72.9m in the five years to 1991-92. On top of cuts already made, they are planning to shed 5,200 staff and may have to lose a further 3,000 to stop the upwards difft of their pay bill. The Association of University Teachers, Instacting against new levels which protesting against pay levels which embarrass even its members' employers, is in the middle of an unprece-

dented boycott of examinations. The cuts have turned out to be too blunt, too severe and too prolonged. Nowhere is this more clearly shown than in the record on student num-bers, higher education's bottom line. The universities educated 2.8 per cent fewer UK-based undergraduates last year than in 1981-82. And they have managed this dismal performance despite roughly constant numbers of 18-20-year-olds.

In a round of speeches and brief-ings, education ministers have sig-nailed that the Government will be adopting a different approach in the 1990s. Britain's record of educating students, rather like lower-grade state just 15 per cent of its young people indversities in the US.

This vision is, in one sense, an evo-lution of an informal pecking order beyond 18 does not stand comparison with industrial competitors, such as the US and Japan, where the ratio is much higher. The poor education of which already exists. It is never likely to be set in concrete: the universities' reputations will rise and fall by their British managers and the shortage of graduate engineers are just two of the chronic problems flowing from it. From one perspective, however, the own efforts. But it has been hastened by a round of subject reviews being conducted by the UGC, which is con-centrating expensive laboratory-based expansion is singularly ill-timed. The peaks and troughs of the demographic roller-coaster mean that there will be subjects such as physics and chemis-try in fewer universities. The key point is that most of the a third fewer 18 year-olds in 1995 than a decade earlier. Even to stand still during the next few years, colleges will need to attract those students extra students flowing into the system in the later 1990s will be chan-nelled into the lower-cost third tler. No matter what an institution is actumature, part-time and often withont

tide began to turn last October when it was finally realised

outside the Republic that he

best hope. When Botha resigned as

leader of the National Party last week, the switch to atti-tudes was even more striking.

Winnie Mandela, no less – wife of Nelson – was shown on BBC television almost

Source: Committee of Directors of Polytechnics / DES traditional academic qualifications such as A levels — who in the past have either shunned or been shunned by higher education. ally called, the students will be receiving an education on the polytechnic model: teaching intensive and with little exposure to frontier research or thinking. "Some of the universities will become more like polytechnics." Yet, given the long lead times in any educational change, Mr Baker's The labels may stay when the reali-ties have broken down," as one senior Whitehall official put it. necessary now for sustained growth after 1995. One point is already clear: most of the additional new students

1980 81 82 83 84 85 86 87

Whitehall official put it. This change will, it is hoped, go alongside a much greater variety of courses and types of students, at last responding to an aspect of the Rob-bins Report ignored 25 years ago. But the Government has already staked out one boundary to the debate, mark-ing a final break with Robbins's guid-ing a final break with Robbins's guid-ing a final break with Robbins's guiding philosophy of making university places freely available to any student with the right qualifications.

It is clear that the public sector will not-be ploughing in the finance to pay for the expansion which ministers so enthusiastically propound. At the heart of the new agenda is the plan to base higher education plans on an influx of private money. Hand-in-hand with this goes a new rhetoric of con-sumer choice: if students are to pay more for their education. c should respond to their wishes, particularly for value for money. The interest in loans, private fees and vouchers flows from these newly fashionable ideas. Just how coherent this vision is, and just how it will mesh with the strong impulse still existing to plan student numbers and course provision from the centre, remains to be seen.

Academic staff (government funded) TURE OF HIGH

EDUCATION

staff

FINANCIAL TIMES MONDAY FEBRUARY 6 1989

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POLYTECHNICS

# The future of learning

MARKET forces in place of planning, and private money in place of public: this is the future Mr Kenneth Baker, the Education Secretary, says he wants for British higher educa-tion. Botb policies have their attractions and hoth dovetail neatly with the general philos-ophy of the Thatcher Government. But the diligence with which Mr Baker will pursne either objective remains in doubt. Ideas which read marvellously in conference speeches are not always the stuff of practical politics.

This is especially true of market forces in higher education. It seems intrinsically implausible that a British Gov-ernment will ever present 18-year-olds with vouchers worth several thousand pounds and tell them to go off and buy a university education. Minis-ters, especially Treasury minis-ters. like to control public expenditure. If hard-working parents bave never heen trusted with vouchers for the school education of their children, there is surely little chance that tearaway students will be set free, however desir-ahle this might be.

#### Wrong subjects

After all, they might want to study all the wrong subjects. During the 1980s, ministers have judged that the economy "needs" more engineers and scientists. But students have actually wanted to study arts subjects and even each corrigi subjects and even soft social sciences such as sociology. Government planning bas led to many unfilled places in engi-neering, especially in the polytechnics, and a shortage of places in the humanities. A desire to respect the prefer-ences of student-consumers

has figured low in the Govern-ment's list of priorities. The irony is that the interest in vouchers has surfaced just as the University Grants Com-mittee under Sir Peter Swin-nerton Dyer is beginning to demonstrate its mettle as a central planning agency. The UGC, through subject reviews, forced mergers and closures, is striving to put right what it regards as the weaknesses caused by the rapid and unco-ordinated expansion of higher education in the 1960s and early 1970s. Top-down planning and the deliherate elimination of week departments would not be possible under a decentralised voucher regime.

The Government's commitment to private finance is obvi-ously stronger. But there are snags. The extent to which unisnaps. The extent to which uni-versities have substituted pri-vate noney for public so far is greatly exaggerated. Much of the non-Exchequer cash comes from publicly financed research councils, local government and quangos. Most of the external money is tied to spe-cific projects: only the profit is available to support universities core activities and this is usually vary small. The net contribution from external sources is minimal and nega-tive in the case of some univer-

#### **Tuition** fees

sities.

Direct contributions from industry, charitable founda-tions and alumni are welcome and should be increased, but they are not going to finance a revival of British higher educa-tion. What about contributions tion. What about contributions from etndents and parents? The student loan scheme put forward by the Government is likely to bring few savings in the medium term and cost money in the short run. Some academica calculate it would be cheaper to give the money away. Top-up tuition fees are theoretically practical but would be deeply unpopular. Oxford and Cambridge do not want to impose them because they are already under attack for taking too many students from privileged hackgrounds. And if they do not, it is hard to see many others taking the plunge.

In any case the number of 18-year-olds is going to decline by 25 per cent over the next six years. The universities and polytechnics will he hard pressed to maintain student numhers. To make them charge fees hardly looks the best way to boost rolls. Fees, moreover, would hinder efforts to raise the proportion of stu-dents from the lowest socio-economic groups.

Britisb higher education does need reviving. After a decade of austerity, university teachers are an ageing, poorly paid, fractious and frequently demonstrated frequently demoralised profession. And Britain continnes to educate far too small a proportion of the workforce to degree level. But market forces and private money alone are unlikely to hring about the desired transformation.

the Robbins Report. In some polytech-nics, philosophy degrees were still considered essential for credibility. vice Chancehor of Liverpool Univer-sity, young, highly numerate and with strong business links, is typical of a new hreed of vice chancellor. Universities, he believes, are now more resilient, more enterprising and more financially aware. "The system has been forced to look critically at resources and neighbor archites and this has When the report was written the arcbetypal student was male, white, middle-class, aged 18-20, with good A levels and studying full-time. Such a student is still typical today, with the sole exception that the system now caters for many more female, white, middle-class, full-time students, aged 18-20 and with good A levels. Labour ministers in the 1970s, such resources and priorities, and this has not been a bad thing." The polytechnics appear to have made a better fist of the 1980s. The

as Mrs Shirley Williams, hegan to

#### French socks and shares

■ Among the many mysteries left unresolved by the official report into France's Pechiney insider dealing scandal is the burning question of Plerre Bér-ègovoy's socks. The Government has repeat-

edly stated its determination to shed all possible light on the affair, but guestions about the Finance Minister's socks, at the centre of the dsbate since Pierre Joxe, the Interior Minister, cited them as evi-dence of his colleague's honesty, are being firmly rebuffed Memories of the offending articles, described by Joxe as "modest", are hazy. Some polit-ical commentators recall a

light crinkling around the ankles, contrasting with the sheer splendour of Edouard Balladur's hosiery, which may have been kept up by suspenders. But Bérégovoy's predeces-

ers. But Bérégovoy's predeces-sor at the finance ministry was noted for the quality of his tai-lor and widely suspected of buying his shirts from Turn-bull and Asser. In any event, the scandal appears to have called a halt to the Socialist Party's side-ways drift into elegance: cash-mere socialism is out. Jack Lang may get away with wearing the suits given to him by designer Thierry

to him by designer Thierry Mugler. A culture minister, after all, must look the part, and France has no Princess of Wales to fly the flag of its conturiers.

Michel Charasse, the outspo-ken Budget Minister, will prob-ably also be forgiven for his extravagant collection of hraces. They are, for the most

part, loud enough to qualify as "populist". As for François Mitterrand, whose suits are believed to have been discreetly remodelled by Cifonelli, one of Paris's most exclusive tailors, his black felt hat and burgundy scarf are viewed as too impor tant a barometer of the President's intentions to be sacrificed on the altar of

BSERVER

expediency. It was the hat and scarf which gave the first reliable signal last March that Mitterrand would stand again for the Presidency, three weeks before he announced his candidature. Accusations in the newspa-

per Libération thet Bérégovoy himself had worn a Dior suit during the 1986 legislative elec-tion campaign, however, raised a number of eyebrows.

Whatever he wears on his feet or on his back, Bérégovoy now seems fated to wear red socks in his cartoons. Planta, the caricaturist of Le Monde, has already added them to his portrait, and they will be hard to shed.

#### Real sport

After the England-Scotland match at Twickenham on Satmatch at Twickenham on Sat-urday, Will Carling, the England captain, was inter-viewed on television. "It's only a game," he said. As it hap-pened, it was not the best game that has ever been seen, but when did you last hear somehady cay that? somebody say that?

#### No parking

There is almost no point in appealing against parking fines, even if you believe that you are in the right. A reader you are in the right. A reader reminds me that, although you might normally expect to get away with it unmolested, it has never been *legal* to park on a single yellow line, even within the permitted hours. The key law is the law of obstruction, which came in long before yellow lines were invented. There is a brief reference

to this in the Highway Code. Among the small print of the "you must nots" is a line say-



ing "park your vehicle or trailer on the road so as to cause unnecessary obstruc-tion". No matter that there seemed not the slightest chance of causing obstruction when yon parked it. If a police-

week, the current practice of towing cars away, and making you pay to get them back, has become more than a triffe arbibecome more than a tritle and trary. A better course might be to make more of the single yellow lines double in order to keep us out of temptation.

#### Botha's reform

■ Odd how quickly yesterday's bogeyman can become today's liberal. Not so very long ago there was hardly a good word to be said for President P W Bethe of Ownhow to be Botha of South Africa. The

Further articles in this series will appear in the UK news pages during the week.

THE LORD'S TAVERNERS was under serious pressure from the right, which regarded PRESENT him as a dangerous reformist. When the extreme right did well, though not spectacularly well, though not spectacularly so, in the municipal elections that month, there was sud-denly talk among white liber-als, perhaps especially abroad, of the need to understand Botha's predicament. People who had never had a good work to say for him before becan to show some sympathy. THE **HENRY COOPER** began to show some sympathy. The man who had previously been seen as the chief obstacle to reform was transformed overnight into the reformers' **BOXING EVENING** 

On Monday February 27th 1989

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#### on BBC television almost regretting his going. South Africa had come so far under his leadership, she seemed to be saying, that his departure was bound to be a setback. And indeed that seems to be "He says he's a plain clothes officer." Yet I wonder. The new fact about South Africa to the last few months seems to me that

man or a traffic warden says that the vehicle was causing obstruction later, obstruction it is. Neverthless, as I wrote last

Alfredo Stroessner. Perhaps, of course, it was, and the Gen-eral was beginning to liberal-ise: always the difficult hit.

Clean sweep ■ Newspaper cutting: "Bir-mingham is to brush up its image by using street sweepers as tourist guides. Armed with leaflets, the 26 road sweepers will get new white overalls."

few months seems to me that almost everyone is talking about reform. In the past almost everyone used to talk about the inevitability of disas-ter, and the only question was how long it could be post-poned. That is a great change. As for the fickleness of the commentators in deciding that there was something to be said for Botha after all, look out for someone telling you that Paraguay was better off under Alfredo Stroessner. Perhaps,

is not all over ber the shouting. The Soviet but the war in Afghanistan, it

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but the war in Afgianistin, it seems, is not. There are 10 more tanse, fro-zen days to go before the Feb-ruary 15 deadline agreed with the United Nations for the complete withdrawal of Soviet troops. All the signs are that the exit will be completed early. After more than nine years of war with a revolving occupation force of about occupation force of about 115,000, there are now only a few thousand Soviet troops left in Afghanistan, most of them in the west and in the northern area close to the Soviet border, with perhaps only 1,000 or fewer in the capital, Kabul, mainly around the airport.

The Soviet Union invaded, at Christmas 1979, to paop up a wobbly Communist Govern-ment in a country which had-been torn by tribal and ethnic been torn by tribal and ethnic rivaries for decades. They mis-calculated the determination and farvour of Moslem peas-ants fired by *jihad* (holy war). The full might of the Soviet army and air force has not been able to crush the resis-tance which, backed by the West, has stood firm despite the loss of more thap the loss. the loss of more than 1m lives. Countless others have been mained and half the 15m popu-

mained and half the 15m popu-lation are now refugees. Throughout the occupation, the Communist regime in Kabul, under successive lead-ers, has been unable to make any military or political head-way. The Soviet Union has despaired of the enterprise and, in the face of mounting-domestic hostility to a war. domestic hostility to a war which seemed increasingly pointless and unwinnable, Mr Mikhail Gorbachev, the Soviet President, decided to hite the bullet of defeat and military humiliation by withdrawing.

However, having spent nine years winning this victory, the Mujahideen resistance groups have occupied the nine months since the Soviet withdrawal began in throwing away each

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opportunity for peace. The Soviet occupation was resisted by all but a handful of Afghans - middle-class edu-cated urban professionals, especially women anxious to be free of Islam. For the rest, the goal of removing Soviet troops united Shia and Sunni Moslems, the majority Pastun ethnic group with minorities like the Tajiks, Uzbeks, Bazaras, Turkomans, Nooristanis, trihes like the Barakzais and the Popolzais, and as many clans as there are valleys and hills in Afghanistan.

None of these groups cares much for the others and once the Soviet forces have gone So far, Mr Sheverdnadze has they seem set to strike up their been rebuffed. At the last old rivalries which the Soviet count, the planned size of the

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Robin Pauley on the last days of Soviet presence in Afghanistan When the **Red Army** leaves, the war stays

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occupation so rudely, but tem-potarily, interrupted. The struggle has falled to

throw up one charismatic, uni-fying Afghan personality to be a modern equivalent of the great warrior Ahmed Shah Saddozai who laid the founda-Saddonai who laid the founda-tions of modern Afghanistan more than 200 years ago. This explains why, with only a few days left, there is no sign of a political agreement about the future government of the coun-try. All attempts at foreign mediation have failed and there is a power vacium.

Mr Eduard Shevardnadze, the Soviet Foreign Minister, arrived in Pakistan's capital, Islamabad, on Saturday in a last-ditch attempt to find a political compromise. He is planning to meet the main

resistance leaders there today. The Soviet Union has accepted military defeat but is anxious not to have its political face slapped as well. . Mr Shevardnadze's demands

Mr Snevarunaoze's demands have, not surprisingly, been quite modest. He wants the rul-ing People's Democratic Party of Afghanistan (PDPA) included in the discussions about the political future of the country. The Afghans plan to hold a viewer (accembly) to conhold a siura (assembly) to con-sider an interim government. It has been much postponed but is now planned for Friday. Mr Shevardnadze wants a respect-able representation at it for the PDPA even if the party is not ultimately included in a new interim government; in return the Soviet Union would airlift most of President Najibullah's Cabinet out of the country.

shinu had reached 519 with no places for the PDPA and only 19 for "good Moslems" - a euphemism for non-PDPA Union could remove the Naiimembers of the Kabul Govern-ment and low-ranking officials who have worked for the Kabul administration. The most senior good Mos-lem is Asis Zahir, Minister for Local and Rural Comparement lem is Asis Zahir, Minister for Local and Rural Government, and it is around him that a good deal of rumour-monger-ing is focused. Some form of coup or defection by the Afghan Army in Kabul now seems the only way to break the deadlock and avoid a civil way in which thousands more

But nothing in Afghanistan is ever as easy as theories or rumours. Apart from anything else, the Mujahideen cannot agree among themselves. The majority Sunnis are divided war in which thousands more would become casualties. into seven main resistance groups with political leaders based in exile in Pakistan. If there were a "mock" coup, one argument runs, the Soviet

Cabinet under the "good Mos-leun" Asis Zahir. It would then be difficult for the Mujahideen leaders to resist pressure from the Soviet Union, supported by Pakistan, Iran and Sandi Arabia, the Mujahideen's most important Moslem backers, to find a political compromise for a shura which would enable all ides to save some face.

where there are 3.5m Afghan refugees. These seven groups dislike each other with a reli-gious fervour, some want the exiled King Zahir Shah brought back, some want a fundamentalist government in Kabul, others say they will fight on against such a govern-ment. The seven leaders, some of whom had no anthority before the Soviet invasion and may have none after it is over, are at odds with many of their own military commanders inside Afghanist The minority Shias are divided into eight main groups and their leaders are based in

Iran, where there are 2m Afghan refugees. They too cannot agree on anything except that they want a lot more seats at the shura than their 15 to 20 per cent share of the population would warrant. This, they say, is to prevent a repeat of the situation before the Soviet occupation when the Sunnis repressed and persecuted the Shias. Some of the Pakistanhased Sunnis say they will fight any interim government constructed by a *shura* which gives even one of its 519 seats to a Shia.

Things are not looking good. Not surprisingly, the number of Afghans fleeing to Pakistan and Iran is increasing in the face of this political bickering. The Mujahideen may have thrown away the last chance to stop the bloodshed and get Najibullah's "puppet" regime removed to exile in dachas on the Black Sea and villas in India, all of which are ready

and waiting. Unless Mr Shevardnadze achieves a breakthrough before he leaves for India later today,

the Soviet Union may well drop its plan to take President Najibullah out, opting instead to leave him to fight on, sup-plying his forces with what-ever they need, for as long as possible, from the Soviet

stances is another matter. Kabul is the key. The resistance controls the main roads in from Pakistan and Jalalabad in the east and from Kandabar

The Soviet Union is withdrawing by bringing men and equipment to Kabul and then heading north along the Salang Highway, through the Salang Tunnel, and north across the trade off). Oxus River to the Soviet period there is a choice or Union. Others are going by air from Kabul Ahport. The comtrade-off between the current balance of payments and the unemployment rate. In other bination of snow, ice and guer-rilla attacks has made the Salang convoy slow and perilous. words, the lower the number unemployed, the bigger the current payments deficit. Unfortunately, he suggested, The guerrillas are likely to cap-ture the highway immediately after the Soviet exit which will aner the Soviet exit which will enable Kabul to be besieged. If they also take the airport, no food, fuel or supplies will reach the city, the population of which has swollen from 1m to 2.5m during the war. Even now the position of the trade-off line has deteriorated over the years. Whereas a current account balance could be achieved in the 1960s at around half-a-million unemployed, in there are serious food and fuel the 1970s it required over a million, and around three million in the 1980s.

shortages. There are two signs that the Soviet leadership does not believe Najibullah will survive My first reaction was that it all seemed very familiar, as I had known and lived with the long after February 15. The first is that the road outside the Soviet Embassy has been cleared of trees and widened a very long time. For the O'Shaughnessy trade-off is almost exactly like the Phillips for what looks remarkably like

an emergency air strip. The second is that the north-ern Afghan town of Mazare-Sharif, close to the Afghan borcurve suggesting a short-term choice between unemployment and inflation. In both cases the choice turns out to be decepder, is being used as a second, increasingly fortified, capital. Families of government mem-bers and officials and of the Pursuing the subject further, Friedman and other neo-classical economists argued that attempts to boost demand to maintain unemployment below a critical level led, not merely intelligence forces have been moved there. So have a large number of Afghan soldiers. It is not clear that all withdraw-ing Soviet troops have crossed to inflation, but to accelerating inflation, and were therefore unsustainable. If the inflationinto the Soviet Union yet; many are thought to have bro-ken their journey in Mazare-Sharif to help fortify it and to leave behind much of their arms and equipment. If Naji-bullah decamps and fights ary pressure is siphoned off into a payments deficit, that deficit would take off into the stratosphere for similar reationist" reasoning, rather than anything of a technical mone-tary nature, which convinced me that the post-war version of from there, supported from the Soviet Union, the spectre of partition would appear - and the north has most natural resources including all the nat-ural gas and much of the pro-ductive agricultural land. Keynesian demand manage-ment was deeply flawed and that the roots of unemploy-

Within days now, all the Soviet personnel - except a few military advisers and dip-lomats - will be gone from Afghanistan. They will be relieved to be out and the rest of the world will be pleased to see them ont. But for the Afghan people the prospect of defined in terms of inflation rather than the balance of paydeath, destruction and tragedy looks little changed.

#### LOMBARD

# That trade-off comes again

#### **By Samuel Brittan**

His thesis is that at any one

same structure of reasoning for

Indeed, it was this "accelera-

ment would have to be tackled

from the labour market or sup-

ply side. Be that as it may, the neo-

classical non-accelerating infla-

tion unemployment rate (NAIRU) is almost identical

with O'Shaughnessy's sustain-

able rate, except that it is

THE THOUGHTS which follow ments. If one then remembers that that rate, as defined by both schools of thought, has take off from a fascinating article on this page last Wednesday by Terry O'Shaughnessy of King's Col-lege, Cambridge, (Trying to arrive at a reasonable drifted badly upwards since the 1960s, the analogy is almost complete.

A common-sense observer might at this point exclaim that the British economy has all along had the same underlying problem, sometimes expressed as accelerating inflation, sometimes as a deteriorating current deficit and sometimes as excessive unemployment. The trade offs undoubtedly worsened up to at least the early 1980s and, whatever one's hopes of supply side improvements, the conclusive test is yet to come.

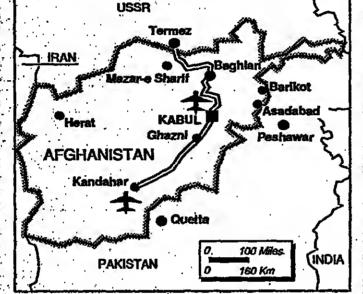
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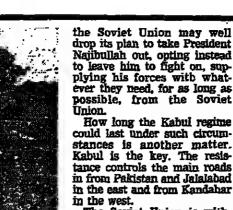
But the matter cannot be left there. If the balance of pay-ments were the main obstacle to full employment, all we would need to remove it would be a monetary union contain ing both surplus and deficit countries. But to say this would be to oversell, and there-fore discredit, the desirable goal of European monetary union. Indeed the Cambridge interpretation cannot explain the upward drift in unemployment in surplus countries like Germany, which ought on that theory to be bursting with overfull employment instead.

If the current deficit really is a problem wby caunot we remove it by the textbook com-bination of expenditure reduction and real depreciation? If we can, Mr O'Shaughnessy's problem does not arise.

If we cannot, it is because at full employment there would be successful resistance to the real wage cuts implied, and the process could only succeed at two or three million unem-ployed, or whatever the NAIRU now is. Thus it is the resistance of labour market institutions to market clearing real wages which constitutes the obstacle to full employment.

I am sorry that there have been some thorns in my prof-fered olive brancb. But the Cambridge blockage on the subject of pay and jobs and the obsession with the extremely superficial problems arising from frontiers and currencies is an obstacle to recognising the common ground that undoubtedly exists.





## 'Free markets are fine among equals'

From Mr Peter Minton. Sir, UK companies manufac-turing technological products are likely to be a primary tar-get of continental European 1997 and north American predators in the ran up to 1992. For their Enropean competitors they provide an easy access to our domestic markets - for others 2.00 an easy way into the European

marketplace after 1992. Allen Sykes's article pointed out the bid-proof nature of the mportant European companies (January 4); this is certainly true of those in the technological area of business. So the rationalisation which the Euro-pean electronics and electrical industries so badly need will almost certainly come from the purchase of UK companies by continental groups. The joint ventures being

signed at present are hardly the meeting of equals. Will they - as Christopher Lorenz suggested recently in your Business Column - end in Peter Minton, tears for the UK partners? The UK is the only devel-

Sheppards, 1 London Bridge, SE1

oped country which has no governmental strategy to pro-tect and enhance the technolo-gies on which its future strength depends. Free markets are fine among equals, but there are no genuinely free markets in technology other than in the UK. So UK compa-nies such as GEC, Racal, STC of efficiency of UK companies compared with their continen-tal counterparts. I merely said that the continental practice of high leverage and equity hold-ings by banks is a formidable restraint on managerial ineffican be bil for, but have almost to opportunity to bid for their opposite numbers in, say, West Germany. ciency.

I argued that the compara-tive inefficiency of any bidder ahould be justification for referral to the Monopolies and 1992 could therefore see a large part of the manufactur-ing element of the electronic and electrical sectors gone. Mergers Commission if the bid-der is hid-proof. If a bidder is and will remain efficient, what As Ian Tegner says (Letters, January 27), this will create a dilemma for institutional investors. If 1992 is going to mean something, it should be economic detriment does the economic detriment does the UK or the European Commu-nity suffer from permitting such a bid to proceed? It is difficult to see how much fur-ther it is possible to go without making the criteria for permit-ting bids to become largely subjective - that is, based on that we look at pan-European sectors - for example, invest-ing in CGB not as part of a French, but as a constituent of a European electrical, portfo-... non-economic criteria such as

LETTERS

hid-proof nature of so many of our EC competitors makes rationalisation for the single European market something of a one-way process, potentially to the UK's serious detriment, is an interesting generalisation with which I have some sympathy. The question to be asked is: how many UK companies are or have been precinded from important rationalisation by their potential takeover targets in Europe being bid-proof? Some objective evidence is urgently needed on this critical point.

Supposing this to be a mate-rial issue, what solution can be proposed that is not worse than the problem it seeks to remedy? Careful thought is needed on this if a case is to be made for modifying government policy. But any change must pass the essential test of promoting the long-run efficient use of UK (or UK-owned)

Allen Sykes 31 Charles II Street, St James's Square, SW1 Mr Tegner's point that the

#### Relationship with the bank is a two-way street.

From Mr Paul Spencer. Sir, "Loyalties in banking" (leader, January 18) very fairly represents the current debate on banking relationships, and was responded to by Mr John Grout (Letters, January 27). Having read Mr Grout's views on relationship banking I came to the conclusion that what advantage he gave his "relationship bank" was mini-mal, and yet he expects complete loyaliy in return. No wonder banks believe, as

your leader writer says, that brings.

companies want it both ways. In my experience a bank still looks very carefully at its rela-tionship with a customer: how far back it goes, quality of the involvement; seniority of the contacts and, of course, how extensive the relationship com-pared to other banks. But over the last fast usars most course. to compare this with the rela-tionship it may have with an acquirer company and the returns it could make for its shareholders (banks have these too) through financing the acquisition, plus the additional business it might get if the hid the last few years most compa-nies have become more trans-action orientated, and this has is successful. Banks must wonder what people mean when they talk of loyalty in acquisitions. The bank's prime job is to provide finance. It is the shareholder's forced banks to look not just at the relationship but also at the returns that relationship

in an acquisition a bank has merits or otherwise of the acquisition. Companies performing well

for their shareholders will rarely have problems with bank relationships. Companies not performing so well should not be surprised or offended when banks, observing all the correct procedures on confidentiality of information, do what they are there for, and provide finance

form of centralised locking.

under the control of the train crew, it should not be difficult

Paul Spencer, 1 Grosvenor Place, SW1 responsibility to determine the

Who's for the slammer?

From Mr Henry Law. Sir, With London's railways suffering from an acute shortage of capacity, why is British Rail planning to replace slan-door suburban stock by new trains with sliding doors?

It is generally acknowledged It is generally acknowinged that these sliding door models will compound the problem; reducing passenger capacity and adding to congestion at stations

Just before nationalisation of the railways, when trains of 1920s vintage were due for replacement, the Southern Railway contemplated the introduction of sliding door trains, but after careful consid--11

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eration opted for a more mod-ern version of the traditional slam-door train. It was recognised then that slam-door trains were unrival-

led for getting passengers on and off quickly at busy sta-tions; for providing as many passengers as possible with a seat; for providing something to hold on to for passengers

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who did not get a seat, and for providing convenient places to put their coats and bags. Recent studies by British Rail have confirmed this. Passengers are accustomed to these trains, and a tradition of usage has grown up around them. Changing the design of

the trains is liable to cause passenger resentment, and could result in the rail system becoming clogged up.

to devise an inexpensive and Forther advantages of slam-door stock are that, being mechanically more straightfor-ward, it is less expensive than robust safety lock which would do the trick. It could then be fitted to existing carriages with slam doors, many of which are sliding door stock to build and going to be around for another 15 or 20 years. Could it be that British maintain, and more reliable in

Rail's managers are opting for sliding-door stock through an The obvious disadvantage of slam-door stock is that passengers open doors on moving excessive concern for image, and a desire to be seen to be using the latest technology? trains, sometimes causing accidents. But sliding-door trains are a technological sledgeham-mer when it comes to cracking this particular nut. All that is required is some

Henry Law, 19 Queen's Gardens, Brighton,

East Susser

**"Business with 20 Italian** companies. 20 locations. 20 different ways of looking at problems. How many banks handle your business?"

> - Actually, only one, Lee. And for me, it's Credito Italiano. - Credito Italiano? Yes, hmm .... I know they're big, lots of branches

- Henry... but...
- Nearly 500 to be precise, and what's more important is exactly where they are. Geographically speaking, they're better distributed than any other single
- Really?... interesting... but what kind of services do they offer? Have they got what we need?
  That's the point, Lee. They're just what we're looking for to sort out our business in Italy.
  Ok but give me the details.
- O.K., but give me the details.
   One example... ECO ftaly... Electronic Collections on Italy. One account in whichever branch is best for us and all our business wherever it comes from. is handled through that branch.
- Using telematics, f hope ... we all know what the mail is like
- Yes. Don't worry, it's fully computerized... and another good thing is we can get our up-to-date position in Italy, with full details, right here in the office, and any time we like. Not bad, eh?
- O.K. Henry, sounds good, but any chance we can try this service out?
- No problem, Lee. Credito Italiano will give us a free demonstration
- Great. Why don't we give them a call, then? Er., well., in fact, I already have done.
- They're expecting us tomorrow.



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Janet Bush on Wall Street

A balancing

TESTIMONY on what should or should not be done about

leveraged buy-outs and hostile takeovers has been flooding Congressional news wires

since the inauguration. Less well publicised is the debate at

state level and within the pension fund industry whose bil-lions have been a crucial com-

ponent of LBO pools such as the war coest of Kohlberg

Many states issue guidelines to the managers of their public

pension funds on takeovers,

proxy fights and restructur-

In New York, a task force is

examining the investment of public and private pension

funds in corporate takeovers and two public hearings will be held in Marcb.

huy-outs has provoked a wider dehate about the regulation ol

The concern is two-fold. First, the task force wants to

find out whether leveraged

huy-outs, and therefore pen-sion fund investment in LBO pools, is damaging to the local

economy. Mr Vincent Tese, economic

development director to New

York state Governor Mario

Cuomo, said that concern in New York was heightened

when rumours surfaced of a

possible takeover of Corning Glass, a major employer in a part of the state which suffered

very high unemployment in

the last recession. Secondly, the state wants to

examine ways in which pension funds could be encouraged

to invest more conscientiously in the future of the state's

infrastructure, research and

development and job creation. In New York, around \$1hn of

a total \$46bn is earmarked for

leveraged buy-out funds. About

\$500m of that was invested

with KKR and some in a Forst-

mann Little LBO pool. Less than desired is being

invested in the future of the state economy. In 1987, the state legislature enacted the so-called basket clause which

gave trustees leeway to invest up to 7.5 per cent of their assets in a diversified portfolio

including investments which

helped tha state economy. "So far, none of the funds

continent.

pension fund investment.

The furore over leveraged

Kravis Roherts.

act for the

task force

# FINANCIAL TIMES



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Monday February 6 1989

# Shevardnadze to meet Afghan rebel chiefs

By Christina Lamb in Islamabad and Quentin Peel in Taahkent

MR Eduard Shevardnadze, the Soviet Foreign Minister, has extended his visit to Islamabad in order to hold talks today with Afgban resistance lead-ers. The surprise talks repre-sent a final attempt to reach a peaceful settlement in Afghanistan and avoid a prolonged clvil war after February 15 deadline for the Soviet troop

withdrawal. Shevardnadze's Μг rearranged schedule will enable him to meet Dr Ali Akhar Velayati, the Iranian Foreign Minister, and Mr Yuli Vorontsov, the Soviet Deputy Foreign Minister and Ambassa-dor to Kabul. Both flew into mined to put a brave face on

their military debacle. However, their departure leaves President Najihullah'a Islamabad last night from Teh-ran with Mr Sibghatullah Mojadiddi, head of the Pakis-tan-based Afghan resistance regime tottering in Kabul, batalliance.

tered hy rocket attacks on the suhurhs and a food blockade of Yesterday a mass of Soviet armour, artillery and trucks loaded with soldiers assembled in the hlting cold at the Afghan border town of Haira-tan on the Oxus River bank, the capital enforced by the Mujahideen guerillas. The Soviet news agency Tass reported yesterday: "Kabul is now effectively under martial law. For the purpose of ensur-ing security the armed units of ready for a ceremonial crossing back to Soviet territory today. A hig reception at the Soviet the people's militia and volunhorder town of Termez is planned for the returning solteers stepped up control over the deliveries arriving in the capital and are searching diers with full coverage on national television, as the Soviet authorities are datar-

vehicles." In meetings yesterday with Ms Benazir Bhutto, Pakistan's

Prime Minister, and Mr Yaqub Khan, Pakistan'a Foreign Min-ister, Mr Shevardnadze appar-ently asked the Pakistani Gov-ernment to aign a reaffirmation of the Geneva accords. prohihiting third party intervention in Afghan affairs. He also asked the Pak-istanis to sign an agreement that all external sides stop arming their respective allies in the Afghan conflict. Pakistan refused. Ms Bhutto could not agree to such requests without risking a rift with two key influences on Pakistan'a Afghan policy – the Pakistan'a Afghan policy – the Pakistan's Afghan Rodriguez discourages the cynics

Ivo Dawnay assesses the prospects for democracy in Paraguay

over the party.

by marrying Stroessner's son, Freddie.

Gen Rodriguez, 64, is now one of the richest men in Latin America, with hundreds of thousands of hectares in cattle farms, a major import-export business, a jewellery company and a foreign exchange house said to be earning hetween \$20,000 and \$30,000 a day.

As commander of the cav-alry regiment, the general also controls the frontiers of a nation famous for its unofficially sanctioned contraband operations. An estimated 35,000 of Paraguay's 85,000 cars have been stolen from abroad and other operations range from huxury goods, gun running and

the country's off-the-books

Rodrig

A taxing tax for Brussels The high-minded dehate between Mr Lawson and the **UK Building Societies** Eurocrats on the ticklish ques-tion of an EC-wide withholding

THE LEX COLUMN

1987 total assets £160.4m tax might suggest that a major matter of principle is at stake. On one side, Mr Lawson pro-tests that creating new encum-brances is inconsistent with

Abbey National Nationwide Woolwich Alliance Leeds National Provincial 0 10 20 30

In fact, last week's proposal from the Commission recommum rate still leaves France at a great competitive disadvan-tage, while a variety of impor-tant exceptions — including Euromarkets and the wholesale money markets - can only undermine the whole thing further. It seems any semi-alert tax dodger could avoid paying withholding tax altogether; and the only inves-tors whom the rules might catch are those who fondly states, individual positions are insist on the superior quality of European domestic markets. proving hard to reconcile, and already the initiative is well Despite their lack of potency, the present proposals have lit-tle chanca of gaining the required unanimous support, France, which has one of the highest rates of withholding tax in the Community, fears an outpouring of the money of its

with the UK and Luxembourg opposed. Perhaps the UK can be bought off with an even weaker scheme, leaving Lux-embourg too small and weak to wealthy bourgeoisie when con-trols are removed next year. The UK, meanwhile, is concerned for the popularity of be the sole spoiler. But such a package would quite fail in its initial purpose, becoming just another headache for the Euro-London as a financial centre if pean tax man.

**Building societies** 

Next Thursday's meeting of the UK's Building Societies Association to decide whether one. Mr Lawson may argue Abbey National should be that removing controls does lit-tle to affect capital flows, but the loss of some DM 30bn in allowed to continue as a member will be far more important for the rest of Britain's buildlong term capital last year ing societies than for the Abbey itself. The pushy com-mercial ways which led up to the decision by Britain's secfrom Germany to havens like Luxembourg suggests other-wise. The logical solution to the French problem might be ond-biggest to turn itself into a bank have caused an unusual amount of soul searching in a business which has remained largely untonched for more than a century. What better way to signal the error of its ways than blackballing it from

vert to plc status it will no longer be able to call itself a huflding society. But as long as this is made clear, there are powerful reasons why the BSA should change its rules so that Abbey can remain a country member at least.

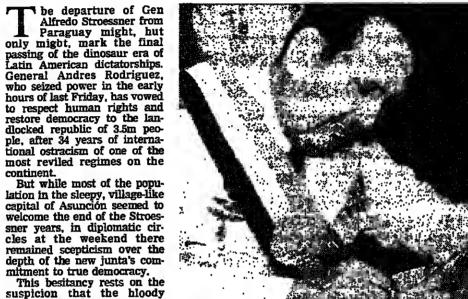
should change its function of the second state of the second state

Merger policy

The latest clutch of UK take-over hids has revived an argu-ment last heard in the days of the Rowntree-Nestle battle – that of reciprocity, or fair play against the foreigners. The Monopolies and Mergers Com-minging gave short shrift last Monopolies and Mergers Com-mission gave short shrift last week to Gold Fields' complaint that the Anglo American group is hid-proof; undeterred. Bas-sett lodged a formal complaint with the OFT last Eriday about with the OFT last Friday about the hostile hid from Procordia, on the grounds that Swedish companies are safe from foreign takeover.

The hasic proposition was rejected out of hand by Lord Young at the time of the Rowntree bid, on the grounds that countries ill-advised enough to deprive themselves of the takeover stimulus mercly harm themselves. Aside from the fact that this is not abviously true of Japan and West Germany, the argument contains a paradox. A Swiss or Swedish takeover of a British company exports the hid-proof culture to Britain. If Polo Mints and Yorkie Bars deteriorate in the hands of Nestle, the UK can sumer can no longer look to a change of ownership to put

things right. But after all, reciprocity of only an issue in the PK on nationalistic grounds. When AB Foods bid for Bensford ... 1987, it was not an objection the building society club? Europe is littered with examthat the bidd trolled; nor has it been her: ples of successful mutuallyously suggested that providered owned financial institutions UK companies should and huilding societies have harred from hostily built every right to differentiate themselves from commercial because they are themselves. protected by golden shares if banks whose ability to waste UK companies want to provi an customer's money in the pur-suit of so-called profit is embarimport barrier to cut off little ish investors from formin rassing. Assuming that the Abbey gets permission to concash, they must make a better case than this.



mer chief justice once touted as a potential civilian candi-date for the presidency, now appointed foreign minister, said yesterday that electious for Congress would be held within 90 days, followed by presidential polls six months from now. "We will bold elections

to-measnre for a donbting international audience. It called for reconciliation with the Church, an end to privileged elites, the restora-tion of long-abused hnman Although there is an embry-

A 10 **Rodriguez:** new leader for Paraguay Mr Luis Maria Argana, a for-

"It is", said one seasoned observer, "not so much a coup d'état as a putsch." Gen Rodriguez has been doing his best to discourage this cynicism. In his sole explanatory speecb since the takeover, he deliv-ered ideological goods made-

within three months. They will be free, democratic and provide equal opportunity for all," he

are the historic motives behind the coup. Since 1984, the Colo-rado Party has suffered a catastrophic schism between the militant faction, led by Mr Mario Abdo Benitez – ex-Presi-dent Stroessner's political sec-retary – and the traditionalist establishment.

Gen Stroessner, weakened by ill health, worsened his position by provoking discon-tent in the armed forces, already seething over wages. A month ago, he not only promoted his unpopular son,

Europeans start paying with-holding tax on UK bank depos-its and other presently exempt instruments, Germany, which has already taken plenty of stick for the introduction of a incury goods, gun running and inevitably, drugs. No firm evidence of involve-ment by Gen Rodriguez inille-gal activities has ever been found. Nevertheless, the Para-guayan ruling elite has long. been "sweetened" by Gen Stroessner by the takings from the country's off-the-books 10 per cent tax, is not keen to move to a higher rate again. The French concern is a real

the country's on-the-books activities. According to rumours in Asunción's gaudy neo-classical suburbs, the final breacb between the old general and his protegé came 10 days ago when Marta finally declared she would divorce the young Stroesper.

the French problem might be to apply an identical tax to interest payments everywhere, but that would be impossible, and undesirable too. It might stop the tax evader, but would severely disrupt the mnch larger institutional money machine account account Stroessner. At the same time, under pressure from his militants to remove the powerful tradition-alist First Corps commander, the dictator demanded that markets. Moreover, erecting

from the Commission recom-mending a minimum withhold-ing tax of 15 per cent has little to do with principles of any sort. Indeed, the Commission only agreed to examine the issue in the first place as a quid pro quo to get France (and to a lesser extent Italy and Denmark) to agree to lift-ing capital controls. With the patchwork of withholding tax now ranging between zero and Along the way, his youngest daughter, Marta, had aealed the link between the families now ranging between zero and 50 per cent across member

Burope's great efforts to bring barriers down. The other side argues that since capital con-

trols are being finally elimi-nated next year, remaining dif-ferences between taxes in

member countries need to be

ironed ont to ensure level playing fields and so forth.

behind schedule.

even co ing this goal. It is clear the method of allocating funds needs review, and new devices must be found to increase the use of the basket clause," Mr Tese said.

At the centre of the pension fund debate is ERISA – the Employee Retirement Income Security Act of 1974 - which requires fiduciaries to manage pension plan investments pru-dently, and solely in the interest of participants and beneficiaries.

Mr Ira Millstein, principal consultant to the task force and chairman of the Board of Advisors of the Centre for Law and Economics at Columbia Law School, believes that, eventually, ERISA may even be amended to make sure the right halance is struck on where pension fund assets are invested.

Last week, the Labor and Treasury departments issued a statement interpreting the duties of pension fund trustees under ERISA towards takeovers which offered a premium to the market price. Some pension fund trustees had felt it was their duty antomatically to accept such offers to capture the premium. The Treasury and Lahor

departments said this was not the case but that fiduciaries had a duty to ensure the "eco-nomic best interest."

In other words, fiduciariea should take a fairly close and analytical look at the merits of a takeover proposal and make an active decision on whether to support or reject the plan.

The implication is that pension fund support for a take-over simply because it offers shareholders a premium may not be forthcoming if there are judged to be long-term risks to

year.

Ajscolo Aiglera Argera Argera Albera Bangtok Bangtok Benta B

ERISA is also being looked at in light of the paucity of investment in the longer-term health of local economies. Mr Millstein said that aca-

demics and regulators are now wondering whether ERISA draws the strings too tight. Its requirement that fiducia-

ries must act primarily in the interests of beneficiaries dis-courages investment in the local economy in, for example, infrastructure projects offering a less certain return, which can often only be realised in the longer-term. "There is a feeling that the

balance between straight investing for the maximum return and investing for longer-term, indirect economic benefits is slightly skewed." Mr Millstein said.

rights, party plui freedom of speech. Barely 24 hours later, how-

events of February 2 represent not a genuine redivision of the

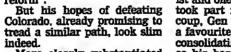
Paraguayan cake, but merely a

transfer of the cake knife

between the two warring fac-tions of the long-ruling Colo-

opposition partles - the so-called National Accord - it ever, a report by a CBS televi-sion crew was censored for referring to deaths in the fightseems highly unlikely that the Paraguayan people, having never experienced true democing - helieved to exceed 250 - and to alleged hut unproven racy, will feel inclined to deprive Gen Rodriguez of his newly-won presidential sash at links between the new leader and drugs trafficking. Despite Gen Rodriguez's pro-

the polls. Mr Domingo Laino, the principal opposition leader, has called upon Colorado to join a "common fight for liberty, bread and economic and social reform".



Gustavo, to a full Air Force colonelcy - raising fears that he was the chosen heir - but at the same time sacked many mid-ranking army officers without retiring the old guard generals.

It was a clash with Gen Rodriguez, commandar of the Armoured First Army Corps quartered just outside the capi-tal, that sealed the dictator's fate.

the events of the last few days A long-time Stroessner loyallook more like the toppling of ist and one of the cantains who an old-fashioned tyrant by an old-fashioned coup – an inter-nal family squabble, with Gen Stroessner in the role of King Lear, brought down by an old took part in the original 1954 coup, Gen Rodriguez had been a favourite son, entrusted with consolidating the armed forces man's vanity. More clearly substantiated as his boss took an iron grip

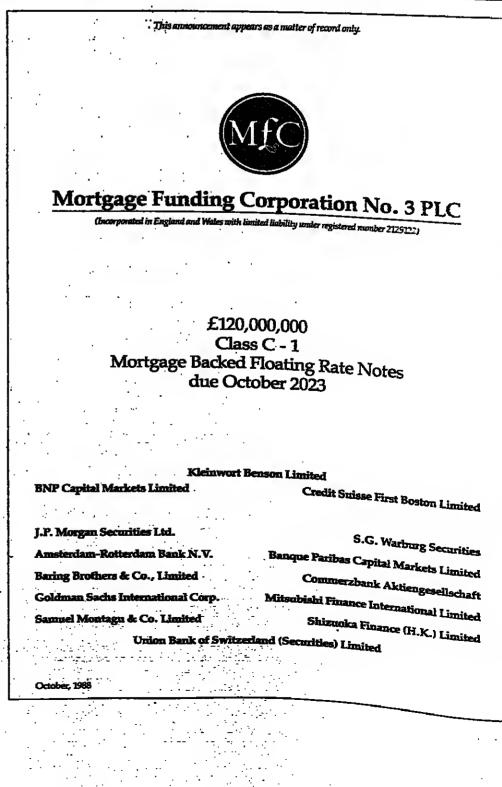
the ministry of defence cuts or resignation. Within days, the cavalry had saddled up. After failing in the first attempt to capture their quarry as he left the downtown

home of a mistress, they finally pinned Gen Stroessner down for a hloody six-hour last stand at his loyal Escort Regiment's barracks.

As the excitement dies down,

barriers thronghout Europe would simply send all the tax-shy money in the EC to Switzerland and to other non-EC monetary hideaways.

It is therefore no surprise that the proposal to be presented to Europe's finance min-isters is a weak compromise, and as such scarcely looks effective. The suggested mini-



# Storehouse chief hits back at Edelman

#### By Maggle Urry in London

fessed aim to reunite the rup-

tured Colorado party, his first Cabinet appointments have all

come from his traditionalist

base. Hundreds of militants

across Paraguay have been arrested, with Mr Sabino Mon-

tanaro, the former Interior

Minister, fleeing to asylum in the Honduran embassy.

MR Michael Julien, group chief executive of Storehouse, the dossier on the American's past activities in his London office. He said Mr Edelman's tactics were "pretty predictable – he likes to obtain the maximum British retail group, haa responded fiercely to criticisms from Mr Asber Edelman, the influence with the minimum investment." Mr Julien added, New York-based arhitrageur who has huilt up a 6.1 per cent stake. Mr Julien threw down a "shut up or put up" challenge to Mr Edelman. But he argued

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"if be wants a say in this com-pany's affairs he has to bid for it." Mr Edelman, whose interest in Storehouse was first revealed in December, has a break-up or leveraged hid for the group was not feasible in the present gloomy environ-ment for UK retailing. He said Mr Edelman was distracting suggested that parts of the group should be sold off or that the company ahould be sold as the company anound be sold as a whole, possibly to the man-agement. Storehouse, which is chaired by Sir Terence Conran, includes BhS, formerly British Home Stores, Mothercare, which caters for mothers and children, Richards, the wom-en's fashion chain, and Hahi-tat, the home furnishings retailer. management at a critical time and was disrupting staff Mr Edelman has suggested that shareholders would gain if the group were sold as a whole or in parts. He has attacked Mr Julien's management of the

company, where profits are set to fall aharply. Mr Julien tat, the nome furnishings retailer. Mr Julien believes that Mr Edelman and hia advisers, which include BZW, the invest-ment banking arm of Barclays joined the group in June last

"There is no way we are going to be hullied," said Mr Julien. He has a six-inch thick Bank, have been "touting the

13 55 C-Cloudy D-Drizzle F-Fair Po-Fog H-Hall B-Rein 15 05 S-Sun Si-Steel Sn-Snow T-Thundar

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WORLD WEATHER

hrand companies around at but that would leave no profit ridiculous prices and found no for the bidder and would not takers. There are not too many takers for BhS either." he added. He said he had a written assurance from the chair-man of Barclays that the bank would not finance a bid for Storehouse. In a letter to Storehouse last

month, Mr Edelman proposed the sale of all the businesses except Habitat and the Conran except hantat and the coman Design company. More recently he has been quoted as saying everything should be sold except BhS. That change of plan, auggests Mr Julien, showa he has been unable to income a humar for PhS.

line up a huyer for BbS. Mr Julien referred to a recent circular from Phillips & Drew, a stockhroker, which said the net asset value of Storehouse ws likely to be between 150p to 155p a share compared with Friday's closing

share price of 192p. Phillips & Drew went on to say that a leveraged buy out could just work at 191p a share

give the shareholders a premium. The broker concluded that "a leveraged huy-out could not be justified at the current price [then 195p] and there is insufficient value in a break up Mr Julien said he could not endorse the figures, though it was apparent he agreed with the broker's argument. He dis-missed the idea of a manage-

ment huy-ont as "unethical". Analysts have been cutting their profit forecasts for Storehouse's financial year to end March. On Friday Warhurg

Vear.

Securities, the group's own broker, slashed its estimate from £87.5m (\$153m) to £70m, against £107.3m the previous Mr Julien refrained from commenting on current trad-

ing, except to say that condi-tions are "bloody tough". How-ever, he did not attempt to deny the general direction of

brokers forecasts

#### Anti-dumping levy row

#### Continued from Page 1

the Commission for damages. the Commission for damages. He is appealing against the UK fine and considering an appeal against the Dntch ruling as well. Mr Ravel argued that be had merely taken Hyundai's ships on a time charter, nor-mal practice among shipping lines, and that he also planned to increase freight rates on the to increase freight rates on the route. "Tha Commission has been pushed by these large

national courts to decide. The latter will probably refer it to the European court, the final arbiter on EC law. Mr Alan Bott, chairman of

Mr Alan Bott, chairman of the Australia Europe Confer-ence, the organisation of EC shipping lines which launched the original anti-dnmping action against Hyundai, claimed Sofrana was acting on the South Vargence are prothe South Korean company's behalf. "Their fingers are now well and truly caught in the legal mangle," he said.

shipping lines who just want to try to defend their monopoly," he added. The Commission does not plan to intervene in this dis-

pute officially, leaving it up to



# **FINANCIAL TIMES COMPANIES & MARKETS**



Monday February 6 1989

Scramble for jewels of the deep



Oil

Gas

. . .

production

production

Thousand barrels per day

Million cubic feet per day

24

22

20

16

120

100

90

60

2000

#### INSIDE

12.00 0.00 7.00 

#### Red flag keeps the Spanish bulls at bay



ings abroad has en firmly reined back following the introduction of tough new credit controls ek. Whila these remain in place. Soanish names will raise next to nothing in foreign currencies. The mea

res require borrowers to deposit 30 per cent of new foreign currency loans interest-free at the central bank Page 18

#### Bond holders in revolt

RJR Nabisco, tha US cigarettes and foods com pany which triggered panic among investors in corporate bonda whan it announced proposals for a leveraged buy-out; now faces dem for compensation from some of its bond holdars for the losses they incurred when the scheme was unveiled. Page 18

#### A question of corporate size

A growing body of scep-tics is starting to ques-tion tha doctrine that biggar will automatically be better for corporate urope after 1992. According to a report from tha London Bustness School, tha current rush of cross-border S DES L acquisitions could be positively harmful.to competitiveness. But, argues Christopher Lorenz, there is no singla truth about optimum scala in Europe. Page 38

#### If at first you don't succeed

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American Ahlines

American Express

Delta Air Lines

Banco Santander Continental Airlines

Traditional options

Ovar tha years Explaura Holdings, now quoted on London's Unlisted Securities Market, has been very much a stock for the hardaned speculator. As a shell, the company embarked on a number of hopeful enterprises which met withlittla success; it went tea producing in Sri Lanka an gold exploring In Spain. Now it is about to go into production with a limestone quarry in Newfoundland. Philip Coggan axplains the way in which the first part of its project - building the quarry - has been achieved and how there is plenty of marketing work to do before the scheme can be classed as a success. Page 22 

Market Statist	ics :	
Base jending rates	34	Money markets
Euromacket sunover	18	New int bond issess
FT-A World Indices	34	NRI Tokyo bond index
FT/AIBD int bond svc	20	US money triarket rates
Foreign exchanges	34	US bond prices/yields
London recent issues	34	Unit trusts

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**Companies in this section** 

World stock mkt indices

MFI

Ricardo

Wemblev

Thomson T-Line Thomson, Matra

tackey

Steven Butler examines the sale of Texas Eastern's North Sea oil assets ast year was by a factor of ten the busiest asset trad-ing year in the history of the UK oil industry, with some 2.3bn barrels of oil equivalent in

the ground changing hands. This year is unlikely to come close to that total, which was bloated by the BP takeover of Britoil, but 1989 is already taking shape as a second hyperactive year for making deals. With the oil industry showing

a ravenous appetite for quality assets, and ready to pay a high price, oil acreage is finding its way to market.

There is no doubt that the oil assets of Texas Eastern, the US being virtually dumped on the market as the result of a hostile takeover bid by Coastal, will find a welcome home quickly. The list of potential buyers

runs to just about any oll com-pany with a cheque book, although some companies, including British Gas, Enterprise Oil, Amoco, Amerada Hess, and Mohil Oil, may be particularly well placed to risk high bids because, as partners to Texas Eastern, they know the assets better.

t's "Read my beak" time in Washington; Mr Richard Dar-man's duck has already come

home to roost. (Yes, I know that

ducks don't roost, but the cliche

is irresistible). Some readers may need a little

explanation. Mr Darman, the

Budget director, brought ducks

into politics some two weeks ago,

when an interviewer asked him

to define the difference between a

tax and a user fee, or whatever other evasion may be invented: if

it looks lika a duck and quacks

like a duck, it's a duck, he said. This was a good homely meta-phor, but bad politics; for it invites the opposition to join in the bird-watching. This became

painfully obvious last week when Mr Nicholas Brady, the Treasury

Secretary, floated the idea of a

charge on all insured deposits to

pay for the rescue of the thrift industry.

This is surely an insurance pre-

minm, and the rate he proposed, of about 0.3 per cent, was very close to the amount actually

charged when Federal deposit

insurance was first launched.

The response was so hostile that

A director from one of these companies, which has been trying for some time to get hold of the assets, was last week cooing about how beautiful they are, prime assets that are superbly balanced.

The advantage of an insider was well illustrated last year when Repsol, the Spanish state oil company, was pre-empted by Enterprise after it agreed to pur-chase from Texas Eastern a 10 per cent interest in the Beryl field for \$276m (£156m). Repsol was originally thought

to be overpaying.

The figures for Texas Eastern's proven reserves, 510m barrels gross oil equivalent, 300m in the UK and about half in gas, come nowhere close to explaining the attractions

Texas Eastern has been active In the North Sea from the first licencing round over 20 years ago, and has assembled a spread of producing assets, prospective developments, and exploration acreage that most exploration managers can only dream about. The assets come with an extensive data bank on the North Sea that is difficult to assemble and valuable in its own right, and if a

novice North Sea explorer comes bν in with the highest bid, an expe the broking bouse. Of all North Sea oil companies, Texas Eastern rienced staff is thrown in to boot. The assets could easily have is 20th in terms of gross value of supported an independent company, although there is little time

assets. On a measure of future poten to arrange this now, with a March 15 deadline for the sale. tial, it ranks 22, close enough to indicate a good balance between current and future activities. The balance exploration com-

panies seek, and that Texas East-ern has, consists of a rising pro-Many of tha big North Sea operators show a much greater disparity, with future potential duction profile, providing a strong cash flow to finance an down the list from current far exploration programme capable production.

Country NatWest Woodmac,

of replacing reserves that are, by definition, always being depleted. The reverse of this situation is also unattractive because it means little cash flow to finance This requires a string of development prospects that can come on stream at a speed that does exploration.

The balance makes Texas Eastnot strain the capital resources of ern attractive not only to its partners but also to relatively smaller players in the North Sea, such as the company, and a spread of highly prospective exploration Repsol or Lasmo, both of which Texas Eastern has this by dint have cash and are buying assets. Other interested parties cerof the fact that it was in on round tainly include Elf Aquitaine and Petrofina.

one of UK licencing. Some of its older acreage is considered prime now because of The Texas Eastern predicathe bank of geological knowledge accumulated, and because, close to existing infrastructures, even ment, however, could prove to be the precursor to further asset moves by US oil companies small discoveries can be profitactive in the North Sea.

Texas Eastern was thought to be vulnerable because its North Sea assets were undervalued by

US investors who saw Texas To companies like Amerada Hess, Occidental Petroleum, or Ranger Oil, the message must be Eastern primarily as a gas transmission company. clear, that the North American By the time the anction is finstock markets could prove to be the cheapest way into the North

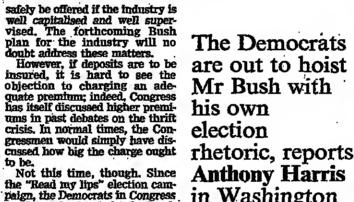
Source: COUNTY NATWEST WOODMAC

Budget Office has spelled it out if growth fails to the trend rate regarded by Mr Greenspan as fe, then on present policies the deficit is stuck, indefinitely,

The remedy does not in theory have to be something that quacks; the deficit could be cut by reducing tax breaks (but the President wants more), by cutting defence (but Mr Bush is more cautious here than secondterm Reagan), or indeed by such financing changes as indexed borrowing (which Mr Micbael Boskin favours, but Mr Darman ODDOses).

In practice, the choice still seems to lie between wishful thinking, and something which even Mr Darman would recognise as a duck.

The Republican Right is already trying to remind the President that on this issue, be is no moderate, but a man who shoots ducks when he sees them. The Congressional pay issue is being worked up almost hysteri-cally, to brand Congress as a coilection of greedy hogs.



able.

**Anthony Harris** in Washington

just ended. The duck affair also just ended. The duck analy also fits into a broader picture: this supposedly expert Administra-tion of Washington insiders is so far looking a little inept. Mr Darman is a highly intelli-

It was bard not to laugh when Mr. Brady's proposal was greeted with cries of "It's a duck!", and gent policy-maker, Mr Brady is a patrician investment banker who

President Bush already has his political problems, despite his rising popularity (and the quite extraordinary unpopularity which Congress has brought on itself by apparently accepting a long-overdue pay increase). He

Mr Bush is likely to be more vulnerable to any serious trouble than Mr Reagan ever was, simply because he is so publicly engaged in everything that is going for-ward, and the economy looks likelier than any personnel problems to provide that trouble Mr Greenspan is in fact show-

stuck again, despite fast growth and Gramm-Rudman

The fact is that the Gramm-Rudman law does not work unless the Budget is based on a realistic economic forecast. The Budget must hy law produce a forecast deficit within defined limits; but as is shown by the substantial overshoot in the current year, there is no provision a course correction once an

That balance is well illustrated by ranking statistics developed

ing increasing alarm both at the deficit and at the unchecked pace of economic expansion, which he regards as very near the safety limit. He remains optimistic about the trade deficit (which makes at least two of us), but the fiscal deficit does appear to be

ished, these assets may turn out to be more valuable than the pipeline side of the business ongress goes on a duck shoot

POI pipelini

Gas pipeline

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**Texas Eastem** 

Northwest Hutton

Major North Sea interest

🕅 Hutton

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serions sethack of the Bush administration. 28-31

Now the idea of providing deposit insurance does raise seri-ous policy questions. "Moral hazard" is altogether too mild a phrase to describe the lunatic and often criminal antics of part of the savings and loan industry. Insurance enables such operators to continue to attract deposits,

evervone i hraced for toke about quack forecasts when the President outlines his own Budget next week. But the joke will grow very sour before Congress tires of it.

are determined to hoist the Presi-

dent with his own rhetoric. They

are convinced that taxes will.

have to be raised to reduce the

deficit, and determined that Mr

Bush will be seen to have eaten

his own aggressive words.

to be.

It means that Budget-making will be the usual chaotic nightmare this year (the betting on Capitol Hill is on a final crisis Budget summit as late as October), which suggests that the and the money brokers provide such deposits on a large scale. Insurance, therefore, can only

THIS WEEK

is no doubt used to deference and good manners. Neither is a politician by trade, and it shows.

Nor is Mr Louis Sullivan, the black Health Secretary designate, who wants to keep his connec-tions with the medical school he is leaving, perhaps with a sti-pend. His problems seem to have come as a complete surprise to the very rich men who want to appoint him. Ex-Senator Tower, by contrast, is perhaps too much of a politician; he is known as one of the boys. Hinc ille lacri-

ains that whe ne notas 107 "secret" discussions in his search for bipartisan policies, some of those present leak to the Press.

What on earth did he expect? He also has an engaging habit of answering questions fully, frankly and off the cuff. Sometimes too frankly: be announced his general agreement with Fed-eral Reserve Chairman Alan Greenspan on economic policy, while confessing that he had not read what Mr Greenspan had to expected to be up again. Meanwhile the Congressional ' say to Congress.

wishful thinking is shown up by events Mr Greenspan is effectively warning the politicians that be will make sure that the interest rate forecasts in the final Reagan budget are hopelessly over-opti-mistic. Rates could come down, he has conceded, once a credible Budget is in place (though hardly as sharply as the Administration projection); but the next move is

**Swiss Bank Corporation** 

Mr Greenspan is portrayed as front man for a central bankers conspiracy to foreclose on the American dream, and indeed Mr Jack Kemp, designated as a Cabinet member, was congratulating Mr Busb as "President ready to stand up to the Fed," even as Mr Bush was praising Mr Greenspan. Mr Bush's economic boneymoon does not look like lasting much ionger than the balmy Indian summer which greeted his accession. As I write, snow is forecast.

#### **Economics Notebook** Imbalance worries are eclipsed

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LAST WEEK'S Group of Seven meeting in Washington witnessed an apparent downgrading of the global current account problem which was one of tha original spurs to ater economic policy co-ordination.

The G7 countries decided that they could continue aiming for exchange rate stability, shrugging off a virtual halt in the hoped-for decline of the current account imbalance betwean the US, Japan and West Germany. During their talks, the G7 finance ministers and central bank governors heard from the International Monetary Fund that the so-called adjustment process had slowed down.

There seems little chance that the US current deficit will fail much from its present annual rate of around \$130bm while the Japanese and West German surpluses seem stuck around \$79bn and \$45bn respecfively. In the past, such news would have spread discord and dismay among the assembled finance ministers and central bank governors from the US, Japan, West Germany, Britain, France, Italy and Canada.

In 1987, the imbalances prompted the US to engage in a public row with West Germany and resort to a policy of dollar devaluation to extract more expansionary policies from Bonn and the Bundesbank.

المشتجة وترجي The imbalances have caused economic pundits to forecast. فتعتبة ويحمه والا market instability, a dollar col-lapse and warn of the dangers فمتنا للمصحب ويعمله inherent in the US accumulating up to one trillion dollars worth of foreign debt hy the early 1990s. Their warnings فتعلقته فأملت المدس فلتبعين بداري appeared all too valid when the US-West German row was overtaken by the October 1987 stock market crash.

But last Friday, the news about the current account deficits caused little visible concern. The G7 clearly found it. while, insists that it is not ignoring the current account. difficult to cry wolf when the

world economy has been so

obviously baoyant. Mr Michael Wilson, the Canadian Finance Minister, said the seven had agreed that the global economy was in "good shape" while Mr Satoshi Sumita, the Japanese central bank governor, said it showed even "brighter signs" than it did when the G7 last met in

West Berlin in September. Although the West German finance ministry expressed some alarm that the current account adjustment process could be seriously impaired if the dollar rises much above DM1.90, there are hopes that the decline in the imbalance will resume

US Treasury officials said that US exports are strong and export order books even stronger. IMF officials believe that US exports could grow more strongly if the US economy slows as expected during the year. The imbalances also appear less thraatening because their composition has changed. The West German surplus, for example, is now largely with Europe rather than the US.

Other G7 countries may not want to rock the boat. A dollar decline at this stage would not help the US export more. With the US economy running at or near full capacity to meet strong domestic demand a dol-lar fall would only fuel inflation. The US's major trading partners may even have been satisfied that Mr Nicholas

Brady, the US Treasury Secretary, will produce a credible Budget plan for fiscal 1989 this week A Budget with a credible deficit reduction package is seen by the America's allies as the

best way of achieving a grad-ual lowaring of US domestic demand and hence a decline in the current account deficit. The US Treasury, mean-

A senior official said last week that the US is conscious of the need to lower further the US trade and current account defi-

cits because they cause US for-eign indebtedness to rise and encourage protectionism. Other factors such as the recent rise in short-term inter-

est rates have buoyed the dol-lar and overshadowed the current account trends. But foreign exchange markets are notoriously fickle and could easily re-focus on the US current account should there he a run of poor monthly trade figures.

#### **Papering Over**

Those who alwaya thought that G7 meetings were all abont papering over cracks will relish the following insight from Mr Tatsuo Muravama the Japanese finance minister when he met the press after his first G7 meeting on Friday.

Describing how tha G7 decided it could just about live with the present rate of the dollar, the recently appointed Mr Murayama said: "There were various opinions put forth. Some people would say the level is too high. Some peo-ple said the level is too low. There was a divergence of

views. In conclusion those who first expressed the view that it was either too high or too low, after discussion, would conclude that, perhaps, it is after all within an acceptable range." Mr Murayama said the same process applied when the min-isters discussed inflation and interest rates. "And the result and the conclusion is that we can, in general terms, say that everything is within acceptable levels."

Peter Norman

INFLATION TRENDS in the US could provide a theme in financial markets this week with January's producer price

index released on Friday. The indicator, which covers factory-gate prices, provides an early warning of trends in con-sumer price inflation. Signs of growing inflationary pressures could unsettle recent positive sentiment about the dollar.

The consensus of analysts forecasts compiled by MMS International, the financial research company, is for a rise of 0.4 per cent.

of 0.4 per cent. Also in the US, the Federal Open Market Committee (FOMC), the US Faderal Reserves key policy-making committee, meets tomorrow. Analysts will be looking for evidence that the Fed will texture policy or great price dis tighten policy or even raise discount rates.

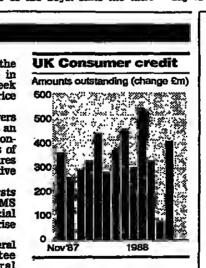
In West Germany, merchanin west Germany, inerchair dise trade figures for December are due on Thursday and are likely to show another large surplus. Japanese merchandise trade figures for January are released on Friday and are likely to show another large surplus on the seasonally-ad-

insted measure Both will highlight the scale of world trade imbalances and possibly infinence Yen and

D-Mark trading. Japanese wholesale prices may also be published this week, showing inflation trends. A steep increase could encourage speculation about a tightening in Japanese monetary policy

In West Germany, figures for industrial orders in December are due sometime this week. The Bundesbank will announce terms of the latest batch of securities repurchase agreements which analysts will watch for possible changes in interest rates. In the UK it is a thin week

for economics statistics. The exception is today's figures for credit business and retail sales in December. These will give a guide to the strength, or otherwise, of



the UK consumer sector. Provisional retail sales figures, pub-lished last month, showed a small drop in December. That was the second consec-

utive monthly fall and it triggered speculation that high interest rates had begun to bite. An downward revision could further boost hopes of a cut in base rates. The Bank of England pub-

lishes its quarterly bulletin on Thursday. Analysts will be looking for an insight into the monetary authorities thinking on whether its high interest rate strategy is working.

Other events and statistics this week include:

Today: US Purchasing managers survey for January. Preliminary productivity and costs in last three months of 1988. Tomorrow: US three-year Treasury note auction. Congressional hearings on US bud-

Ret deficit and economy. Wednesday: UK Department of Employment publishes Employment Gazette. US 10year Treasury note auction.

Thursday: Mr John Major. Britain's Chief Secretary to the Treasury, opens the House of Commons debate on last week's public spending white paper. US 30-year Treasury

bond auction. Australian unemployment in January. Friday: US wholesale trade

inventories. FOMC minutes (December 14 meeting).

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#### INTERNATIONAL CAPITAL MARKETS

#### SPANISH FOREIGN BORROWING

# **Tough controls add** to steep fall in loans

FORECASTS of new borrowing ebroad by Spanish borrowers this year took a sharp drop last week. While the tough credit controls introduced in Madrid on Tuesday remain in place, Spanisb companies will raise next to nothing abroad.

Borrowers from Spain raised foreign currency bank loans amounting to at least \$3,25bn last year, mostly in dollars and D-Marks, although some of this was accounted for by refinancings of more expensive earlier borrowings. Bond issues abroad, mainly in Swiss francs and D-Marks, totalled \$1.6bn. The new measures require

borrowers to deposit 30 per cent of new foreign currency loans interest free at the central bank. This raises the cost of borrowing by 43 per cent, making dollar denominated borrowings hardly competitive with pesetas, even when the exchange risk is ignored. While Swiss francs might still look relatively attractive - bond coupons of 5 to 6 per cent still give a cost of funds of 8 or 9 per cent to Spanish borrowers would be issuers have to take account of exchange risk and the unfortunate effects on their gearing of having to borrow \$100 to raise \$70. (Where foreign currency has been raised through bank operations, the required deposit is 20 per cent.)

This means foreign bankers – described by a specialist magazine last week as "tripping over each other in the stampede" to win loan man-dates - will have to be content with refinancing existing foreign borrowings, which will be exempted from the reserving requirement

#### EUROMARKET TURNOVER (\$m)

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uss	3.853.8	908.8		11,340.4
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Prev		385.7 524.8	27,931.5 30,688.6	37,317,2
Other			26.320.0	47,920.4
Pret	4	N.U.N	20,04,0,0	41,100.4

Two loans already in the market – a \$200m relinancing for the Madrid-based electrical utility Fenosa, being arranged by Chase Investment Bank, and an Ecul50m loan for the Madrid municipality, being raised by Manufacturers Hanover - should escape the new rules: the first because it was a refinancing, although it has not yet received official author-isation, and the second because it was previously authorised. Plans to raise the Madrid deal to Ecu200m hava been scup-

A borrowing bonanza was not expected this year since many companies have made good profits in the past two years and do not need other funds. Refinancing and new money requirements were together estimated to total less than \$2bn. Nevertheless, a number of Spanish companies could face a hard time raising funds - foreign loans have typically accounted for some 30 per cent of utility borrowings in recent years - particularly in view of the tightening of the Borrowers US DOLLARS

domestic market. As expected, the Bank of Spain continned to turn the screws on Friday, raising its interbank rate 1 percentage Topy Inds.4 Daxi-chi K'Denki(b) Tokyu Store(c) Sanken Electric Kyocera point to 13.4 per cent. Prime rates will rise to around 15 per cent but most businesses will be paying between 17 per cent and 18 per cent.

Koba Steel(e)+ Under regulations now in force, commercial bank liquid-ity ratios have been raised 1.5 points to 18 per cent of depos-GMAC♦ Nissan Motor Cr.♦ Credit Foncier 6.5 per cent of which bear no interest. Renfe, the state railway Exim Bk.of Japan∳ Republic of Austria∳ Postipankki∳ operator, is thought to be planning to refinance some \$300m

this year and to have had some

new borrowing in mind. Tele-fonica, the telephone monop-oly, just missed the crunch, striking last month a Pta55bn

deal with the European Invest-

The Treasury expects the

measures to bring foreign bor-

rowing to its knees quickly. The immediate danger is that the rise in Spanish interest

rates may begin to attract new and unwanted speculative investment from abroad.

Stephen Fidler

and Peter Bruce

ment Bank.

RJR resists put clause RJR Nabisco is resisting efforts of one of its underwrit-ers to enforce a bond holder protection clause in the indenture of two Swiss bonds the

company launched years ago. The clause is similar to so-called poison puts intended to protect investors against leveraged buy-outs or takeovers which cause bond rat-ings to be cut sharply and valnes to plummet.

INTERNATIONAL BONDS

Ironically it was Kohlberg Kravis Roberts' \$2.50n lever-aged buy-out of RJR Nabisco last year which triggered the latest demands from investors for protection from event risk. JP Morgan (Switzerland), underwriter of two Swiss bonds in 1985 and 1986, said

Canon Inc.(a)∳♦ Canon Inc.(a)♦●

Nippon Steel(j) Sumitomo Metale Kobs Stael(d)

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Abbey National Finnish Export Cr.

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AUSTRALIAN DOLLARS

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that a clause in the indentures allows it effectively to call the bonds unless RJR Nabisco and the buy-ont company, Kohl-

berg, Kravis and Roberts, come up with a better plan for bond bolders. Morgan said that it believes

the merger does not include adequate protection for bond holders as required in reorganisations by the bond inden-tures. Therefore, Morgan said it would issue a notice of its intent to declare the bonds callable at par 30 days after the merger is completed, unless RJR Nabisco and KKR come up with a better plan to protect the interests of boud

holders. The bonds are a SFr275m bond due 2000 with a 5<sup>3</sup><sub>4</sub> per cent coupon launched in 1985 and a \$124m Swiss franc dual currency bond with a 6 per cent coupon launched in 1986 and as 10<sup>4</sup><sub>4</sub> and maturing in 1994. KKR and RJR Nabisco are

apparently unwilling to call

the bonds at par without a fight.

• NV has been forced to back-track after an effort to reduce the fees on a new Ecu Euro-bond below what is standard in the industry. Early on Friday, the bank announced a Ecul56m five-

year Eurobond for Belgium bearing a coupon of S's per cent, priced at 101<sup>3</sup>4 and car-

cent, priced at 1014 and car-rying management and under-writing fees of ½ per cent. But management and under-writing fees for Ecu bonds of that maturity are typically 5, and other Eurobond houses refused to join the syndicate, Several hours later, Krediet-bank announced it was reising allowing the bank to liberate capital - there are no residual claims on the bank, unless it is subsequently proved to be negbank announced it was raising ligent both the issuing price and the fees by 1 point.

NEW ISSUE

They are less restrictive than proposed, but tougher than bankers desire. The rules Norma Cohen emphasise the moral risks of

**UK MORTGAGE SECURITIES** 

**Bank publishes new rules** THE uncertainties which have prevented British banks from converting their mortgage assets into securities were largely removed on Friday with the publication by the Bank of England of new rules. transferring mortgages off-balance sheet and impose admin-istrative burdens on banks to control risks. There are three main concessions:

• A bank may make a one-tima contribution to an issuing vehicle in the form of a The Bank's consultative paper was published in Decem-ber 1987. in tha intervening long-term subordinated loan to enhance its creditworthiness. period only the TSB has con-verted mortgages into securi-ties with a £135m issue. • It will also be allowed to enter into interest-rate swap agreements with the vehicle at The rules aim to ensure that

market prices. once a loan has been removed from a bank's balance sheet -• A bank can retain an option to repurchase loans once the loan portfolio falls to less than 10 per cent of the maximum There is a hint that the Bank

might entertain a joint venture by UK banks to service mortgage securities, which would undoubtedly reduce legal costs. Nonetheless, tha Bank has

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not given ground in one important area. A bank "may not provide temporary finance to a scheme to cover cash shortfalls arising from delayed payments or non-performance of loans which it administers."

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According to bankers, the new rules make it more diffinew rules make it more diff-cult to securitise mortgages for a UK bank than a US bank (even in the UK), and, appar-ently, for a UK bank than a building society. Higher costs will obviously, at the margin, reduce the advantages of mort-gage securitisation, delivered a blow anyway last year by the 50 per cent capital weighting allocated to mortgage loans. The strictness of the Bank's The strictness of the Bank's interpretation of its own rules will be important.

Stephen Fidler

mount m.	Maturity	Av. lite years	Coupon	Price	Book runner	Offer yield %	Borrowers	Amount m.	Maturity	Av. lite years	Coupon	Price	Book runner	Offer yield %
600	1993	4	41.	100	Yamaichi Int.	4,125	D-MARKS			<u>.</u>		(00]	Trink & Burkhardt	5,973
400	1993	4	44	100	Singapore Nomure	4.125	Eurofima   Republic of Ireland	150	1995	6 10	84 642	100-34.	Commerzbank	6.500
150	1993 1993	2	41	100	Nikko Secs. Nomura Int.	4.375	SWISS FRANCS		•		_		· · · · · · ·	
90 90	1993	4	54444444	100	Nomura Int.	4.875			4004			400	Banca D'Svizzera	1.250
150	1993	4	4	100	Deiwa Europe	4.375	Ton Electric(i) •	30 25	1994	·	. 14	100.	Citicorp	0.500
300	1993	4	41	100	Daiwa Europe	4.125	Tiger Polymer**\$	46	1994	•	43	97	Fujl Bank(Schweiz)	5,324
.2ba	1993	4	44	100	Nikko Secs.	4.125	Belokum	100	1996		54	10012	SBC	5,163
500	1993	4	44	100	Nikko Secs.	4.125	EB	200	1999	-	54	10012	UBS	5,185
500	1993	4	44	100	Yamaichi Int.	4.125	Mitaul Toatsu Chem/h)	200 -	. 1993 -		-(12)	. 100	SBC	. *
500 700	1993	4	42	100	Nomura Int.	4.500	Taka-Q Co.(k)	160	1994	· •	(12)	100	SBC	*
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120	1992	3	93	1014	Dalwa Europe	.9.254			400.0			400	Entre .	7.750
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100	1999	10 .	10	102 .	Morgan Stanley	9.679	Gredit Europeen SA★★	300	1990	· 8	712	100 4	Credit Lyonnais	7.438
100	1993	4	(45)	100	Yamaichi Int.	*	Norddeutsche LB	300	1994		712	100	Boue Gen.du Lun.	7,500
100	1993	4	(45)	100	Yamaichi int.	· *	Rep.New York Cap.Mids	700	1994	. 5	75	100%	Boue.Gen.du Lux	7.314
250	1999	10	(45) 91 <sub>2</sub> 95	10134	Nomura Int.	9.225			1004		••			
140	1993	4	9%	10112	Nikko Secs.	9.160	STERLING					<u> </u>		
150 200	1995 1994	0	10 93	101%	Bankers Trust Nomura Int.	9.575	Kingdom of Norway	200	1994	5	1012	101 5	Samuel Montague	10.071
125	1999	10	10	102	Morgan Stanley	9.679	John Lewis	100	2014	15	1012	100.23	Warburg Secs.	10.469
50	1995	5	10	1017	Banque Indosuez	9.575	LIRE							
50 200	1999	10	94	101 5	Morgan Stanley	9.511			-		401	1017	Banco di Roma	11.733
200	1992	3	812	101.40	Goldman Sachs Int.	8.948	Vnesheconorobank	75bn	1994	. 5	124	10178	Sauco di Houna	11.735
500	1993	4	(412) (45)	100	Nildes Secs.	*	YEN			•			the second se	
200	1993	4	(45)	100	Nomura Int.	*	C.linh America	10bn	1993	4	7	106.81	Nikko Secs.	4,539
100	1999	10 .	10	101 %	Morgan Stanley	9.696	Orient Leasing	10bm	1996	7	7	1143	Nomura Int.	4.497
100	1999	10	104	102	Daiwa Europe	9.802	Orient Leasing	Sbn	1994	. 5	5	101 -	Daiwa Europe	4.600
150 50	1990	1	93	100	Yamaichi Int.	9.750	EB	30bn	1993	4	43 .	1014	Nikko Secs.	4.526
100	1999	10	10 <sup>1</sup> 8 10 <sup>1</sup> 8	102	Nippon Credit Int. Salomon Brothers	9.802	Bergen Bank SA	10bn	1993	4	5	101 5	Nomura Int.	4.547
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							Torota Motor Cr.	100	1994	5	6	1015	CSFB	7.597
~	-						Gen Elec.Cap.Corp.	125	1994	:5	84	1014	Merrill Lynch	7,690
50	1991	2	18	1017	Hembros Bank	14,849	EB♠	50	1994	5	8	101	88	7,751
60	1994	5	1612	101.40	SBC	16.072	Belgium(n)	150	1994	5	818	1013	Kredietbank NV	7.690
	-				111	40.54	White equity warrants, §Conventible to 272/93, c)Warrants exercisable for V/94, Call option for MA/91 at 1014 per, hjeckasted put option on \$1/3 \$10n to \$1.25n, kjendicesed put opti	pm 3/3/80 to 3 decreasing b	/2/93, d)Asian ny 1e aomi-an	Float terms. practice, e)E nuelly, g)Con	which yet price Suropean team upon relitable	che. Niktori annually	e lungible, b)Warrante exercise te and warrante exerciseble fr on each interest psyment. Pr	isobiofrom 1/3/89 your 23/2/89 to 21/ at options then at
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# Leadership in Iobal financing through client service.

WORLDWIDE OFFERINGS

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Manager	Amount (\$ Billions)	Market Share
Merrill Lynch	46.2	9.6%
First Boston/CSFB	44.8	9.3
Goldman Sachs	41.5	8.6
Salomon Brothers	39.3	8.1
Shearson Lehman Hutton	27.6	5.7

In 1988 Merrill Lynch ranked No.1 in global underwriting of debt and equity. We also ranked No.1 in the U.S. with total volume of \$39.7 billion. This is the first time that a single investment banking firm has led the industry in so many specific markets in one year.\* Merrill Lynch ranked first in underwriting common stock,

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initial public offerings, convertible and corporate investment grade debt, preferred stock, Yankee bonds and floating rate notes.

In addition, while not included in the above table, *Merrill Lynch also led in medium term notes, commercial paper, certificates of deposit and municipal bonds and notes.*  This record was achieved as a result of our commitment to provide superior client service worldwide.

We are grateful for the trust that our clients have bestowed upon us, and will work hard to keep it.



UK gilts yields

Feb 3, 1989

10 years 20

made it plain that it believes

a rise in US rates and the way the D-Mark/dollar rate

pound, bnt sterling did drop

behaves.

ce: Weiburg Securities

Related as per (%)

10.0 3

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#### INTERNATIONAL CAPITAL MARKETS

**UK GILTS** 

#### **US MONEY AND CREDIT Yield curve's unusual inversion**

its head. For a moment, it seemed that it would become more rewarding for an investor to lend his money for three months than for half a lifetime. The bond-equivalent yield on three-month Treasury bills almost exceeded the yield on 30-year Treasury bonds.

20

This near inversion of the so-called yield curve is most unusual. At the best of times, it is hard to convince investors that their money will be no more the prey of inflation and currency depreciation over the 30 years than over a quarter. On Friday morning, this notion seemed particularly hizarre.

Traders arrived at their desks to see a bulletin from the Labor Department showing spectacular growth in employ-ment in January. During the month, US payrolls outside the farm economy swelled by 408,000 people, the work week lengthened and hourly earnings increased at a rate equivalent to 4 per cent a year. As unemployment in the US econ-omy is already at a cyclical low, this job growth looked about as sure a signal of future inflation as anybody could want.

Economists such as Mr Robert Brusca, of Nikko Securities, and Mr Philip Braverman, of Irving Securities, said that the figures were puffed up by sea-sonal oddities. For example, the unusually warm weather in the northern US last month caused a flurry of unseasonal building activity and this brought on the sharp gain of 102,000 in the construction workforce. Even so, the great-

#### ON FRIDAY morning, the US credit market almost stood on its head. For a moment, it entered 1989 with momentum behind it. As Mr Mitchell Held of Smith Barney said: "It would take an extremely creative analyst to glean mich evidence of a slower pace of economic growth out of the employment data."

The bond market is not sim-ply perverse. Bond investors – as well as the stock market – are convinced that Mr Alan are convinced toat ar Alan Greenspan, the cbairman of the Federal Reserve, has the will and the ability to quench the slightest glimmer of infla-tion with a dose of higher interest sbort-term interest rates. Current bill yields, it seems, reflect the example of a Federal Funds rate at 9 per cent. Investors should harry to lend long at just 8.8 per cent.

Indeed, there is talk in cor-ners of the market of a coming drought of long-term bond investment opportunities. The market was quite prepared last week for the Treasury to announce a larger than usual slice of long-term bonds in its regular quarterly refunding this week. There even seemed a little disappointment that the volnme was a humdrun \$9.5bn, only \$500m more than at the November auction.

Is all this optimism justified? The Labour Department report was a shock. Many people immediately assumed the Fed would send some signal tbrough its open market operations that sbort-term rates were on the way up. This did not happen. It is possible that the Fed is

merely waiting to tighten monetary policy this week or that

#### it "saw through" the seasonal curiosities in the employment report more quickly than the market. But a rise in short-term rates this week would play merry bell with the Treasury refunding. And the notion of a Federal Reserve even more sanguine than the market is not a recommenda-

tion for the glimmer theory. The employment figures do suggest that the US economy is growing at a rate which will probably amount to 3.5 per cent or more (allowing for effects of last year's drought). This is quite large given that the Fed has been pushing up short-term rates for some time. More important, the growth is occurring in those areas of domestic consumption retail, for example, or building - which are supposed to fall hack in the face of higher short-term interest rates. The stock market is booming. There is no evidence at all that the higher short-term rates are

restrain an important piece of overall demand. But judging from the brouhaba over leading to a trimming of expectations deposit fees, which were sup-posed to do their bit to help the crisis in the thrift industry, What they are doing, as Mr Brusca argues, is sucking in foreign capital, raising the nothing to do with reducing the budget deficit will be easy. exchange value of the dollar and reducing exports. "There's all this joh growth, creating

**James Buchan** extra income which is going on

short-term rates will maintain

the exchange value of the dol-lar even if a poor monthly trade deficit figure causes a sell-off. But this view seems overhopeful. Recent history

has shown that when foreign

exchange traders have a mind to sell a currency, a few points of yield differential at the short

The last plank in the bulls' case may also he wobbly.

There is growing optimism that the Bush Administration and Congress will come to

some agreement to reduce the budget deficit and thus

end do not matter a fig.

	Last Friday	l week ago	4 #15 290	12-month High	12-manil
ed Fands (weekly antrage)	9.00	9.13 8.57 8.83 9.20 8.57	9.00	9.60	627 621 5.77 6.65 6.65
bres-month Treasury bills	8.47	893	8.20	8.57 8.87 9.35	677
hree-mosth orime CDs	842 930 9.05	9.20	9.20	9.35	677
0-day Commercial Paper	9.05	8.57	9.04	9.45	6.65
0-day Commercial Paper	9.10	9.05	8.95	8118	6.65
US BOND PRI	CES /	ND Y	ELDS	(%)	
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(101-102 Traser)	101 1	+4	9.04	2.97	9.29
O-TST TISSET	104	1.14	8.91	8.86	914
Gyear Treasury	1014	-4	aw	8.76	9.03
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		PER	DRULANCE	NDEX	_
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Overall	3481.67	4.57	148,89	147.19	10.8
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Manicipal Boots	158.95	4.81	151,06	148.55	145.85
Cost - organization Bonds	152.09	4,85	152.14	149.66	197.35
Sank Debentures	141.45	4.53	141.55	140.31	137.84
Contract Roads	148.67	5.36	148.51	140.31.	144.40
Yes-denora, Foreiga Boads	148.67	6.14	148.51 151.19	149.59	146.49
Commenter, 10-years	4.87		4.83	4.85	5.16

# Foreigners make way for Bank

ALL THINGS considered, the gilts market held up quite well last week. Some investors, prohably foreign, took the opportunity to lighten their exposure to the market. This imports," he says. "Meanwhile, exports are alowing because higher interest rates are erod-ing US competitiveness." The lagging of production against consumption, with manufacmade way for the Bank of England to enter the market. By the end of the week, with primary dealers feeling a little squeezed, the market moved turing jobs up only 46,000 in January, bears this out. The bond market has given up thinking about the trade deficit. The belief is that high

ahead. The market has shown a willingness to react to what it perceives to be good news. There has, however, been little follow through, possibly indic-ating that it still has lingering doubts over the short-term to medium-term outlook for the

economy. This week is not one that is likely to provide the market with much impetus, either neg-ative or positive, unless today'a release of final retail sales for December shows an upward revision to the 0.1 per cent fall provisionally recorded. The publication on Thursday

of the Bank's Quarterly Bulle-tin might provide an interest, hut those who believe the apparent signs of an imminent slowdown will probably find the Bank cool. Signs there are, but "steady as she goes" and "caution" are likely to be among the key sen-timents underlining its analy-

sis of the British economy. The message from the Bank is likely to be that we are not out of the woods yet. If last year's February Bulletin is any guide, the Bank is also likely to call, obliquely of course, for flacal policy to err on the tight side.

If it does, the Bank will find plenty of sympathy in the City. The Institute of Fiscal Studies/ Goldman Sachs Green Budget presentation last week sent a 12.0 11.5 11.0 10.5 shiver down the spine of many in the market with what IFS/ GS regarded as a wholly unre-markable prediction that the Chancellor might award tax cuts of up to £3bn, including a 1p cut in the basic rate of tax.

It underlines, however, a feeling in the market that cutting taxes this time around is dangerous. An MSS Interna-tional survey of analysts last week found that 72 per cent were not anticipating a cut in the basic rate. They were evenly divided on the chance of a base rate cut one week

made it plain that it believes intervention in currency mar-kets to achieve exchange rate outcomes is a flawed tool and shown its preparedness to raise German interest rates to sup-port the D-Mark. Clearly, any move in German rates will be conditioned by the net effect of a rise in US rates and the way either side of the Budget. The money market has moved in favour of a base rate cut - two-month rates and longer have moved below 13 per cent - but there must be questions over the Govern-ment's ability to reduce inter-est rates and simultaneously maintain sterling's strength. The risks of a premature cut in interest rates would seem to outweigh the risks of rates Some hampy sterling trades went through the foreign exchange market last week. They did not have lasting con-sequences for the value of the maintained at too high a level.

mantained at too high a level. This is especially so at a time when pressures elsewhere in the world are pointing in the opposite direction. The 408,000 rise in US non-farm payrolls in January when taken with recent comments hy Alan Greenspan, chairman of the US Federal Reserve, adds weight ouldly and precipitously when they went through the market and that gave many pause for thought\_ If there is another round of US and German tightening and Federal Reserve, adds weight to the expectation of at least the UK cuts rates, then the chances of the pound surviving that two-way squeeze on interanother rise in US rates. The Bundesbank has also

est rate differentials would seem limited. • That said, the gilts market

had a reasonably good Janu-ary. Most of the movement recorded in the chart was loaded into the last two weeks of the month, Friday's close not being too much better than the last full trading week of January.

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A domestic investor would have earned a return of around 3 per cent on gilts (assuming a split between convantionals and index-linked). This pales, however, against a similar decision to invest in equities where returns of more than 15 per cent were earned but better per cent were earned but better than the 1 per cent or so returned by cash.

Indeed, equities have returned in one month what cash was expected to do in a year. This has led to a reassesment among fund managers of the correct weighting of cash in their portfolios.

Mr John Shepperd of War-burg noted that an interesting game is being played out in the gilts market at present. The Bank has clearly returned to the market and in size. This has made domestic investors reluctant to sell.

relactant to sell. The consequence of the Bank's strategy of buying on weakness results in a higher level for the market being established. Stock shortage, which is reinforced by the Bank's activities, is also a powerful reason for not selling.

Simon Holberton

#### FT/AIBD INTERNATIONAL BOND SERVICE ALEA: DR 64 ALEAD DA 16 RALETICS POINTAL TOTA DATA 14.05 18.41 19.41 19.15 8.05 9.19 14.05 14 **Bandal** 20.0684 20.0684 40.0884 20.0684 20.0684 20.0684 20.0684 20.0684 25.0684 25.0684 25.0684 25.0684 25.0684 25.0684 25.0684 5455544554445522225554444 AUSTRALIA 11% 00. ANY OL. ADDITICA DIA DIA DIA ANDITICA DIA DIA BANK OF TOKYO DIA DIA MARK OF TOKYO 11 M DO. BANK OF TOKYO 11 M DO. BANK OF TOKYO 13 M DO. 2217 183, 98.... 227 107. Mi STRONG 7 43...... NORWAY 54 95. PENNEY J.C. 64 92. Phillip Norris 64 92. Sallie Mae 64 92. Trw INC 794 ---- BY BUILD BY ANY SEC. YATYO DODEN' 19 SEC. YATYO DODEN' 19 SEC. YOUKYO SECTORE SEC. YOUKYO SECTORES SECTORES SECTORES YOUKYO SECTORES SECTORES YOUKYO SECTORES BACE 75 97. 10.25 10.25 50.45 50.45 50.45 10.45 10.45 50.45 50.45 50.45 50.45 50.45 50.45 9934 974 974 to too CAMPERL SOUP 10% PL LUXPE STRAUGRTS COPERHAGEN TEL 84 09.... COUNCIL EUROPE 7 94.... CALVALANGE 7 95.... KLEINWORT BENSOR 7 94... WORLD BANK 8 96... 500 600 600 500 1,08N Yield 10.44 7.24 7.50 7.50 -----C.C.L. W. SE\_\_\_\_ 8.57 10,21 8.62 14,10 8.65 8.77 14,10 8.77 14,17 8.65 8.77 14,17 8.65 8.77 COMMING ON SELECTION OF SELECTI \$24040 424 B Price 98 100's 100's 100's 100's 100 100's 100 100's 100 150 150 100 100 100 100 -1 PLONTING MATE No BUCKAG 10000000000 MITES ALASKA HOUSING 1/10 01 ALBERTA, HOUSING 1/10 01 ALBERTA, HOUSING 4, 93 ALLANCE & LEXCS 0.00 44 £ ALLANCE MARKEN 5 & LOLS 96 ALLANCE MARKEN 5 & LOLS 96 DERMARK 83 91 CHERT RATIONAL SI PROVINI

#### **Resignation at Nomura**

#### Ey Stefan Wagstyl in Tokyo

MR ROBIN KOSKINEN, head of US government bond operations at the New York office of Nomura Securities and the Japanese securities group's highest-ranked American, has resigned.

His surprise departure could harm Nomura since be was given much of the credit for building the fixed income business from scratch when he joined over four years ago.

Nomnra relied on strong profits from bonds to offset losses in other parts of the US

business. It is repositioning its New York operation a losses of some \$15m in the to last September. Since October 1987, staff been cut from over 600 to fe than 500, including about

people who lost their jobs month when Nomura cut US domestic equities busin Mr Koskinen, 41, regarded by some Nom executives as a possible for head of the US subsidiary. said he was going to sp

more time with his family.

These securities have been sold outside the United States of America and Japan. This announcemen appears as a matter of record only.

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Toyo Trust International Limited U	nion Bank of Switzerland (Securities) Limited	GUERRE PROV 15 PC	87 94% -1 3.7	SOUTHWEST AND WESGA 98	645 415 56.75			

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#### **INTERNATIONAL CAPITAL MARKETS AND COMPANIES**

#### Thomson and Matra pull out of **PC** business

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#### By Paul Betts in Paris

THOMSON AND Matra, two of France's leading electronics, groups, have decided to with draw from the micro and personal computer business, barely five years after entering this highly competitive sector. Both Thomson and Matra have been losing money in the micro-computer field and felt they had little hope of compet-ing successfully in this market. despite restructurings and joint ventures with other inter-

national electronic groups. Thomson confirmed yester-day that it would halt its perday that it would halt fis per-sonal computer susiness by the end of this year. Indeed, the company is understood for have already stopped produc-tion of its TO16, MO7 and MO6 small computer range, but will continue to supply the market from the griefing stocks. How from its existing stocks. How-ever, the state-controlled defence and consumer elec-tronics group confirmed that it would continue to provide ser-CONTINENTAL Airlines, one of the two struggling operating subsidiaries of. Mr Frank Lor-enco's Teras Air holding com-pany, has lost its fifth presi-dent in five years. Mr. Martin Shugrue has resigned less than a year after Mr Lorenzo gave him the task of turning round heavily loss-making Continental. Although Mr Shugrue, ousted as vice chairman of Pan Am last year. vice and maintenance to its

small computer customers. Thomson also said the decision to withdraw from this market reflected its current strategy of refocusing its consumer electronics operations on its core television and video businesses which have been dramatically expanded by its acquisition of General Elec-tric's RCA consumer electronics operations in the US

Thomson's entry into the personal computer market had initially been supported by large orders from the French Government for its schools and university, computer pro-gramme. However, government orders dried up and Thomson failed in its sales targets because of intense competition.

For its part, the privatised Matra group has also decided to shnt the micro-computer activities of its loss-making Matra Datasystème, subsidiary set up in 1984. Despite a co-op-gration agreement with Norsk

Data Matra, like Thomson, it failed to maks a significant breakthrough in the profes-sional micro-computer market. Matra has reached an agree

ment with Thomson whereby its subsidiary, Thomainfor, will provide maintenance for Matra Datasystème customers.

By James Buchan in New York AMERICAN AIRLINES and point of share. But the foun-Delta Air Lines, two big US air carriers, are combining their computerised reservation ding sirlines will retain at least 25 per cent each. For the two airlines, the deal systems into an independent. has several advantages. It \$2bn operation in an attempt

has several advantages. If allows American to realise some of the value of Sabre, which it launched in 1976 and has built up into the largest US computarised reservation sys-tem. In contrast, Delta's sys-tem was started only in 1982 and has gained a relatively small market share. But the deal is primarily a to capters a bigger share of overseas business. The deal, announced yester-day, involves the creation of an independent partnership to hold the intervention starters hold the reservation systems the two aritines have devel-oped and supplied to travel

agents since the mid-1970s. Because the American system, Sabre; is far larger than Delta'e But the deal is primarily a response to big changes in the multibillion dollar computer Datas Il system, Delta will also reservation business. These costly systems were originally designed as marketing vehicles for individual airlines."-

Two US airlines to unite

reservation systems

pay its partner \$550m in cash. The two airlines say they intend to offer equity shares in the operation, to be based in Dallas/Fort Worth, to other air-Increasingly, they are recog-nised as free-standing busilines and travel companies at a price of \$20m per percentage nesses. As airlines have expan-ded operations in the US and

overseas, they have been obliged to share ownership of obliged to share ownership of their reservation systems. Among the largest US airlines, United Airlines has combined with USAir and TWA and Northwest Airlines have formed a partnership, while European airlines are building

two large joint systems. two large joint systems. American said yesterday that Sabre had run into diffi-culty in Europe because of sus-picion that it is simply a pro-prietary vehicle for American. In addition, single-owner systems have been under fire from regulatory authorities Me

from regulatory authorities. Mr Robert Crandall, chairman of American, eaid the deal reflects a long-range corporate commitment to strengthen our international presence while at

Currently, banks are prohibited from engaging in commer-cial activities like car leasing. Under the proposed compromise, American Express will be able to own a travel agency a right that no other bank will get after the reforms.

branch networks on the grounds that this - as opposed to credit cards - constitutes their main distribution system.

Banco Santander reports 50% pre-tax increase Canadian By Tom Burns in Madrid delay for American Express

By David Owen in Toronto THE CANADIAN Government appears to have extricated itself from a potentially messy confrontation with domestic banks by agreeing to delay by up to one year the granting of a Canadian banking licence to American Express.

In the interim, Isgislation clarifying the extent to which financial institutions can be owned by commercial entities and detailing the degree to which banks, trust companies and insurers will be permitted to encroach on each other's

turf is to be formulated. This legislation, which will constitute the final stage of Canads's financial services deregulation, is already close to a year behind schedule. The hanks have also been promised that they will soon be allowed to merchandise goods and services (including insurance) to their credit card

insurance) to their credit card holders. Such customers make np about 28 per cent of their overall client base. The compromise removes the prospect of a public hear-ing into the American Express application which could have proved embarrassing to bank-ers and Government alike. The banks, whose patience had already been strained by the failure of the US-Canada free trade agreement to open

free trade agreement to open up full reciprocity in financial services, were incensed at the granting of American Express's licence on three counts: the American company's commercial status; the fact that it would effectively receive powers significantly beyond their own; and the concern that financial services reform was in effect being formulated on an ad hoc basis.

The banks are expected to continue to press for the right to sell insurance through their

# reported a 50 per cent pre-tax rise in its 1988 group profits,

BANCO SANTANDER, Spain's most international bank and owner of nearly 10 per cent of Royal Bank of Scotland, institutions.

making it one of the country's most profitable financial Consolidated results showed a 31.5 per cent increase in the financial margin, after finan-

cial products rose 8 per cent to Pta348.4bn (\$3bn) and financial costs were lowered by 4.5 per cent to Pta150.2 per cent. The group's cash flow rose by 32.7 per cent to Pta124.7bn.

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Title	 	 
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year's \$258m. Mr Shugrne's authority was undermined in December when Mr Lorenzo replaced himself as chairman of Continental with Mr Joseph Corr, a former presi-dent of Trans World Airlines. Mr Corr quickly established himself as a tough chief execu-

and seven a set of the second s

**After-hours futures trading advances** 

THE Chicago Mercantile Exchange's Glober automated transaction system, being developed with Reuters for after-hours global futures tradjoin the system. According to Mr Bill Brod-sky, president and chief execu-tive of the CME, Glober is a "giant step" towards a truly ing, has advanced another step with the admission of the Syd-

Although formally Globex is a transaction system which simply extends the CME's tradfirst foreign partner. The announcement came just hours after the Commodity Futures Trading Commission (CFTC), the US regulatory body, approved implementation of Glober. It followed the 170 cities and allow investors

tive while Mr Lorenzo turned more attention to the deep problems of Bastern Airlines, Texas Air's other operating chairman of Pan Am last year, made some progress, Mr Lor-enzo was reportedly unhappy with the slow pace of recovery.

By Chris Sherwell in Sydney

NEW ASSUE

By Roderick Oram in New York

CONTINENTAL Airlines, one

decision by the New York Mer-cantile Exchange (Nymer) to and currencies to bedge their

ney Futures Exchange as its global exchange.

ing hours, when it starts oper-ating next year it will reach Reuters' 160,000 screens across

Wall Street believes a hefty fourth-quarter loss will push Eastern Airlines faces s strike in less than four weeks by its maintenance and bagits full-year deficit above last by its maintenance and bag-gage employees unless negotia-tions over wage cuts take a dramatic and highly unlikely turn for the better. Alterna-

tively, the company will be free to impose a new contract and lock out any workers who refuse to accept it. Separately, Scandinavian Airlines System has increased

risks via computer.

The announcement coin-cided with a sombre warning from Mr Henry Bosch, head of

the National Companies and Securities Commission, Anstra-lia's securities watchdog, that the rapid growth in prospect

on international futures mar-

kets was likely to be hobbled

by an inability of governments

and regulatory agencies to keep pace with the changes.

February, 1989

its stake in Texas Air to 9.9 per cent from 7.9 per cent.

the same time deal with the nagging regulatory issues." **Continental Air's chief quits** 

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February 1989

#### **UK COMPANY NEWS**

FINANCIAL TIMES MONDAY FEBRUARY 6 1989

# **Ricardo wins court** orders for share disenfranchising

announced.

#### By Nikki Talt

RICARDO, the Sussex-hased engines and transmissions design group, which is facing a hostile £20.6m hid from First Technology, has won court orders disenfranchising certain of its shares. These, it calculates, account

for at least 10 per cent of its equity. According to Ricardo's mer-

chant hank advisers. Schroder Wsgg, the shares covered by the court orders are amongst those irrevocably pledged to accept the offer.

When the all paper offer was first announced, First Technol ogy said that it had bought 14.9 per cent of Ricardo's shares and had irrevocable undertakings to accept in respect of a further 13 per

Three major hundles of shares are covered by the court order: 918,000 shares or 6.3 per cent, owned hy the CH Industrials group, another quoted company; 472,000 shares owned by Jocar Nominees; and another 270,000 shares, belong-

BUOYANT UK equity market

conditions have prompted MFI

Furniture Group, formed in a

management buyout from

Asda superstore group 15

months ago, to accelerate plans

to come to the market. The ear-liest date for the flotation,

expected to be worth between

£800m and £1bn, is now Sep-

have led ns to believe we

should be ready to come in the

"Recent events in the market

By Clare Pearson

tember.

MFI sets its sights

on autumn flotation

# ing to IA&N Nominees.

Ricardo, which says that it was awere of some curious movements in its share regis ter for some time sent out various Section 212 notices -seeking to discover the benefi-cial ownership of certain shares - when the bid was

The court orders were secured as a result of replies to these notices, which were not antirely satis-

factory. The IA&N Nominees holding refers to the bundle of shares held hy Zurich-based Privat-bank, which was subsequently sold on January 30 to Friends Provident.

Yesterday, First Technology said that it was only aware that some questions had arisen on the CH Industrials holding, but believed that it was a matter of technicalities

only. Court orders in this sort of case can be lifted immediately the required information is forthcoming

#### **Panel blocks** Wembley in current bid for **T-Line** By Clara Paarson

THE Takeover Panel has debarred Wembley, the diver-sified leisure group, from join-ing the current hidding for industrial bolding company Thomson T-Line, which is under seige from a £185.7m hostile hid from Ladbroke success.

Group. At the Panel's request, Thomson T-Line over the weekend underlined to share-holders that the offer by Ladbroke was the only one on the table, hy announcing that it was not having talks with any

potential offerors. It added that in the Panel's Mining Company, formed in 1889, acquired the land in view, Wembley ruled itself ont of the current bidding when it said on January 25 that it did return for agreeing to build telegraph lines across the island not intend to make an offer "at this time". This was after Hanson, the UK conglomerate, emerged as a S per cent share-holder in T-Line. T-Line emphasised that

However, it was not until the 1980s that the Canadian gov-ernment agreed to the creation of the quarry and the New-foundland company reversed into Explaura, then an over-the-counter stock. Wemhley indicated last Wednesday it would have been prepared, snhjeet to certain So there were plenty of risks conditions, to make an offer of 95p in cash and 113p in Wem-bley shares, "significantly higher" than Ladbroke's final

to deter investors from sup-porting the Explaura offer and when the flotation was rapidly followed by the October crash - and the shares ended 1987 at cash offer of 90p per share. The Ladbroke offer is open half their flotation level of 32p - those investors who did apply have regretted their deciuntil February 1S. Thomson has not yet rejected the final terms, which were increased

the USM.

Now, 18 months later, much of the hard work has been

Aitken Hume International -

time in the making. The New-foundland Colonisation and

**Bremner** stake

Mr B B Clapham, a Glaswegian property devel-oper, has increased his stake in Bremner, the stockbroking and property group, to 5.1 per

Mr Dennis McGuinness, chairman of Brenner, said he understood Mr Clapham was a long-term investor who had increased his holding above the notifiable level.

**Stanley Miller** Stanley

closed.

7.28m (13.8 per cent). Baggeridge Brick - Tribune Investment sold 250,000 reducing holding to 2.07m ordinary (10.49 per cent). Millar, the

Stanley Millar, the Newcastle-based property and building group, said that it had been visited by the Stock Exchange's insider dealing group and had co-operated fully with an investigation into dealings in its shares in a period of 1988. However, it is understood that the investigation found per cent).

was concerned, the matter was

Tapping a market is the key to success Philip Coggan examines the progress made by Explaura on its limestone project W ings floated on the done. The first rock will be pro-duced at the end of the sum- **Explaura Holdings** 

HEN Explains Hold-ings floated on the Unlisted Securities mer. The key question that remains to be answered is Market in September 1987, it looked like a stock which would only appeal to hardened speculators. The company had been used

as a shell for a variety of hope-ful enterprises, from tea produ-cing in Sri Lanka to gold explo-ration in Spain, with little José Boyes, the director in charge of the construction proj-ect, had to build a house on the Its new venture, a limestone quarry in Newfoundland, was a start-up company, a category of stock which had previously

calssons, concrete structures which looked from above like

tress of course stone and the builders waited for a calm day so that they could ensure thet the caissons were placed exactly in line. Each was then weighed down with 10,000 tons

the dock from the stockpile. This 1,200-foot-long conveyor had to be built down the equivalent of an 18-storey drop and match up precisely with the ship loader on the dock below. This was done so success-fully that each of 64 anchor

ports the loader fitted perfectly without a single bolthole need-

without a single boundie need-ing to be enlarged. The third major task was the transport and reassembly of a giant stacker which will be used to make a stockpile of fin-ished products that will be 70 foot in height feet in height.

Quarrying does not simply involve blasting rock and load-ing tha rubhle into a giant skip. The rock must be crushed several times before it reaches the right size to be useful for construction. It must be blended to meet the custom specifications and washed to remove surplus grit and soil.

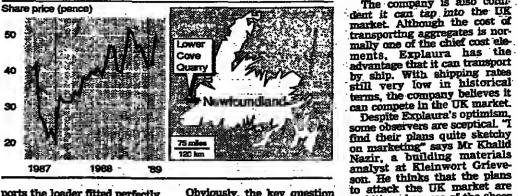
The one thing that is certain is that Explaura has pleaty of rock to quarry. Proven reserves at the site are some 1.2bn tons, more, Explaura says, than all the "super quar-ries" in the UK put together.

comfident than it was at the time of flotation. A marketing and sales report it commissioned found that its planned output by 1991 - 4.2m tons per annum - was less than the forecast growth in the north-eastern US market. "In other words," says Mr David Finch, chairman, "we won't have to take market share from anyone else."

from anyone else." The break-even level is just

under 1m tons per annum and Explaura believes it should surpass that production figure in 1990. Only then is it likely that profits will start to come

stone demand appears to be healthy. The US government is offering funding for state infrastructure repair programmes; limestone is a vital element in desulphurisation if tha US attempts to comhat the prob-lem of acid rain; and the Canadian government has asked Explaura to quote on a contract for the crossing to Prince



Obviously, the key question whether Explaura can find ambitious because of the sheer size of the distances involved. the customers for its products. Explaura is now even more confident than it was at the his doubts about Explaura's competitiveness. "Trucking

costs for aggregates are around 10 to 11 cents per ton mile, whilst shipping costs are below

The company is also confi-

Even in the US, Mr Nazir has

10 to 11 cents per ton miles, whilst shipping costs are below 2 cents per ton mile," he says. That obviously means that Explaura's costs will be com-petitive over distances up to five to ten times further than inland quarries. But, says Mr Nazir, the near-est main US market, Boston, is 1,150 miles away, so quarries within, say, a 200 mile radius of the city will be more com-petitive than Explaura. There may be scope, says Mr Nazir, for Explaura to tap US coastal markets where the on-land stone is either not good enongh or too far away. He cites as an example the Gulf Coast of the US, although even there other stone producers are there other stone producers are already addressing the market. So although Explaura has

achieved the first part of its project - building the quarry - there is plenty of marketing work to do before the scheme can be classed as a success.

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i	18180				404	-1	8.0	2.0	36.7
	8407				272	+2	7.7	2.8	13.2
1				Pref	106	+L	10.7	10.1	
	4131			A)	96	0	2.7	2.9	10.3
	5 T			Pref	106	0	S.0	7.5	
1	6023			d	365	0	22_0	6.0	93
	8199	W. S. Yeat	<b>E</b>		366	+1	16.2	4.4	70.4

from 80p per share last month. looks a strong contender to be appointed as broker to the flotation. "We have very strong links with them going back many years," Mr Randall said. County NatWest has already been appointed as financial

Besides market conditions,

autumn assuming it still looks a good idea nearer the time," Mr John Randall, finance direc-November 2, operating profits tor, said yesterday. Previously, stood at £48.9m. Asda, which retains a 25 per MFI had been expected to ome in the spring of next ear. Citicorp Scrimgeour Vickers the flotation takes place. come in the spring of next

adviser.

Improvement showing at Whinney Mackay-Lewis

IN THE half year ended October 31 1988 pre-tax profits at Whinney Mackay-Lewis fell from £678,000 to £386,000. The interim dividend is again 1.6p. Mr Jeremy Mackay-Lewis said the profit was at an Mr Randall said an autumn flo-tation would depend on whether domestic furniture retailer MFI meets internal targets including £100m worth of operating profits in the current year. In the 28 weeks to

Both major subsidiaries had

a full workload at present. The new Docklands office had

started to operate and it was

hoped for a substantial

Fiduciary Management Ser-vices brought holding up to near 3m ordinary (6.1 per cent). A.J. Archer - Electra Invest-ment Trust sold 273,000 ordi-nary and now holds 1.5m (6.49 per cent).

Armstrong Equipment -Caparo Group purchased 1.5m sbares bringing holding to

Carclo Engineering - Andrew Weir & Company sold 1.5m shares and left with 600,000 (1.4

Chieftain Group - County Nat-West Small Companies Exempt Fund is beneficial owner of 434,000 shares (5.25 per cent). Cray Electronic - Provident Mutual Life interested in 8.5m that the investigation found no irregularities and Stanley Miller said that, as far as it

shares (9.82 per cent). Five Oaks Investment - Gov-ett Strategic holding is 3.7m ordinary (18.46 per cent). Harland Simon - Mountain Dew acquired 159,000 ordinary giving it 3.04m voting (22.09 per

whether Explaura can find a market for its aggregates and supply customers at an attractive price. The quarry has been built at 40 Lower Cove Bay, on a harren part of the Newfoundland coastline, so remote that Mr 30

clifftop because the nearest village was so far away. Constructing the dock was the most daunting task. Five been dismally unsuccessful on The project had been a long

which looked from above fike waffles, were towed to the site by tugs. Each was six storeys high with sides measuring 100 feet by 80 feet. The bottom of the cove was carefully levelled with a mat-

of aggregates. Another tricky operation was the building of the down-hill conveyor which will take the stone down the cliff face to

HunterPrint - M.C. Hunter

bought 125,000 ordinary increasing Hunter family hold-ing to 4.06m (21.04 per cent).

Interested in 29.6m shares

Macro 4 Plus - W.S. Macmillan

purchased 25,000 ordinary and holding now 3.18m (14.43 per

Ryan Hotels - Following a

rights issue and renunciation, Paul Ashdown now beneficial

owner of 365,000 ordinary (0.7 per cent). Subsequent to the

transaction, Seven Wondar World Tours, Friendly Inns and the Ashdown Family,

other than Paul, hold 6.47m ordinary (12.7 per cent) and 4.19m participating preference

Scottish Mercantila Invest-

ment - South American Finance and Investment group owns 3.99m shares (49.93 per

cent), and in turn is wholly-

owned by Anstalt fur Handel

cent).

cent)

(13.78 per cent).

(99.74 per cent).

bolts on the tower that sup-

#### SHARE STAKES holding to 959,000 (14.96 per

nary, reducing his interest to 7.4m shares (35.9 per cent). Selective Assets Trust - Equitahle Life Assurance Society bought 950,000 ordinary giving holding 2.05m (7.08 per cent). Shafteshury - Joseph Lev Charitable Foundation ha

acquired 560,000 ordinary an total holding now 1.63m (3.3 per cent). Shandwick - Funds under man agement of Baillie Giffor interested in 1.32m shares (7.8

per cent). Sims Food - G.E. Shonler director, sold 220,000 shares.H retains 1.22m (5.74 per cent). Sovereign Oil and Gas - No

wich Union Lifa Insuranc acquired 500,000 ordinar bringing holding to 3.73m (6. per cent). Triplex Lloyd - Britannie Assurance no longer interested in 5 per cent or more. Williamson Tea - CDFC Trass increased holding to 396,57: charac (17 33 per cent).

shares (17.23 per cent). Young & Co Brewerles - Ju Young, T.B. Young and J.C. Young, as trustee of the Rat Brewery Trust, disposed of

through. Explaura also argues that the long-term outlook for time-







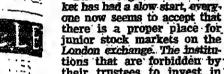
While one junior market has grown to be a lusty youth, the other is not quite so healthy, observes

Philip Coggan. Buy-outs and BES creations ought to bring a steady trickle of hopeful entrants to the USM, but the Third Market seems to require a change in its rules.

# A place for the children

despite one or two nasty scrapes, it has grown to be a lusty youth. Last, year, it picked itself up, dusted itself off and started all over again after the trauma of 1987's stock. market crash.

The USM's sibling, the Third Market, is not quite such a healthy infant. In its first two years, it attracted just 57 com-panies, compared with the early optimistic forecasts that as many as 200 companies might join in the first year. But although the Third Mar-



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junior market stocks are now few and far between. The best indication of the health of the USM is that 88 companies joined the market.

last year, an increase of 16 on 1987. The rate of new company formation seems to have increased during the 1980s and the requirements of the USM - only a three-year trading record - makes the market a natural home for many young, small companies.

THE UNLISTED Securities Market reaches its ninth bith-day this year. It survived a sickly first few years but, despite one or two nasty scrapes, it has grown to be a lusty youth. Last year, it nickly first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first few years but, scrapes it has grown to be a lusty first first few years but, scrapes it has grown to be a lusty first f butter is the small stock raised £2m or £3m that trickles on to

the market every week. Because of this, liquidity remains the problem for both markets. Although there is more market-making capacity than before Big Bang, with-drawal from USM market making by Chase Manhattan, the cutbacks at County NatWest and elsewhere in the City will obviously have an effect on junior market liquidity. As many investors found to As many investors found to there is a proper place for junior stock markets on the London exchange. The institu-tions that are forbidden by their trustees to invest in their cost in the aftermath of the the 1987 crash, it can at times be impossible to deal in small company shares. The prices shown on screen become

more than usually indicative, and any investor who wants to sell a sizable amount of shares finds that the bid price is far below the screen quote.

The new issue system that was brought in with Big Bang exacerbated the problem of illiquidity by encouraging market entrants to float via a placing rather than an offer-for-sale. Placings concentrate share issues in a relatively small number of institutional hands.



# USM and the Third Market

This can be good news for the companies concerned since institutions are more likely to stump up extra funds in rights issues - but it often causes frustration for small investors, who can only buy shares when dealings start. Since the most attractive stocks normally go to a premium, that creates a two-tier price system hiased against the small shareholder.

of USM company shares. are

normally in the hands of a few. founders, and the liquidity prohlem is increased. Last year, the average number of shares traded on the USM each month was 437m - compared with the equivalent figure of 80m in 1987. This decline was even more marked than the fall in turnover on the main

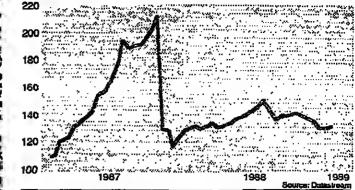
now running Winterflood Secu-rities, argues that a return to a physical market-place would help to improve liquidity. He also wants the placing rules to be amended so that market makers get a much larger per-

Centage of any new issue. Occasionally, however, illi-quidity can be a good thing. When markets are falling quickly, investors tend to sell the more liquid alpha and beta stocks when they want to reduce their exposure to equi-

And most institutional investors buy small company stocks with their eyes open. They know the shares are illiquid but they hope that the compa-nies will eventually grow into larger, more liquid stocks.

However, it can hardly be said that the USM has proved a wonderful long-term investment. The Datastream USM Index, 100 when the market was founded in 1980, ended 1988 at just 126.2. The net gain





in the index over the whole of last year was 1.7 per cent. A lot has depended on the

kind of USM stocks selected. Electronics and oils were two of the most significant sectors in the early days and their poor performance weighed heavily on the index. In recent years, many overseas stocks, such as Mrs Fields, Borland International and Tribble Harris Li, have been dismal invest-ments. Foreign companies make up the third largest USM sector, ranking behind only property and the catch-all mis-

cellaneous group. Nowadays, the USM is home to a wide spread of companies with flourishing sub-sectors such as media groups, brewers and motor dealers. Excluding the miscellaneous category, only property constitutes more than 10 per cent of the market's capitalisation. However, there are a further six sectors which make np more than 5

per cent of the market each. This diversity allows USM investors to concentrate on more solid virtues than the kind of speculative stocks that grabbed all the attention in 1987. Last year, the radio com-panies stole the show, taking many of the top 10 places in the table of leading share prices, thanks to advertisers' growing use of the medium. Flotation on the USM also

allows acquisitive companies to use one of the most attrac-tive forms of takeover consideration - quoted paper. Owners of private companies, in particular, sometimes face cap-ital gains tax problems if they are paid for their companies in cash. If the owner is paid with shares in a stock market com-

pany, such tax problems are avoided and payment with shares also allows the acquirer to "lock in" key executives at the target company. Hoare Govett figures show

that acquisitions by USM companies in the year 1987-8 (October-September) were worth £850m - a good total, consider-ing that there are only 400 or so companies on the market.

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Even the Third Market has proved a useful money-raising forum for the few companies that have joined it. By the beginning of 1988, £87m had been raised by Third Market companies, either to finance acquisitions or through rights

What of the future of the two junior markets? Apart from its early years, when its growth was slow, the USM has been operating in a growing econ-omy and in generally buoyant equity markets.

A recession in the UK might dry up the flow of companies on to the market, and threaten the viability of some of the weaker companies on the tier. So far, the number of USM failures has been thankfully limited; a spate of problems might damage investor confidence in the market. However, the mid-1980s enthusiasm for manage-ment huy-outs and the creation of Business Expansion Scheme companies, ought to ensure a steady trickle of hopeful entrants.

The Third Market obviously seems to need some sort of alteration in its rules to encourage more small companies to join the tier. So far, sponsors have been reluctant to take on the responsibility of taking on small companies, when the risks involved far, outweigh the likely fees. Only if the rules are relaxed

will the boped-for flood of over-the-counter companies join the market. Although relaxation would increase the risk of corporate failure, it would ensure that OTC investors would not be trapped with unsalable shares in unquoted companies

market, which caused so many job losses across the City. Mr Brian Winterflood, nick-named "Mr USM" in his days at jobber Bisgood Bishop and

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# Quality Research on an an i si i i si

# **Quality Companies**

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THE USM 2

FINANCIAL TIMES MONDAY FEBRUARY 6 1989

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#### **NEW ISSUES**

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#### LEADERS AND LAGGARDS: the best and worst performers of 1988

# **Plenty of incentive**

THE FEARS expressed at the time of the crash proved to be unfounded. Companies joined the Unlisted Securities Market in 1988 in even greater num-bers than they did in the previous year.

Figures produced by Peat Marwick McLintock show that 88 companies joined the second tier in 1988, compared with 72 in 1987. That performance was set against a decline in main market new issues from 129 to 104 last year.

Although share prices turned in a fairly lacklustre performance in 1988, there was no sign of the prolonged colao sign of the prolonged col-lapse in share prices which was forecast hy some following Black Monday. Price/earnings ratios were still respectable by historical standards, so there was plenty of incentive to float whilst the UK economy was still huoyant.

The largest cempany to join the USM during the year was London Forfalting, the trade finance group, which raised a record £81m in its February offer-for-sale. At the time, this was a brave flotation by London Forfaiting since it was not long after the crash, and companies linked te the financial sector were distinctly unpopular with investors.

However, London Ferfaiting had the advantage of an impressive prefits record -pre-tax profits were £9.2m in 1985 and the company came to the market on a forecast ef £16.5m in 1987 - and it also had the backing of British & Commonwealth, the financial services group chaired by Mr John Gunn, which ewned a 85 per cent stake befere the flota-

in the end the effer was marginally over-subscribed but a weak stock market meant that the shares ended first day dealings at a discount to the effer price.

Londen Ferfaiting was ene of a number of companies to join the market in the first quarter, having previously postponed their flotatien because of the stock market crash. But there were only two other full offers-fer-sale all year - MMEC and Broadwell Land - and they had mark-

edly different receptions. MMEC's offer can only be described as a flop. The group - its full title is Merchant Manufactory Estate Company - is a property investment and development cempany headed by Mr Paul de Savary,

the hrother of the more famous yacht-owner Peter. However, Mr Paul de Savary had been a director of a com-pany that went into liquidation and Mr Mark Keegan, the chairman of MMEC had been a

director of two such compa-nies. That worried some investors. In addition, the offer price valued the company at a considerable premium to its net For whatever reason, institu-

tions hacked away from the issue and nearly 66 per cent was left in the hands of the underwriters. A tentative takeover approach by Finlan, the properties and materials handling group, was subsequently rebuffed hy the board and, at the end of the year, the shares were languishing at 68p, well below the 93p offer-fer-sale price.

Broadwell, in contrast, floated in early July. This was at a time when investor confidence - hefore the growing UK trade deficit began to knock share prices - was rea-sonahly huoyant. Its offer was 7.3 times subscribed and its shares rose on first day deal-ings to a healthy 20p premium

The company, which was originally funded through the **Business Expansion Scheme**, is best known for a 750,000 square foot development at Plantation Wharf in London's Battersea. Despite Broadwell's success the vast majerity of companies once again chose to jein the USM through a placing. The placing route was chosen by 71 ef last year's entrants, compared with the 3 offers and 14

introductions. The change in rules which accompanied Big Bang - set-ting a new upper limit of £5m en placings - seems to have permanently shifted the pattern of the new issue market. The new celling seems more than enough to satisfy USM applicants' demands: Peat Marwick figures showed that last year's new issues raised an average of £3.4m - well below

the placing limit, although above the £3m pre-Big Bang ceiling Placings are seen as good news for the companies since they are much cheaper and less risky than offers for sale, But they are not so popular with small investors who are effectively excluded. Mr Brian Winterflood, the market maker nicknamed "Mr USM", who now has his own firm Winter-

flood Securities, wants the pla-cing rules changed to bring hack the old system of codis-tributors. That wend spread new issue shares in wider hands.

In the long run, too narrow a In the long run, too hartow a placing of USM new issue shares may handicap the mar-ket. A lack of liquidity will dis-courage institutions from tak-ing shares in placings and dry up the flow of new companies. However, in the medium term, there are reasons to

believe that the stream of new issues on to the USM is set to continue. Business Expansion Scheme rules give the first reason. Although the best-known time limit in the BES is the five year rule, under which shareholders only get tax relief if they keep their shares for that period, there is also an important three-year rule.

Companies must wait for three years before joining the USM or main market if they want to keep within the rules of the scheme. So those compa-nies which were established inthe 1985/6 tax year are now eli-gible to join the USM. There may also be a steady

supply of former management buyouts on to the USM. MBOs became widespread in the mid-1980s and the nature of such deals is that both the management and the venture capitalists want to float as quickly as possible so that their invest-ments are in quoted shares rather than in the less liquid form of private company stock. Although, in the medium

term, the flow of companies on to the USM looks assured, Mr Geoffrey Douglas, the analyst at brekere Heare Govett, thinks the number of flotations in the first half of the year will be limited. This is because new issues take a few months to

plan and the mood of the markets in late 1988 was fairly The factor that is likely to have the greatest influence on new issue flow is the economy. Companies normally need to show a record of fast growth in the period leading up to their flotation - and a recession would limit the number of

companies able to demonstrate such growth. So hopeful company directors will this year be keeping one wary eye on Mr Nigel Law-son and the other on the FT All-Share, as they wait for their chance to join the mar-

Philip Coggan

IT PAID to invest in the media in 1988. Of the top 10 perform-ing USM shares of the year, seven were in some way con-nected with radio, television or video.

Even the ninth-ranked Miss World Group owes its place not to the well-known beaoty com-petition but to Red Rose Radio, the vehicle of Lancastrian busi-nessman Mr Owen Oyston, which merged with Miss Werld last year.

The radio sector was responsible for all of the top feur stocks with Crown Communications, the overall best performer, owning London Broadcasting Company (LBC) and stakes in 16 other commercial radio stations. Darling Downs, the Australian media group, has a 22 per cent stake in Crown.

Crown also owns Indepen-dent Radio Sales, which places advertisements on radio, and during the year wen, with Independent Radio News, a contract to provide the news service for the satellite TV operators, BSB. The only black spot was the blocking, by the Independent Breadcasting Authority, of Crown's attempt

to buy Radio Mercury. Ranked right behind Crown in the list of top 10 performers were Radie City (Merseyside), Piccadilly Radie (Manchester) and Radie Clyde (Glasgow). The reason for this re-rating in the sector is the growing conviction among advertisers that radio provides value for meney. Television is extremely expensive and is faced with the problem of "zapping" - when viewers video programmes and then fast forward the tape through the commercials.

Radio's share of UK advertising revenues is around 2 per cent, and that indicates that there is glenty of potential for growth fer the medium to catch up with the US (10 per cent) and Canada (13 per cent). Among the other media-re-

lated stocks in the leaders list were Colorvision, the televi-sion retailer, and Cityvisien,

the video retailing group. Top-performing share lists are normally dominated by takeover candidates and shell companies. This year shells were harder to find. Associated Energy Services is that good old-fashioned hot stock - the "management situation". The company, which maintains boilers and distributes catering equipment, reported a decline into losses in the first half of its trading year - not an encouraging background for the share price.

But the key to the rise last year lies in the 29.9 per cent stake now owned by Cleves Investments, the financial ser-vices group. Investers hope that Cleves, which has taken management control, will steer the group into new areas.

Shares in Explaura Holdings, the mining start-np company, recevered after suffering unduly during the crash. Even so, the shares, at 41p, are not much higher than the original 32p flotation price. In general the leaders of 1988 kets, and retailing, which pro-vided some of the main mar-

#### Seven of the top 10 were connected with radio, TV or video - and radio was responsible for

all of the top four. See also page 4

#### showed less dramatic rises than those of 1987 - only the ket's worst performers. Apart from Mrs. Fields, five top three 1988 leaders would have squeezed into 1987's top 10 list. No ehare managed the kind of meteoric rise achieved by Acsis Jewellery in 1987: at

ene point that year, Acais's share price had risen by 2,400. ble Harris Li. The architecture and design per cent. But at least most of 1988's leaders owed their place costs, which caused its profits for the year to November 1987 to trading, rather than specula-tive factors, indicating that the to be lower than the previous year's, and it then announced share price increase might be sustained, rather than epheman interim loss of \$1.65m in the eral

Media provides the stars, US stocks trail Leaders and laggards of 1988 TOP 16 (PERCENTAGE RISE) Crown Communications Radio City 'A' Piccadilly Radio Radio Ciyde 155 Associated Energy Services Cityvision 140 Miss World Group Polytechnic Electronics Explaura Holdings 118 115 113 BOTTOM 16 (PERCENTAGE DECLINE) Mrs Fields Tribble Harris Li 75 Pevion Internationa Intec 73 67 emcom International 62 60 Orchid Technology Lysander Petrole URS International 59 Accord Publishers Coaled Electrodes •·· ··· •• cosmetics manufacturer, has Fields stands out, proving the wisdom of those investors who boycotted the new issue when fer some time had a Wet'n'Wild reputation to match the name of its cosmet-ics range. Controversy has cen-tred on the hefty remuneration it joined the USM. The cookie company neatly illustrates how two particular sectors had difficulties last year: US compa-nies, which have so far failed to take eff on the junior mar-

accorded to Mr Stanley Acker, the American whose business reversed into the former Sangers, a UK photographic company, in 1985.

ers has certainly not been gen-erous - and the stock earns the dubious privilege of being in the laggards list two years running. By the end of 1988 the exceptional items.

gards list are US-based or have substantial US interests, placing had to be shelved because of investor resistance. Eventually, Phillips & Drew got the issue away and the company duly quadrupled its profits in its first year on the market. But in 1988 profits declined just as dramatically and the shows full with them including the second worst-performing share of the year, Triband the shares fell with them. To round off the list of sorry tales from across the Atlantic, URS International, the archi-

Remuneration for sharehold-

group was first hit by staffing

following year. Pavion International, the US

share price dropped to 2.75p as the company revealed a pre-tax loss last year of £5.42m after. When Orchid Technology first came to the market, the placing had to be shelved

of its results.

Philip Coggan

# **Reshuffles destabilise the line-up**

SPONSORS

ether companies in the lag-

LEAGUE tables are invariably of limited use, but a list of the top USM sponsors of 1988 is in particular need of caveats. First, no stockbroker or bank

has a significant market share. Instead, the USM market is spread far and wide between minor players, most of which are responsible for twe or fewer issues.

Second, by measuring USM. sponsorships only, the list is no guide to the overall number

There are ether developments since the turn of the year which have destabilised, theugh net necessarily everturned, the 1988 line-up. Chase Manhattan Securities has closed down most of its equity side - although obviously this does not preclude Chase's cor-porate finance department from bringing companies to

the market using someone else as the sponsoring broker. Meanwhile, County NatWest WoodMac has recently

gravitating towards the bigges houses, and there are factors which indicate that they are getting less, rather than more, likely to do so. Mr Chris Hawk-ley, a corporate finance executive at Albert E. Sharp, the Birmingham broker, is certainly a firm believer that the tide is turning in his direction.

"First, many of the houses in London are reviewing their commitment to small companies. Second, we're cheaper

year by yea	
1986	leaves
Capel-Cure Myers	11
J. Henry Schroder	
Wagg	312
Brown Shipley	3
Hill Samuel	3 .
Lloyds Merchant	
Bank	3 .
Rowe & Pitman	3
Savory Miln	3
Phillips & Drew	212

#### sues market to participants. Though nobody likes to admit it, the general opinion is that the time devoted to a USM sponsorship will not be justified by the fees. It is therefore a pressing consideration that the company sponsored is one that will expand and make acquisitions, and so provide follow-on fees. Of course, the prospects for bids and deals on the USM in

the current year are not so good. High interest rates are likely te result in the shert-term arithmetic heing

auditors which caused the shares to be suspended while the argument was sorted out. Eventually URS's profits of \$635,000 were revealed, well below the \$2m forecast on flo-150 tation. In the first half of 1988, things were even worse - the company recerded a pre-tax loss of \$892.000 and was expected to record a full year loss. It is hard to say exactly why 78

sultancy, had a dispute with Its

so many US USM companies have done so badly. Some have been affected by the decline in the dollar, but not all. Some have been in high-risk sectors, but not all. Perhaps there i some grounds fer supposing that high-quality US compa-nies will list their shares in the US, not the UK, and thus those US companies which list here will be, on average, of lower quality.

Among the British stocks, shares in Memcom Interna-tional, the electronic filing equipment manufacturer, must rank as ona of the worst investments of the past four years. You could have bought them for 320p in early 1985; they were trading at 12p by the end of last year.

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The company depended to a large extent on selling its prod-ucts to the Middle East and thus suffered when the oil price slumped, thereby reducing Arab buying power. Board-room changes and refinancing plans have failed to stem the losses, the company missed the seven month deadline for reporting its figures to April 30

Stranss Turnbull waa recently appointed as brokers and the company was, in January, still in the process of organising a refinancing which would accompany publication

Ameng the laggards, Mrs

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STOCK EXCHANGE ISSUES

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This outlook can only add to

the more cautious and conser-vative approach already adopted by sponsors since the

pre-crash days, when almost any new issue could he got away at a premium. With a few notable exceptions, most new issues of last

year were priced in what was seen as a sensible manner. And investors report a far greater attention on the part of spon-soring brokers to keeping the purchaser informed.

"Pre-crash, nobody quite got away with sending a carbon copy of the prospectus six months after the launch, but it sometimes got pretty near to that," remarks one fund man-ager. "These days, sponsors are much better at keeping ene

**Clare Pearson** 

MANDER SHARE AND THE TAKES

CONSTRUCTION companies had a topsy-turvy year in 1968. Business was booming thanks to strong economic activity and the rise in property prices that spread from London and. the South-East to the rest of

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the UK. But stock markets tend to concentrate on future, rather than past, earnings; and the rating accorded to the sector fell during the year as inves-tors increasingly anticipated a downturn in the property market.

USM construction companies effectively divide into two categories: the housebuilders and the rest. Of the two, it is the housebuilders that have tended to attract the most interest and produce the best results.

The housebuilders each tend-to be concentrated in one particular locality: Banner Homes. for example, is based in High Wycombe and operates mainly in Buckinghamshire and south Oxfordshire. It reported trebled interim pre-tax profits for the first half of 1988, although its shares ended the year just 20p higher, at 93p, than on January. 1. The shares were originally placed at 135p just before the Price / earnings ratio crash.

Hey & Croft, which operates mainly in Esser, Suffolk and Cambridgeshire, recorded a 46 per cent rise in interim pre-tax profits - but it, too, found little favour with investors, and its shares ended the year 20 per - 14

cent lower than they began it. McLaughlin & Harvey has two quite separate areas of operation: as a building con-tractor, it is based in London and Northern Ireland; as 'a' housebuilder, it is based in

A FLOP would be putting if too strongly; but certainly the consensus report on the Third. Market's first two years of operation must be "could have done better".

The total number of companies that have joined the mar-· · · · = compared with initial expectations that over 100 would join а. - Т within the first year.

The rationale behind the market was to provide a forum for those companies that were too small, or too new, to join either the Unlisted Securities Market or seek a full listing. To this end, rules were relaxed allowing companies with just one year's trading record, against three on the USM, to join, and there was no mini-mum set on the percentage of equity they could release.

The hope was that, by being reflection of the willingness of the companies to transfer than of the cantiousness of the sponso structured, the Third Mar-ket would attract the type of - 272 company that had once joined the ad hoc over the counter sors about taking them on. 1.52.51.52

# **PROFILE: THE CONSTRUCTION SECTOR Investors** leave home

Kent and Esser. Tay Homes, another regional housebuilder, concentrating on Yorkshire and Scotland, moved from the USM to the main market last

Sec. 1

year. All these companies reported excellent figures, but the rea-son why they fell out of favour with investors was fairly obvious - the nine rises in interest rates after the start of June threatened to knock the stuffing out of the housing market. A major element in housebuilding company profits over

the last few years has been the rise in land values between the time the site was first bought. and the time the house was eventually sold. That source of profit would start to dry up in a static or falling property

1987

(OTC) market, as well as those bred on the Government'a Business Expansion Scheme.

But, so far, recruits from either

of these sources have been few

Certainly, the demise of the

OTC market - now that almost all of its practitioners have either failed to obtain, or

have not applied for, authorisa-

tion under the Financial Ser-vices Act - has left a great

number of orphaned compa-

nies. But out of this apparently

promising pool of potential entrants, so far only 11 have

moved to the Third Market.

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market, although there would still be substantial surpluses to be realised on older, parcels of land.

A second threat to housebuilders is that demand for new houses may fall in a depressed property market. Fewer houses built would, of course, mean a smaller turnover for the builders and, com-bined with the shrinking of margins caused by falling property prices, the net effect could be substantially lower profits.

Constant and Constant

Any companies that bor-rowed heavily to buy land at inflated prices could be really badly hit - and could face the threat of liquidation, as some did in the property slump of 1973/4 But it could be argued that

unravel,

their tax relief.

investors have taken an over pessimistic view of the house-building sector. Many compa-nies have a substantial cushion in the form of land bought several years ago. Only a catastrophic plunge in property

prices could threaten the profits on such sites. Others believe that the current standstill in the property market is just a temporary hiatus caused by the shock of so many mortgage rate increases in such a short time. Land is still limited and there is still to prosper.

group of contracting and con-

CTI joined the USM in 1985 but slumped into losses only to be rescued by new manage-ment in 1987. The new manage-ment, backed by Gnernsey-based investor Mr Michael Allen, has made a series of acquisitions of estate agents. However, the recent news of estata agent redundancies because of declining business did little to inspire investor enthusiasm for CTL, and the group's shares ended the year trading at around half their peak level.

Eve Group has shed tha "construction" part of its

development and housebuilding businesses. The general perception of contracting companies is often that earnings are low quality - margins are squeezed because of fierce competition and that profits are lumpy because of the importance of large contracts. In fact. Eve has managed smooth

name, and now has property

THE USM 3

growth in profits and earnings over the last five years. Construction companies may join the market in greater numbers over the next few years. There was a rash of secured contracting Business Expansion Scheme issues in 1985-7 and those companies will start to join the USM once they pass the three year limit set under BES rules.

shopfitters: Campbell & Arms-trong; Plumb Holdings; and Sharp & Law (Chestergate, the interior design group formerly known as Shoralplan, also has some shopfitting interests). By their nature, sbopfitters are tied to the fortunes of the

retail, rather than the construction sector. But including the shopfitters, construction is, according to Hoare Govett, the sixth-largest industry sector on the sec ond tier. Together with the property sector, it constitutes 17 per cent of the USM's market capitalisation. So a collapse in property prices would have a severe effect on the USM.

Philip Coggan it on, or else deciding it just isn't worth it.

It is not surprising, there-fore, to find that only five start-up companies - which clearly demand the most work from the sponsor - have so far stepped onto the market.

The work carried out by sponsors has also increased the costs of joining the Third Mar-ket, so that it works out not significantly cheaper than the USM in terms of absolute numbers and, in terms of percentage of capital raised, much higher. This is despite the fact that the Stock Exchange waived initial and annual fees

and set advertising requirements at a much lower level. As with the USM, a list of sponsors shows some 30 names have dipped their toes into the Third Market so far, but few are responsible for more than two or three issues. Moreover. although a number of IF THE health of a market is

governed by the number and enthusiasm of its participants, the prognosis is not wholly encouraging for the Unlisted Securities Market.

The problem of limited marketability, which has long been a fact of life for USM investors, came to a bead after the 1987 crash. For a few weeks the usual difficulties in buying and selling shares ware exacerbated, and some investors found they could not unload their USM holdings. Since then, the marketability

problem has not gone away and may well have been heightened by recent avents. Last year, the number of shares traded for USMcustomers rose to a maximum of 591m in August and declined to 413m in December. That contrasts with pre-crash turnove which reached a peak of 1.7bn

in July 1987. In December, Morgan Grenfell pulled out of market making and Citicorp Scrimgeour Vickers reduced its USM book. In January, Chase Manhattan stopped making markets in USM stocks and County Nat-West shed a dozen of its USM market makers.

The partial withdrawal of County has a special signifi-cance for the USM. When County bought Bisgood Bishop, the jobbing firm, three years ago, it bought a business that was virtually aynonymous with USM market making. And although that position was weakened by the departure of key individuals, County continued to make markets in every one of the 400-odd USM stocks. Now it will make markets only in those companies in which there is a corporate commitment, client interest, research expertise or good liquidity. That will leave just Winterflood Securities, a specialist in USM companies, mak-

ing markets in all USM stocks. What effect this will have on marketability - the ease with which shares can be bought or sold - is not yet entirely clear. On the face of it, there is still a fair amount of interest in USM market making.

Last September, before the recent withdrawals, 98 per cent of USM companies had more than two market makers and 71 per cent had four or more. compared with 78 per cent and 38 per cent the year before. That appears to be a signifi-

OFFICES THROUGHOUT THE EUROPEAN COMMUNITY AND WORLDWIDE.

cant improvement on the days Continued on next page

#### LIQUIDITY

# Market makers missed

before the Big Bang when just one jobbing firm made a com-mitment to trade all USM stocks and a great deal of USM business was done on a matched bargain basis, usually through the corporate broker.

The recent cut-backs should have eased the pressure on the remaining operators but given tha drop in volumes traded since the crasb - the market is still extremely competitive. What effect will this shake-

out have on investors? It could mean a reduction in the amount of independent research as brokers cut back on stocks in which their investment house no longer makes markets.

Furthermore, fewer market makers will lead to a reduction in the capital committed to any

#### The partial withdrawal of County NatWest has a special significance

particular share. The total number of shares in any particular company that can be car-ried on traders' books could fall, which would have a marked effect on those shares'

marketability. The symptoms of limited marketability are all too familiar for investors in smaller companies. One such is a widening of spreads - the differ-ence between buying and sell-ing prices. The result for the investor is that he or she needs a substantial price rise in a tbinly-traded share before there is a chance of taking a profit. Another consequence of a thin market is that price changes may be abnormally sharp.

There is, of course, nothing new about these traits. Wide spreads and volatile price movements are, to a large extent, a feature of the market in smaller companies in which only a limited proportion of equity is available to be traded. On average, Hoare Govett cal-culated that there is an average of just £7m of free capital

per USM company. Take Sock Shop, for exam-ple, which has seen its share price virtually halve to 148p in the three months to January 23. The abruptness of its fall is partially a result of the very thin market in its shares, due

to the fact that only 18 per cent of the capital was originally offered for sale.

25

So which companies are worst afflicted by the market-ability problem? One key consideration is the number of shares in issue. Usually, as the company grows in size and issues paper to fund its expan-sion, the marketability problem lessens of its own accord. Furthermore, the number of market makers and the normal volume of trade are also key determinants of marketability.

These factors are summed up in the Stock Exchange Automated Quotation system (Seaq) tags - alpha, beta, gamma and delta. These are imposed by the Stock Exchange and determine the firmness of the price that market makers are obliged to quote.

Until recently, gamma prices were indicative only. Now they are often shown "firm" but in such small parcels of sbares thet this change is not particu-larly significant. Market makers in delta securities are not required to display prices on

eaq. The vast majority of shares on the USM are classified as gamma shares. There are just half a dozen delta shares and about 40 beta stocks at the larger end of the scale.

But although there is nothing new about limited market-ability, investors worry that matters have got worse since the stockmarket crash. At that time, many market makers were caught with a surplus of small company shares on their books, which has since led them to adopt a cautious approach.

One smaller companies fund manager says that be now relies on matched bargains. "A lot of market making in smaller companies is illusory, he says.

Complaints such as these have led to worries that the USM market is no longer sufficiently liquid to survive in Its present form. Some partici-pants such as Brian Winterflood favour a return to a phys-ical market place which could boost the profile of the USM.

But the outcome of this debate is likely to depend on the number of market makers who remain committed to the USM market. And, on that question, the jury is still ont.

**Vanessa Houlder** 

THE THIRD MARKET **Recruits prove scarce** 

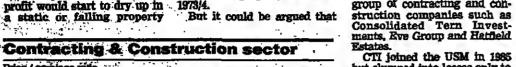
This is understandable, given that many OTC companies are likely always to have been

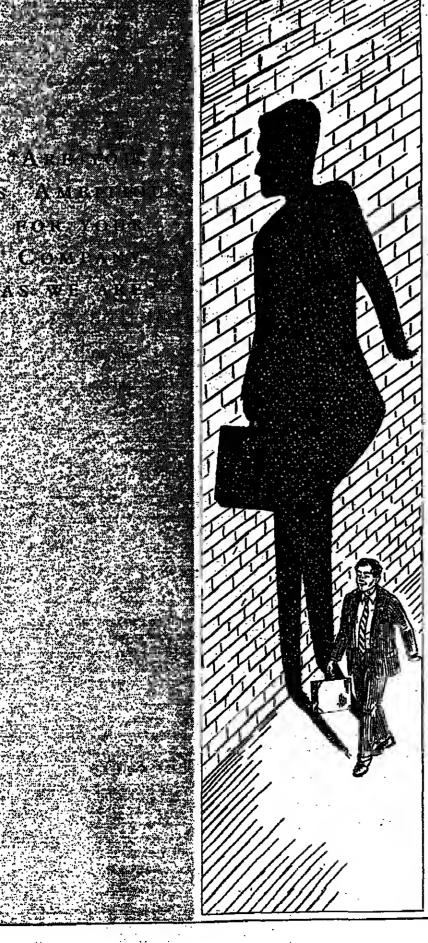
have their shares traded on the Third Market and continue to

qualify for the scheme, there is highly risky enterprises, as well as often being constructed with complicated capital struclittle incentive to do so since liquidity will be severely restricted by the fact that origitures that are now difficult to nal shareholders cannot sellont without losing their tax As for BES recruits, they so relief.

far number only six - though it is probably too early to But, whatever the potential, it is hard to escape the concluassuma their representation sion that new issue volume has will not increase in due course. Since the Government's been less than encouraging to date. The main problem appears to be that the Stock scheme was established in 1983, it is only now that compa-nies are reaching the end of Exchange, when it designed the five-year qualifying period which allows initial backers to the market, left so much responsibility for monitoring sell-their shares and retain on the shoulders of the sponsors that they are either looking long and hard at a can-Before the end of this period, although BES companies can didate before deciding to take

#### unsatisfied demand for housing; the best housebuilding companies should still be able Also on the USM are a loose





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#### INTERVIEW

# **'Mr USM' lists** the problems

NO ONE is better qualified to comment on the orohlems of the USM today than Mr Brian Winterflood, the former head of Bisgood Bishop. He stood down as boss of market mak-ing at County NatWest just over a year ago and now runs his own market-making firm specialising in USM and smaller company stocks.

26

There is prohably only one thing that "Mr USM" - as Mr Winterflood has come to he known since his work in setting up the junior market in 1980 - is happy shout in today's post-Big Bang market. That is the relationship his company, Winterflood Securities, has with its parent, the discount house Union Discount. Union lets Mr Winterflood get on with it - an arrangement which Mr Winterflood is in a position to appre-ciate after all the corporate upheaval at County.

Otherwise, a note of despon-deocy creeps into Mr Winterflood's normally cheerful voice. Reflecting the former jobber's nostalgia for the camaraderie of the Stock Exchange floor, he has a long list of complaints about conditions in the deregulated market.

He believes that there are too many market makers in smaller company shares. "There are some 27 so-called market makers in USMs." he says. "The problem is that the firms will only take on that role when the broker is 'the shop', ie the sponsor to the company when it comes to the USM. So yon end up with a situation where one firm is researcher, distributor, agency broker and market maker to the company

Mr Winterflood is disturbed about this state of affairs on two counts. First, he finds it difficult to compete with other market makers on this basis: "They have a virtual monopoly in the stock," he argues. "They can concentrate all their firepower into just one stock. It's difficult for risk-takers such as ourselves - who have to take a position in each stock - to get involved." Second, he believes that this dries up liquidity in secondary stocks.

This is a bigger problem. Activity in USM stocks dwindled to a mere 500 bargains a day during December. It climbed back to about 1,500 a day in January but, according to Mr Winterflood, this is not enough. "There is just no turn-over or liquidity in the market." he says. This he attributes to the two-fold effect of

15M

Brian Winterflood in happier days

bers can actually meet, is a Winterflood hohby-horss. A major part of this must be his unashamed yearning for the old days. More seriously, he Broadcasting Authority (IBA) will be abolished and contracbelieves thet the gossipy atmosphere of a market would be healthy for the liquidity and marketability of small com-

December 8.

**RANDSWORTH** Trust is a

property investment and devel-

opment company with a portfo-lio largely based in the West

End of London. It was a vigor-

ous property-trading company which thrilled the stock mar-ket before the crash of October

This suggests that the com-

case, because what it was seek-

1987.

pany shares. "At the moment, business in USM stocks is wholly price-driven," he laments. "Shares respond to what's going on in Footsie stocks, which in turn take their cue from Wall Street. But I want to know what the heck GEC and Plessey have got to do with bridalgowns and garden centres."

Winterflood is talking, informally at present, with others who share his hankering for a market-place; it is not impossible that one day they may come up with proposals for a separate, physical market for small company stocks.

He has always argued that the new placing rules were s pany has completely changed its spots. Yet this is not the Most new issues on mistake. the USM take the form of a placing - whereby shares in ing to do was use trading activ-ities as a means to provide the base for the growth of the portthe company are sold directly to a handful of chosen invesfolio The company now appears to be in a phase of consolidation. It is in the market looking and tors rather to the public at large via an offer for sale. In a nutshell, the rules make it more difficult than ever for making acquisitions, but the outsiders to get hold of stock. The point that irked Winter-

hectic and aggressive selling that appeared to dominate its flood most was the imposition activities last year has evapo-rated. Property sales came to of a 2.5 per cent limit on the number of shares that could go direct to market makers. Preover £150m in the financial year to June 1988. Big Bang, jobbers were offered Gearing has been cut back, no less than 25 per cent of any new issue. Mr Winterflood is actively lobbying the Stock and exposure to variable rate debt reduced to around £20m. A major part of its debt is through a 10 per cent deben-ture stock 2026, of which a new Exchange for a return to this state of affairs.

say is that, after five months, Winterflood Securities is "on

target" to break even after its

On the home front, Mr Wintranche of £35m was issued in terflood is coy about how his business is doing. All he will

**David Waller** 

cent

50 \*\*\*\*\*\*

Index

160

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#### **MEDIA COMPANIES**

# The hand of reform turns up the radio volume

tors will be allowed to control INVESTORS tuning in to the static, hiss and crackle of the one national service and as junior markets over the past year have been picking up one many as six local service

But investors are not only attracted by the prospect of very clear signal: commercial radio stations are hot stocks. expanding opportunities for radio companies, they are also looking forward to a continn-ing period of financial growth, encouraged by the legislative changes, which should make radio stations cheaner to run. Four radio companies topped the league of best-performing USM shares in 1988, with five - Crown Communications, Piccadilly Radio, Radio City, Radio Clyde and Miss World (which owns Red Rose Radio) radio stations cheaper to run.

Local radio is slready increasing its share of the UK's overall advertising spending of - in the top 10. Shares in all five more than doubled in 25.6hn from 2 per csnt – against up to 10 per cent in the US and Europe – as advertis-ers wake up to the value of value during 1988. Of the other two radio sta-tions on the USM, GWR Group only joined the market in targeting consumera through March and Metro Radio shares increasingly popular commerstarted trading as recently as cial radio stations.

Meanwhile, management has The rise and rise of local radio is not built on air. The improved, producing the audi-ence figures to please advertis-Government's White Paper on hroadcasting, published in ers, and, as a result, the profits growth - albeit from a low base - to please shareholders. November, proposed deregulation of the industry. Legisla-tion, which could take effect as Larger stations are also turn-

ing themselves from comfort-able regional broadcasters into early as 1990, will open np three new national commercial radio services, in addition to hungry corporate predators. Crown Communications, which is tipped to pick up one the BBC. The Independent of the three national radio

**PROFILE: RANDSWORTH TRUST** 

A child of the bull

have been rearranged to create a higher capital value. All of this points to a com-

pany which, as one Chase Man-

hattan Securities once put it, has changed from a child of the bull market to a nearly

mature investment company. It

has all happened with aston-

Once upon a time there was a USM plant-leasing company called Jayplant. Mr Nichols,

once the finance director at

Brixton Estate, and Mr David

Holland, now the Randsworth

chairman but a lawyer by training, moved in during May 1986 and started a transforma-

They used paper to acquire London & Provincial Shop Cen-

tres. They acquired Apex Prop-

erties. They bought properties from British Land and Moun-tleigh. They assimilated a prop-

erty trading portfolio from the

Fisons pension fund. They started developments, notably one on Wilson Street in the

City of London, later leased to

the Stock Exchange. They set

up schemes in places within easy reach of London, such as

ishing speed.

tion

channels in 1990, holds stakes in a number of local radio stain a number of local ratio sta-tions, including 16.1 per cent of Piccadilly, the Manchester-based station. Miss World, the growing leisure group, owns 24 per cent of Piccadilly and 12.4 per cent of the Merseyside local radio station, Radio City, the first commercial station to

THE USM 4

the press. pendent Radio News - an LBC operation which already sup-plies news to all 46 indepenjoin the USM in 1982.

investors are looking forward to a continuing period of financial growth, encouraged by the legislative changes, which should make radio stations cheaper to run

> dent UK radio stations signed a £70m contract to provida British Satellite Broadcasting's Now channel with news broadcasts.

Evening News, when the news-paper publisher took a 14.1 per cent stake just two days after

the plans for broadcasting der-egulation were published. For Broadcast, best known April merged with BRMB Hold-ings, another Midlands radio station, as a prelude to seeking for producing The Business Programme and Business Daily on Channel 4, the White Paper a quotation itself.

The tangled web extends from radio to television and Last year. Crown and Inde-

can only be good news, espe-cially when combined with increasing outlets for indepen-dent TV production, for example through satellite compa-The Government has set

BBC and ITV the target of con-

channels and TV franchisees, who will be allowed to commis-

sion all their programmes from independent production com-

These same changes throw more of a shadow over the

plans of the USM's two TV pro-

panies if they wish.

the difficulties of broadcasting to a tiny and static viewing population of 700.000, by selling more programmes outside the far north of England, where it is incased but its area may be har north of highlin, where it is based, but its area may be threatened by a reshuffle of northern TV stations or just absorbed into a large Scottish franchise. Both Border and TV-am -

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which last year was racked by strikes, an unsettied share register, and battles with the IBA over the quality of its output tracting out 25 per cent of pro-grammes to independent pro-ducers by 1992. The White Paper extended this to new over the quality of its output - will have to face up to the possibility of takeover after deregulation, and competition for the valuable franchises. Before then TV-am, in partic-ular will have to confront

ular, will have to contront challenges to its undonbted financial success (pre-tax profits up 56 per cent to 17.82m in the half-year to August 1988) from satellite rivals.

Looking ahead a number of years, it does not seem too far-fetched to imagine predatory radio stations plotting to get their claws into the TV companies and so grab a share of both broadcasting media.

Andrew Hill

#### Miss World, which toined the radio sector when Mr Owen Oyston reversed Red Rose Radio into the company last summer, has been mentioned as a possible buyer of Picca-dilly but the Manchester station has itself demonstrated an appetite for expansion. Just before Christmas, Piccadilly paid £13.1m for Midlands

Radio, a Birmingham and Cov-entry station which only last

grammers, TV-am, the break-fast TV, station, and Border Television, smallest of the mainland IBA programme con-tractors, which has been losing Meanwhile, Broadcast Com-munications, a Third Market independent television programme-maker, linked up with The Guardian and Manchester advertising revenue to its counterparts in the south of

**Pubs for the portfolio** 

These cosy images cling to other USM brewers, like Gibbs Mew in Wiltshire (chairman: Mr R.A. Gibbs) and Fuller, Smith & Turner, located more prosaically next to the A40 in Hammersmith but still run by Mr A. Fuller. Despite their quaintness, these companies

over arena have not passed them by. Gibbs Mew, for example, is entangled with the Antipodean entrepreneur, Mr Ron Brierley, who has taken a 5.2 per cent stake. Eldridge Pope has a formidable two-tier recognised that. The disclosure last June that he had a 5.2 per voting structure; of which the Savoy Hotel would be proud.

and Merrydown - the Sussex let it be known that it was undertaking a property revalu-ation. At that stage, the shares cider-maker - by 17 per cent. An investment in any of these companies would have been

The brewing sector as a whole has been popular over the last year. According to Andrew Buchanan, at Hoare Govett, the stock-market has woken up to the defensive attractions of companies seliing a basic human necessity such as beer. But the smaller companies have other charms, such as strong brands and scarcity value, which have made them outperform the big-

ger brewers. Another factor is the Monopolies and Mergers Commission's imminent report on the industry. There is a feeling that its conclusions could favour the smaller brewer, insofar as the abolition of tiedhouses would create a bigger market for their beers. But more important is the store of property value locked up in the small companies. There was a sudden recognition last year that portfolios of freehold pubs scattered acress pleasant parts of southern England were very valuable indeed.

Ron Brierley must, have

stood at 400p. By the time the details of the review were made public at the end of September, the shares stood at 600p. (The review produced a £38m surplus, valuing the company at £70m, or 900p a share.) Fuller last conducted a property review in 1986. But according to Arthur Curtis, finance director, the value of the company's 150 west London pubs and 60 off-licences has risen since then, a fact appreciated by investors who have driven the shares up from 250p to 415p over the last year. There is more to these com-

panies than just property. Behind the rather sparse results announcements typical of family-controlled quoted companies, there is a lot of activity. Eldridge has teamed up with the Canadian drinks giant, Labatt, to market its lager in the UK. And Gibbs bought 105 pubs from Grand Metropolitan.

In addition to the oldeworlde image, strong profits growth and property backing, these brewers have one other attraction for shareholders: the beer. This is freely available at their annual general meetings, which at

market consolidates BREWERS and the USM: a potent combination, calculated to stimulate the imagination. It suggests small, family-run rewarding. Why? More recently the pendulum companies operating in far-flung counties, nourishing has swung back, and the movement of the price suggests that the fortunate locals with powthe market has come to look erful, amber ales. with more sympathy at the

In one sense, the reality is not too different. Eldridge Pope Randsworth process of asset growth. By mid-January, its has been based in Dorche market performance was not for more than s century, and is out of line with the rest of the still run by a Mr Pope. Its Royal Oak ale and Huntsman sector, although that sector Brew are local classics. Rooted Phillips and Drew, the com-pany's broker, noted that its in what was once Wessex, it is entitled to call itself Thomas shares were trading at a 16.5 Hardy's brewer. per cent discount to their current net asset value, and at 31.3

they accumulated 15 per cent are very much part of the mod-ern commercial world. The excitements of the taketax profits of £6.5m, nearly half

England Border may be able to offset PROFILE: THE BREWING SECTOR

the new placing rules (intro-duced on the day of Big Bang) and the disappearance of a physical market (the Stock Exchange floor). The need for s real marketplace, where brokers and job-

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January to bring the total up to £135m. What Randsworth was doing Mr Andrew Nichols, the chief executive, noted that Randsworth's net assets now in this early period was turning over properties and seeking to establish a cash flow which totalled approximately £200m, would provide a base for the and that its crude gearing was about 70 per cent. But signifi-cant new property purchases have taken place and these could lift gearing up to 100 per formation of the West End portfolio.

Guildford.

The market loved it, until October 1987. After that, senti-ment changed. There was little sympathy with highly geared trading companies. Certainly the Randsworth market price Such gearing, he conceded, "is probably too much in this market"; so there are likely to be sales of West End property where development has been was savaged, cutting off the possibility of the company's using paper to finance further asset growth. completed, or where leases

of a balance sheet strengthened by the debenture issues and of an unused credit facility provided by Security Pacific. These acquisitions are likely to be in the West End of London, rather than in the City where the market has become "overcooked", as Mr Nichols put it. "There are buying opportunities around, but only the stronger companies can afford it. We've not seen any slackening in West End rental levels - there's been no slackening of yields," he said.

Continued from previous page

has been lacklustre.

of the equity.

per cent to their estimated net

asset value a year hence. But

the earlier weakness of the

shares gave the Randsworth hoard the opportunity to buy

back the company shares, and

In its last financial year.

when Randsworth made pre-

its turnover came from dealing profits. Bnt, for the future,

there will be an increasing reli-

ance on net rental income. And in the future there will be

more central London acquisi-

tions, drawing on the resources

Even more out of keeping with the rustic/home brew ambience is the spectacular stock-market ontperformance enjoyed by these companies over the last year. The brew-ers' sector has beaten the market by nearly 11 per cent: but the small companies have done s lot better than that. Eldridge Pope has beaten the market by a staggering 64 per cent (the shares risen from 334p a year ago to 600p at the time of going to press). Gibbs Mew has outperformed by 22

Paul Cheeseright | per cent, Fuller by 30 per cent

#### Third Market recruits prove scarce

#### **The Third Market**

well-known names such as CL-No. of companies ---- Av. no. of bargains per day Alexanders Laing & Cruik-shank, and Credit Suisse Buckmaster & Moore, feature in the 300 list, it predominantly consists of the smallest stockbrokers. 2250 200 This suggests the larger companies are not finding it worth their while to go to all the tronble, and their costs may be 150 100 too high for the companies. An equally worrying trend in the market is turnover. The 1988 Jan '89 peak number of bargains per day in the months before the ck McLintock stock market crash was 300. By the start of this year it was down to a pitiful average of 85 and, despite the livelier business being snjoysd by other areas of the London market, has more recently dwindled to a mere 60. Such levels, which are clearly not going to keep any market maker in business, are bound to discour-age investors. But despite all these difficul-ties, accountants Peat Marwick McLintock, close followers of the market, still find a bright Jan '89 Crack Suine Buckmaster Noora side to the story. In a recent survey, Peat Mar-wick points out that although new issue activity is subdued, secondary financing conducted on the market has been sur-prisingly lively. By the begin-ning of this year, a total of 24 companies had used the mar-ket on 42 occasions to raise £87m through rights issues or side to the story.

MARKET CONDITIONS MAY VARY, BUT WITH .... YOU'RE MORE CERTAIN OF SUCCESS

**Contact: Peter Featherman** DCC Corporate Finance Limited Member of TSA and The Stock Exchange 103 Mount Street, London W1Y 5HE Telephone 01-491 0767 Fax: 01-499 1952 other issues of shares to finance acquisitions.

This, Pest concluded, showed the Third Market was fulfilling the aim of its founders in helping small companies to grow their businesses.

Furthermore, it has stready spawned a number of success stories, and turned out to be a useful stepping stone for companies later intending to trans-fer to the Unlisted Securities Market. So far, five companies, including Corton Beach, the already well-known diversified holding company, have trans-ferred to the USM.

According to Peat Marwick's Mr Paul Knott, a great many of the Third Market companies polled have said they believe the benefits they have gained from joining the market have ontweighed the costs. They report the move has improved their standing in the eyes of the financial institutions, so that it has been easier to gain bank finance, and it had also been a useful learning experi-

ence So even though the costs of entry have turned out to be about 10 per cent of the initial funds raised, companies are better-groomed than many of their peers by the time they carry out the relatively simple step of moving to the USM.

**Clare Pearson** 

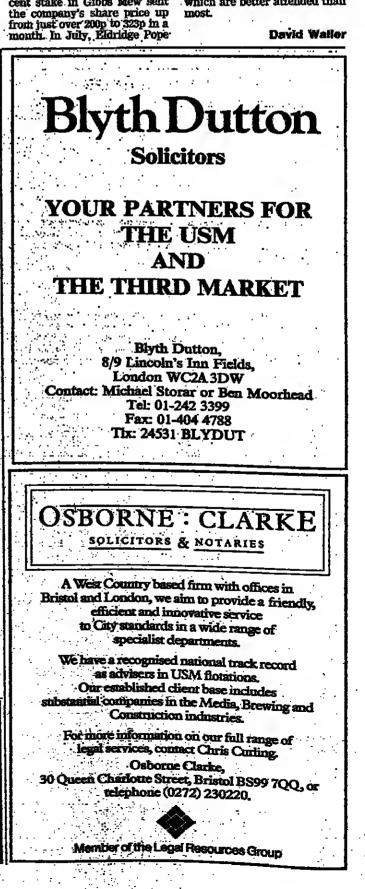
#### **USM Company Performance** 1989 Edition £125

This report is a unique study of growth and performance on the USM.
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#### DIARY DATES

general and states and the

PARLIAMENTARY

ence Higgins, MP, and other members of the liaison com-mittee; Social and Liberal Dem-

ocrats, Scottish National Party and Plaid Cymrn. (Room 8, 6

Commons: Opposition debates.

on "Congestion and safety in transport" and "Tha Govern-

ment'a failure to support sci-

ence and scientific research." Motions on Local Authority

Social Services and Access to

Today - · ···

ance Schemes.

from 7 p.m.

timetable motion

#### Trade Fairs and Exhibitions: UK

Current Fashion Fabric and Sewing ary 7)

Barbican Current International Spring Fair (01-855-9201) (until February 9) NEC, Birmingham

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February 7-9 Textile & Technology Exhibition (01-385 1200) G-Mex Centre, Manchester February 9-12 Crufts Dog Show (01-493 7838) Barls Court

> February 12-16 North London Business and Industry Exhibition (6442 217466)

Picketts Lock, London February 18-15 February Lo.10 Information Technology Skills Exhibition-FT (0491 410222) **Olympia** 

#### **Overseas Exhibitions**

February 10-13 International Spring Trade Fair of Household Goods, Crystalware, Ceramics, Silverware & Gifts - MACEF (01-242 7289) Milan

February 17-19 Intarnational Holiday and ROT Travel Fair (Cork 273006) February 18-22

International Consumer Goods Fair (01-734 0543) February 20-28

Construction and Engineering

**Business and management conferences** 

February 7-8 FT Conferences: The FT European Mergers and Acquisitions conference - Prospects in the Single Market (01-925 2323) Hotel Inter-Continental, London

February 13 The Institute of Petroleum: North See oil and gas the first quarter century and the next (01-636 1004) Landon

February 13-15 Frost & Sullivan: Software maintenance (01-730 3438)

London February 17 The Economist: 1992 and beyond – Restructuring Europe's financial services

(01-839 7000) Marriott Hotel, London February 20-21 FT Conferences: Cable televi-sion and satellite broadcasting

(01-925 2323) Hotel Inter-Intercontinental, February 20

Legal Studies & Services Meng-ers & Acquisitions - Major tax, accounting and finance issues (01-236 4080) .... Marriott Hotel, London

The FT City Seminar (01-925 and the Aftermarket (01-925 Plaisterers Hall, City of Lon-

February 15-16 Welding and Metal Pabrication Fair (0422 51215) (until Febru- Exhibition-WELDFAB (021 705. 6707)

Harrogate Exhibition Centre February 18-28 Boat, Caravan, & Leisure Show (021 286 3366) NEC, Birmingham

Tebruary 19-22 International Men's & Boy's West Sculbition - BIBEX (01-920 6065) Olympia February 21-22

Northern Heating & Ventilat-ing Exhibition (01-680 7525) - G-Mex Centre, Manchester February 28-March 2 International Powder, Gramle & Bulk Solids Exhibition -POWFFCH data for the second

POWTECH (0888 716244) G-Mex Centre, Manchester March 7-April 2 "Daily Mail" Ideal Home Erhihition (01-222 9941)

Barls Court

Exhibition (01-437 3344) Kuwait February 23-26 International Sports Equip-ment Fair -ISPO SPRING Kuwait .

(01-948 5166) . Munich Tebraary 28 March 3 Computer and Communica-tions Exhibition. - MEXICO COM EXPO (01-977 3474)

Mexico City March 12-18

International Spring Fair (0375 892222) Leipsig 1. 50

(01-952 0573)

Personal Files Regulations. Lords: Children Bill, report. Debate on the report of the February 22 The Industrial Society: Upward European Community's com-mittee on visual display units. Select committees: Education, communication and a strategy. for development; designed for financial professional services Science and Arts: subject, the supply of teachers for tha Beetor (01-639 4800) Central London 1990s. Witnesses: National Association of Headteachers,

p.m.)

Tomorrow

Secondary Heads Association and Headmasters' Conference. February 23-24 British Association of Hotel Accountants: Hotel financial (Room 15, 4.15 pm.) Members Interests: subject, parliamentary lobbying. Wit-nesses: Westminster Strategy management towards 2000

Hilton International Hotel. and Profile Political Relations, (Room 16, 430 p.m.) Nicosta Committee on Private Bills; :4"\*\*\*

Associated British Ports (No. 2) February 28 Bill and North Killingholme Cargo Terminal Bill. (Room 6, IBC: Protecting and insuring against country risk in trade 10.30 a.m.) (01-236 4080) The Tower Hotel, London

Commons: Debate on the March 1-2 White Paper "Broadcasting in

BC/Money Management Coun-cil: The effects of the Financial Services Act on the Financial Services Industry and the Consumer (01-235 4080) -London Press Centre, EC4

Anthority) Order. Financial Times Conferences:

The London: Motor Conference - Manufacturing: Comoonants -2323) 1 1.11

..... Lords: Debate on "The prob-lems of Sunday trading and Commons: Water Bill, legal restrictions." Question to Government on Motions on Adoption Allow-"Cuts in local services in

Opposed private business Bradford." Select committees: Foreign affairs: subject, Eastern Europe

Lords: National Maritime Museum Bill, third reading. Petroleum Royalties (Relief) and Continental Shelf Bill, and the Soviet Union. Witness: third reading. Children Bill, report.

Motion on Town and Country Planning Regulations and motions on Adoption Allow-ance Scheme Orders. (Room 19, 10.30 a.m.) Energy: subject, UK/USSR energy relations. Witnesses: British Coal, Dowty Mining Select committees: Home

affairs: subject, future funding of Channel 4. Wirnesses: Mr Michael Grade, chief executive of Channel 4 and Mr David Equipment and John Brown plc. (Room 18, 11 a.m.) Agriculture: subject, salmo-nella in eggs. Witnesses: Mr

Scott, director of finance and John Macgregor, Agriculture Minister, Mr Richard Ryder, Parliamentary Secretary, Mincompany secretary. (Room 15, 4.15 p.m.) Public Accounts: subject, istry of Agriculture, Fisherles and Food, and Mr Kenneth Clarke, Health Secretary. (Grand Committee Room, administrative telecommunications. Witness: Mr J. Anson, second permanent secretary, Treasury. (Room 16, 430 p.m.) Televising of Proceedings of the House: Witnesses: Mr Ter-/estminster Hall, 4 p.m.) Employment: subject, work

of the Commission for Racial Equality. Witness: Commission for Racial Equality. (Room 20, 4.15 p.m.)

Social Services: subject, AIDS. Witnesses: Mr David Mellor, Health Minister, and Sir Donald Acheson, Chief Medical Officer. (Room 21, 4.15 p.m.)

Transport: subject, roads for the future. Witnesses: Institution of Civil Engineers and the County Surveyors Society. (Room 17, 415 p.m.)

Committee on Private Bills: Associated British Ports (No. 2) Bill and North Killingholma Cargo Terminal Bill. (Room 8, 10.30 a.m.)

#### Thursday

Commons: Debate on the Government'a axpenditure plans, 1989/90 to 1991-92. Motion on EC documents on

credit institutions. Lords: Law of Property (Miscellaneous Provisions Bill), committee.

Road Traffic (Driver Licensing and Information Systems) Bill, report.

Elected Authorities (Northern Ireland) Bill, second reading.

Committee on Private Bills: Associated British Ports (No. 2) Bill and North Killingholma Cargo Terminal Bill. (Room 6, 10.30 a.m.)

and quality." Motion on the Precept Limi-Friday tation (Proscribed Maximum) Commons: Private members' (Inner London Edcuation bills.

#### FINANCIAL

the 1990s: competition, choice

TODAY D. BOAND INFECTINGS-Billion Classerionian Interna Classerio

Confederation, publishad today. Sir Geoffrey Howe, Foreign Secretary. (Room & 10.30 a.m.) Welsh Affairs: subject, the Channel Tunnel. Witness: Steer, Davies and Gleave. The Halifax Building Society on Friday reported that a fall in house sales meant that the number of mortgages granted by the Society in December

and January was about half those in the corresponding months a year earlier. The Building Employers Confederation said the fall in inquiries for private honse-building was particualry pro-nounced in the southern half

There has been a sharp fall in

inquiries for new work for pri-

vate housebuilders according

to the latest workload survey

by the Building Employers

of England. Demand in other construction sectors had remained high Almost half of tha 600 construction companies questioned last month by the Confederation reported that inqui-ties new work had increased between the third and fourth quarters of last year. Only five per cent reported a decline in work inquiries.

It said prospects for this year, therefore, looked reasonably bright. Total construction output had continued to grow

#### £46m orders awarded to A. McAlpine

Hogs Back Hotel, at Seale, Sur-rey; a £1.74m office develop-

ment for Norcros Properties at

Newham Quay, Truro; a £1.7m warehouse extension for Kron-

ospan at Chirk, North Wales; a

£1.58m road schema at Penryn for Cornwall County Council; a

£1.67m multi-storey car park in

Wrexham for sister company

Alfred McAlpine Management

who is carrying out work in the town centre; a £1.55m office

development for Threadneedle

at Douglas on the Isle of Man; a £1.25m office building for

into the next century and to

protect the River Blackwater from possible pollution. In Sootland, Gleeson's Stir-

ling office is commencing the £2.1m restoration of the Royal

Musenm of Scotland, Edin-

burgh, for the Property Ser-

vices Agency. During the 80-

in inquiries for private house-building work compared with

18 per cent reporting an

awarded 31 contracts whose combined value exceeds £46m. The contracts, which cover a wide range of work across the country in both the public and private sectors, are as follows: Alfred McAlpine Construc-tion has been awarded the design and huild of a £5.4m distribution depot for Hall Engi-neering Holdings at Daventry; a 3.7km hy-pass at Haslington for Cheshire County Council valued at £3.52m; a £3.5m office building for Norwich Union at Redhill; a £3.45m courtbouse building in Chester for Cheshire County Council and a £2.7m multi-storey carpark for the

#### Expanding sewage treatment works

The M J GLEESON GROUP has received contracts in England and Scotland together worth £17m.

At Camberley, Surrey, Glee-son is undertaking a £10.6m design-and-construct extension to the sewage treatment works to create sufficient capacity for expected local requirements

By Andrew Taylor, Construction Correspondent strongly during the final months of last year. The one sector which had recorded a significant downturn was private househulding. Almost 30 per cent of companies had reported a decline

interest rates.

Council.

"One possible explanation for the bouyancy of the com-mercial sector is that clients have been anxious to maximise the amount of work done before the introduction in April of value added tax on new construction," said the Confederation. It said the proportion of companies reporting serious delaya dua to manpower shortages had fallen from eight per cent to five per

works at Llandndno, North

Wales. Alfred McAlpine Manage-

ment has been awarded a

£2.5m contract by Beazer Prop-erty and Sun Life Properties to

refurbish Wigan Centre

strip and replace the entire roof fabric of four galleries, reinstate the interiors, and

instal electrical and ventilation

systems. The East Pavilion will

be re-roofed and Gleeson will

restore with natural sandstone

those areas of the galleries and

the Pavilion where the stone-

of William Baird.

The data centre will have highly sophisticated services, including the ability to gener-ate power for the centre in the event of failure in the Electricity Board's supply.

#### Wharf project

EDMUND NUTTALL has been awarded a forty-eight week £14.8m contract by Highland Participants for the construction of a jetty at the new Isle of Grain container terminal. The jetty will be sited on a section of the old BP Oil refinery on the north bank of the River

supported on tubular steel piles. The deck is connected to the shore by approach bridges at either end. The bridge decks consist of precast inverted tee beams with in situ concrete concrete infill again supported on tubular steel piles. Flood-gates are provided to permit the roadway to pass through the sea wall.

The wharf, which will be operated by Thames Estuary Terminals, will accept ships of up to 75,000 tonnes displacement and the area of the berth is to be dredged to a depth of 13.5 metres. The contract includes deck fittings and the provision of mechanical and electrical services.

**APPOINTMENTS** New president for Leeds Permanent

 HOMES Chairmen of two of Britain's PROPERTIES higgest construction and building materials companies, Sir CONSTRUCTION Clifford Chetwood of Wimpey and Sir Colin Corness of Red-land, last week warned that private housing output could fall by as much as a fifth as a result of higher mortgage

Sir Clifford told a House of Lords all-party building indus-try group that sales of new houses could fall by between 15 per cent and 20 per cent this year. The Confederation aaid an increase in inquiries for new work in the final three months of last year had come from mainly private commercial and industrial developers.

Building Computer

centre National Westminster Bank has awarded CONDER PRO-JECTS, the design and build arm of Conder Group, a £25m

021-711 1212

27

Bryant Gróup

Invest in Quality

contract to build a data centre at Stone, Staffordshire. This is part of the bank's recently announced £3bn computer investment programme.

The 10,700 sq metre project started in January and will be completed in June 1990.

Lucas Engineering & Systems at Shirley, West Midlands; a £1.18m effluent treatment plant

for Bridgewater Paper at Ellesmere Port and a £1m sub-divisional polica beadquarters at Wilmslow for Cheshire County Alfred McAlpina Services & Pipelines has been awarded a \$3.6m contract by the Weish Water Authority to carry out

Medway. The jetty deck is about 315 metres by 50 metres and is made of reinforced concrete

week contract, Gleeson will work has decayed.

#### BBC at Southampton. ALFRED MCALPINE has been The company has also been awarded a \$2.5m contract by Embassy Hotels to extend the

Sir Clifford Chatwood, chairman and chief executive of George Wimpey.

**CONSTRUCTION CONTRACTS** 

**Private housebuilding suffers** 

don 44. V . 18 . 18 London Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes to the details published

March 6

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#### **FINANCIAL TIMES CONFERENCES** CAPITAL MARKETS WORKSHOPS 15-17 February, 3-5 April 1989

4. . . . . .

In 1988 the Financial Times and Price Waterhouse joined forces to arrange a highly popular series of capital market: workshops. The Workshops provide intensive training for small numbers of Individuals and a further two are planned. this Spring. The programme provides detailed coverage, aupported by case studies of capital markets activities. ranging from underlying concepts through the specific markets and instruments, to practical guidance on key, aspects of management, and control of the business including operations, risk management and performance measurement. . .

#### FT CITY SEMINAR London, 20, 21 & 22 February 1969

The FT City Seminar has given comprehensive guidance on the changing City on the eight occasions when it has been held in the last five years. In February the Seminar is to be held again and the 1989 agenda will include a. number of presentations concerned with the outlook for London as the Single European Market of 1992 comes closer, while continuing to provide a full description and assessment of the players, markets and institutions of the City.

#### WORLD ELECTRONICS - EUROPE'S ROLE IN AN INTERNATIONAL INDUSTRY London, 26 & 27 April 1969

To be held in a period of major restructuring and relentiess international competition, the Financial Times eleventh conference on World Electronics will take as its theme "Europe's role in an international-industry".

Contributions to the high-level forum Include Frans Andriessen, Member of the Commission of the European Communities, Sir Geotirey Pattie, MP, Jacques Starn of Honeywell Bull, Dr H Gissel of AEG and Jean-Marie Cadiou, DG XIII, Commission of the European Communities.

TRANSPORT LINKS WITH THE CONTINENT -COLLABORATION TO MEET THE CHALLENGE OF FUTURE GROWTH London, 9 & 10 May 1989

This major FT forum on transport links with the Continent will look at the challenges for transport planners and businessmen of meeting future growth traffic demands and the effect of the Channel Tunnel, the biggest transport project in Europe. 

Speakers taking part include: The Rt Hon Paul Channon. MP, Secretary of State for Transport, UK, Jean Bouley, Union internationale des Chemins de fer, Alastair Morton, Eurotunnel, Sir Robert Reid, CBE, British Railways Board and Sir Jeffrey Sterling, CBE, The Peninsular and Oriental Steam Navigation Company.

All enquiries should be addressed to the: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4UJ. Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125

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Inv. Trust of Guermany Marchester Ship Cami bearing Second Alitance Trust DWIDEND AND INTER American Express 2100 Anglis Secure Homes Associated Paper Inds. Australia & New Zaa Zäcks. 22cts. Do. New ASI 11cts. Bertaley Group 1.5p Bertauds Intl. Bond Fd Burns-Anderson Group Gigns, O'seas Finlage 6.5pc. Conversion 94,94, 200) 4.8759 Editor 30 Guinness Mahon Hidgs, 1.20 Peti Corp, Tätta, Salvesen (Carladian) 1.7p Security Archives Hidgs, 2p Skilker Group 2.5p Turnsell Group 2.5p Turnsell Group 2.5p Turnsell Group 2.5p wen Propil. American kiv. Danie Ga. Devies (D. Y.) Andres Curracy Fund DIVIDEND AND ANTEREST PAYAGENTS-Andres 4.9p Andres 4.9p Turbuli Scat Heige 2159 Wigeles Group 29 Eartypan Gold Mining Do. 3. 15048p Sartypan Gold Mining Do. 3. 15048p Sartypan FEBRUARY 11 DIVIDEND AND INTEREST PAYMENTE-Smith New Court 1.5p SUNDAY FEBRUARY 12 DIVIDEND AND INTEREST PAYMENTE-Exchequer 11% Ln. 1990 3.5pc. Anobor Ind. FG. Taxo row. Basin 18.1p Cohen (J.) & Co. Sp Do. NV A Sp Davy Corp. 2.3p De Seere Cons. Mines 40% Prt. (Br.) 180cts. Dealicrail Gold Mining Socts. Dealicrail Gold Mining Socts. Dealicrail Gold Mining Co. 10cts.

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Tax Hidgs. 2.5p Ventersport Gold Mining 20ch. Westmineter & Country Props. 2p	ELEEDS PERMANENT
Westnineter & Country Props. 20 THURSDAY FEBRUARY \$	BUILDING SOCIETY has
COMPANY MEETINGS-	appointed Mr J. Malcolm Barr
Associated Paper Inds., Royal Westraketer Thistle Hotel, Buoldingham Palace Road,	as president and Mr Robert
S.W., 12.30 Barm-Anderson Group, The Hillion Inti. Hotel.	Strachan vice president. Mr
Bristol, 12.00	Barr is chairman and
Dobson Park Inda., The Growne Plaza Mid- land Hotel, Manchester, 12.00	managing director of Barr & Wallace Arnold Trust and has
Sidaw Group, Nathergelle Centre, Danges,	been a director of the Society
Tonikinsons. The Chantry, St. Mary's Church,	since 1973. Mr Strachan is a
Tonitineous, The Chantry, St. Mary's Church, Kiddemainsber, Workswarshire, 12,00 Turstall Group, The Queens Hock, Leeds, 12,00	director of the Ward Group.
VPI Group, The Servey, Struct, W.C., 12.00 BOARD MEETINGS-	N.M. ROTHSCHILD & SON
Finely Cons. Buttontain Mices	has appointed Mr Richard
Griqueland West Diamond Mining Scandingvian Bank	Bailey as head of corporate
Throgmonion Trust	finance in the north of
Ward Hidge.	England. He joined Rothschild at the Manchester office in
bitarima: Bryazit Group Elskal	1981.
Portamouth & Stangerland Water	
Ranson (Whi.) Zurich Group	Mr Martyn Brunger has
DIVIDEND AND INTEREST PAYMENTS- British Land 1.630	joined LAMPWAYS as
Hallfer Bidg, Soc. Fig. Pate La. No. 1994	managing director. He comes
Mayar Int. 4p	from GTE Sylvania where he led the UK sales division. Mr
Nidsummer Linkurs 2p Royal Bank of Scotland Group Filg. Rids No.	Geoff Eastman, the present
2005 5154.30 Schroder Global Tet. 2.4p	managing director, becomes
Tomkinsons 7.5p Tratelger House 6.5p	vice chairman. He will now
Westland Group 2.250	concentrate on key
COARDANY BARE DAVIDE.	developments and specific
Norton Open, Rudding House, Rudding Park, Follicol, North Yorkshire, 12.00 BOARD MEETINGS-	enhanced computer system
BOARD MEETINGS-	scheduled for installation later
Anda & Chess Trust	this year.
lav. Trust of Guernavy Manchester Ship Canal	
Second Altiance Trust	Mr Paul J. Ryder has joined
DATIDENT AND INTEREST PAYLENTS.	LUCAS AUTOMOTIVE as
American Express 21bs. Anglia Secure Homes 225p Associated Paper Lads. 6.05p	managing director-engine . management systems in
Australia & New Zealand Ganding Group	succession to Mr Mike Stacy,
Zects. Do. New AS1 11ots.	who was recently appointed
Berteley Group 1.5p Berteley Group 1.5p Bernudis Int. Bond Fd. Slicts, Burns-Anderson Group 2.25p Gigns Crosses Finance NV 13% Uns. La. 2005	managing director of Lucas
Burns Anderson Group 2,250	Aerospace UK. Mr Ryder,
6.309.	formerly managing director
Conversion 93, % 2003 4.375pc. Edbro 3p	of the automotive group of AB Electronics, will also take a
Guiazons Mahon Hidgs. 1.20	there a and a will also rate a

ctor-engine ystems in Mr Mike Stacy, atly appointed ector of Lucas Mr Ryder, iging director tive group of AB seat on the board of Lucas Automotive. Miss Pat Dean has been

appointed director and general manager of silver recovery specialist MCP-METELEC. She joined the group in 1985 in a senior management administration capacity.

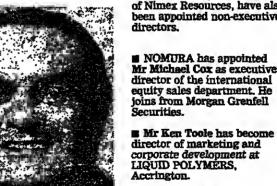
Mr Gordon H. Waddell and Mr Michael E. Walton have been appointed directors of LONDON & STRATHCLYDE TRUST. Mr Waddell is a director of Cadbury Schweppes and the Gartmore-managed investment trust, Scottish National Trust. Mr Walton is head of venture capital investment at Gartmore and a director of English and Caledonian Investment. another Garimore investment trust

At UNION INTERNATIONAL Mr Geoffrey Gillow has been made development director of the retail division, with a seat on the board of J.H. Dewhurst. He was finance director of British Beef Co, another Vestey company.

**B** Mr Roger Charlesworth has been appointed a director of SQUARE MILE GATE, the venture capital advisory company.

Mr G.B. Sword has been appointed joint managing director of HUNT & MOSCROP, the UK subsidiary of the KLeinewefers Group of West Germany.

E CASSIDY, DAVIS **HOLDINGS** has appointed Mr Richard G. Wilkes as a non-executive director. He is a consultant partner at Price Waterhouse.



Worley as assistant general manager-sales and marketing. The CHASE MANHATTAN BANK N.A. has appointed Mr Mr Geoff Lawrence, sales Robert H. Binney (above), director of GOODYEAR GREAT BRITAIN, will retire senior vice president, as its senior banker with responsion April 28. He will be bility for European financial sncceeded by Mr Gordon Bain, institutions. He will be respon-sible for the marketing of cormanaging director of Tyreservices Great Britain. porate finance products, Mr Binney, who joined the Bank in 1971, returns to London Mr Robert Anderson has been appointed finance after five years in Japan where director of the WEIR GROUP's he was country manager, and four years in Hong Kong as latest acquisition, Liquid Gas Equipment. He remains managing director of Chase finance director of Weir Manhattan Asia. Westgarth.

E SEDGWICK has made the following directors: Mr C.J. Trickett, Sedgwick Associated Risks, Mr J.V. Garwood, Sedgwick Offshore Resources, and Mr C.J. Brown, Mr W.J. Calder, Mr L.M. Denham, Mr J.M. Hutchinson, Mr G.F. Northam and Mr J.M. Russell from Price Forbes.

Following the death of Mr H. Peter Whittaker, Mr H.C.S. Hall has been made chairman of M.H. WHITTAKER & SON (HOLDINGS) and M.H. WHITTAKER FINANCE. Mr Hall will continue to manage his own company, Typetronics, as chairman and managing director.

At HEPWORTH Mr T.D. managing director. Mr Bill Parr has been made a Brownlee has been made non-executive director. He is chairman and chief executive European sales director, He was sales director with Crowther's cloth division.

Sir Jeffery Petersen has joined the board of NORTH BRITISH LINEN BANK has made the following appointments: Mr John S. SEA ASSETS as non-executive Hunter, a director within the chairman. Sir Jeffery was until corporate finance area, will recently chairman of Barclays Bank in Spain and is currently become bead of corporate chairman of the British finance in succession to Mr Materials Handling Board and GVA International. Eric Sanderson. Mr Hunter has been a director of the bank for four years. Mr Wynne Denman, a Mr Alan Murray, who was former executive director of appointed to the board in the British and Commonwealth Shipping Co, and Mr Antony Craven Walker, chief executiva November 1987 with responsibility for banking in Scotland, has been appointed of Nimex Resources, have also been appointed non-executive head of banking.

NATIONAL MUTUAL LIFE

has appointed Mr Norman

Mr Tony Holden has been

SALES, the new organisation

company's range of document

systems and related office and

publishing products in Europe. He joined Rank Xerox in

systems and customer support

services. Mr John Moran has

JOHN FOSTER & SON has

appointed Mr Ray Philips,

manufacturing director. He

succeeds Mr Harold Harvey who has been promoted to

communercial director, as

August as director, office

beeo appointed marketing

director of Rank Xerox

Systems Sales.

made general manager of RANK XEROX SYSTEMS

set up to market the

■ LOWNDES QUEENSWAY, the furniture and carpet retailer, has appointed Mr Ray Nethercott as managing director of its carpet division. He joins from Storehouse where he was chief executive of Habitat Heals from September 1987.

Mr Keith Frogley has joined the board of IDV (UK) as operations director, responsible for the company's production and distribution functions. He joins from Mohil Oil Corporation, where his most cot appointment was that of international marketing operations adviser, based in New York.

Mr Roy Haines (above), formerly deputy general man-ager (broker sales) for the Sun Life Gronp, has been appointed managing director of SUN LIFE BROKER SER-VICES, a subsidiary company which has been formed to provide the services previously undertaken by Sun Life's broker services division. Mr Brim Avery, formerly broker marketing manager, has been appointed deputy managing director of the new company.

#### FT UNIT TRUST INFORMATION SERVICE

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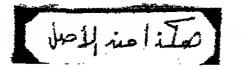
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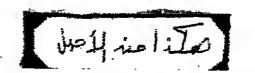
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#### LONDON SHARE SERVICE

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Local

Currency Index

THURSDAY FEBRUARY 2 1989

Sterling

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DOLLAR INDEX

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1988/89

High

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#### CURRENCIES, MONEY AND CAPITAL MARKETS

NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of stocks per grouping

#### CURRENCIES AND MONEY REVIEW Optimism rises as M0 looks set to fall

#### FT-ACTUARIES WORLD INDICES

Currency Index

FRIDAY FEBRUARY 3 1969

Sterling

US Dollar Index

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Since Dec.30.89

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Gross Olv. Yield

US Dollar Index

The weekly return from the Bank of England recording the number of notes in circulation has assumed a new imporhas assumed a new impor-tance, as financial markets in London look for early signs about the direction of interest rates. Last Thursday's publica-tion of the Bank of England return was the first for the banking month of February. It

banking month of February. It was eagerly grasped by ana-lysts to help them see into the crystal hall and foretell the rate of monetary growth. The note circulation for the week ending Wednesday, Feb-ruary 1 showed a year-on-year rise of 6.3 per cent. A figure that did not come as a com-plete surprise, but was very plete surprise, but was very well received in the City. It suggests that the seesonally adjusted annual growth rate in M0 is on a downward course. Data on January M0 will be announced on Fehruary 20. Growth is likely to show the first slow down since October. After peaking at 3.5 per cent in September M0 growth has been

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STERLING INDEX

Feb 3

Feb 3

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1.7535-1.7545 0.59-0.58*pm* 1.58-1.55*pm* 4.29-4.21*pm* 

nts apply to the US dolla

stuck at 7.7 per cent since October. CL-Alexanders Laing & Cruickshank expects January's figure to have fallen to 7.2 per cent, while NatWest Capital Markets and Greenwell Montagu forecast 7.3 per cent. Within a minute or so of the

hank return being published, at 3 pm on Thursday, dealers at Greenwell Montagu had a note on their desks saying "Note circulation down sharply. If maintained suggests M0 growth rate for the month (February) around 6.25 per cent, although only first week out of four so (it is) highly uncertain."

**CURRENCY RATES** 

rate %

50

75

are for Feb.2

Feb.3

Sterling U.S. Doltar Canadian S... Austriao Sch. Belgran Franc

Japanese Yen Norway Krone ... Spanish Peseta Swedish Krona .

Swiss Franc . Greek Drach Irish Punt

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Special Drawing Rights

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Apart from the predictable rise in the note circulation just before Christmas the trend seems to be falling at about the same rate that optimism in the City is increasing. On Friday three-month sterling interbank traded steadily at a level below 13 per cent bank base rates. The next question the market will be asking is how soon this

European Carrency Linet

optimism will be reflected in lower base rates? Not until lower base rates? Not until after the Budget on March 14 is the obvious answer, but how near any cut in rates will be to Budget day continnes to be a major subject of conjecture. The market will look to the Bank of England for any hints, hut and the authorities will be careful not to send a prema-ture circular

ture signal. Discount house Gerrard & National points out that three-month bills are trading in the market below the Bank of England's intervention rate of 12% (12.625) per cent for band 4 paper. At Friday's Treasury hill tender the average rate of discount was 12.3133 per cent.

As pressure increases for a cut in rates Gerrard & National suggests the authorities may refuse to offer repurchase facil-ities to the market. Any offering of repurchase agreements on bills is likely to be taken as an indication that a cnt in bank base rates is about t endorsed.

Feb.3

Sterling .... U.S Dellar Canadian D

astrian Schill Aelgian Franc

Danisk Krone . Deutsche Mark Deutsche Mark ..... Swiss Franc ...... Gelkier ...... French Franc ...... Ura ..... Yen .....

Morgan Goaranty changes 1982 = 100 Bank of England II 1985 = 100)<sup>26</sup> Rates are forfeb.2

Day's spread

 $\begin{array}{c} 1.7005 \cdot 1.7465 \\ 1.4160 \cdot 1.4250 \\ 1.1840 \cdot 1.1940 \\ 2.1115 \cdot 2.1305 \\ 39,34 \cdot 39,64 \\ 7.254 \cdot 7.325 \\ 1.8690 \cdot 1.8075 \\ 1535 \cdot 1.544 \\ 116.90 \cdot 118.04 \\ 1.367 \cdot 118.04 \\ 1.375 \cdot 118.04$ 

Feb\_3

relandt Canada .... Netherland Belgfam ... Desimark .

Decimark W. Gernia Portugal Spain ..... Italy .....

Norway France Sweden Japan Aestria

Arctria ...... Switzerland

If the Bank of England does decide against offering such facilities it could result in a facilities it could result in a severe squeeze on day-to-day liquidity and a rise in rates at the very short end of the money market. Any short term rise in rates will be only tem-porary, hut could provide a guide to the undercurrents between the authorities and hetween the authorities and the market. It may indicate a refusal by the anthorities to hny bills on a repurchase basis, and the refusal of the discount houses to sell the bills ont-right.

Discount houses try to avoid Discount houses try to avoid selling hills outright at a time when rates are expected to fall. They prefer to sell hills to off-set the day-to-day shortage, and buy the paper back from the central hank at a later date. This is hecause of the high yield on existing paper, set against the falling cost of set against the falling cost of borrowing money.

t to be	Colin Millham								
ENTS	отне	R CURRE	NCIES						
Aprgaci <sup>on</sup>	Feb.3	£	5						
-14.1 -14.1 -11.0 -0.5	Argentina Australia Brazii Finland Greece	30,3980-30,5550 1,9795-1,9820 1,7330-1,7430 7,5245-7,5445 269,60-273,95	17.4500 - 17.5300 1.1365 - 1.1375 0.9950 - 1.0090 4.3180 - 4.3200 154.55 - 157.05						
+9.4 -6.6 -2.2 +19.9 +17.7 +12.5	Hong Kong Iran Korea(SUb) Konalit Luxtenbourg Malarsia	13.5795 - 13.5940 123.80 1182.35 - 1191.85 0.50145 - 0.50260 68.65 - 68 75 4.7435 - 4.7555	7,7990-7,8010 69,70 677,30-682,90 0,28810-0,28825 39,40-39,50 2,7245-2,7285						
-16.1 -20.1 +61.9	Mexico	4032.25 - 4038_10 2.8330 - 2.6380 6.5270 - 6.5380	2513.00 - 2317.00 1.6260 - 1.6285 3.7500 - 3.7510						

2460

e t						1						
.	Australia (90)	150.78	+4.4	128.36	114.02	4.65	152.61	129.22	114.09	157.12	91.16	95.23
- 1	Austria (18)	94.55	-1.4	80.49	92.23	2.67	94.87	80.33	92.07	100.00	83.72	86.96
- 1	Belgium (63)	133.00	-1.6	113.22	129.88	3.%	134.23	113.65	130.09	139.89	99.14	111.39
2	Canada (125)	135.89	+8.2	115.68	117.09	3.12	135.91	115.08	116.92	135.91	107.06	108.70
s I	Oenmark (39)	155.25	-0.9	132.17	154.25	15	155.75	131.87	153.95	161.60	111.42	114.74
Ξl	Finland (26)	135.30	+3.4	115.19	122.64	1.42	135.45	114.68	122.52	139.83	106.78	110.95
<u> </u>	France (131).	118.60	+3.1	100.97	118.92	273	118.69	100.49	118.36	119.33	72.77	<b>[ 78,77</b> ·
a (	West Germany (102)	84.28	-42	71.75	82.31			71.22	81.75	90.40	67.78	69.71
D 1	Hong Kong (45)	129.37	+15.7	110.13	129.55	2.30	84.11	107.92	127.66	129.37	84.90	87.18
	Ireland (17)	135.56	+2.9	115.41		3.83	127.46		133.86	144.25	104.60	109.86
21	Italy (98)	79.02	7.2	67.27	134.00	3.83	135.85	115.02	81.17	86.88	62.99	65.58
۰ ا	Japan (456)	192.11	+0.3		80.97	2.49	79.57	67.37	156.72	197.43	133.61	147.98
- 1	Malaysia (36)	156.63		163.55	157.38	0.48	191.98	162.55		156.63	107.83	111.22
		100.00	+9.2	133.34	164.53	2.59	154.82	131.08	162.57	182.24	90.07	137.54
1	Mexico (13)	161.66	-0.1	137.62	409.17	1.25	161.21	137.00	409.20	115.04	95.23	97.44
1 I	Netherland (38) New Zealand (24)	113.43 73.96	+0.9	%.57	109.88	4.51	113.52	96.12	109.32	84.05	63.32	67.35
: 1	New Zeatano (24)		+9.4	62.97	63.91	6.16	72.61	61.48	63.57	161.54	98.55	99.53
7	Norway (26)	156.10	+12.4	132.90	143.18	1.90	157.00	132.93	143.89	139.53	97.99	101.43
•	Singapore (26)	139.48	+11.5	118.74	124.15	. 2.15	139.08	117.76	123.70		98.26	121.37
- 1	South Africa (60)	122.09	+4.5	103,94	106.54	4.43	124.14	105.11	106.00	139.07	130.73	135.04
_ ŧ	Spain (42)	145.28	-21	123.68	128.99	3.66	144.61	122.44	129.38	164.47	96.92	107.04
: )	Sweden (35)	150.09	+3.8	127.77	141.59	2.13	150.22	127,19	141.10	150.22		78.25
• 1	Switzerland (57)	75.60	-3.2	64.36	74.80	2.27	75.83	64.21	74.56	86.75	74.13	126.31
F 1	United Kingdom (314)	150.26	+11.0	127.92	127.92	4.24	148.95	126.12	126.12	150.26	120.66	102.55
9 I	USA (569)	120.82	+6.8	102.86	120,82	3.54	120,71	102.21	120.71	120.99	99.19	102.33
. 1	Europe (1004)	118.97		101.00	100.00				100.40	119.66	97.01	98.54
řΙ	Europe (1006).		+3.8	201:28	109.29	3.49	118.57	100.39	108.40	144.52	96.11	104.40
•	Nordic (126)	143.63	+2.9	122.27	132.73	1.98	143.93	121.87	132.48		130.81	143.56
1	Pacific Basin (677)	187.74	+0.8	159.82	154.20	0.69	187.62	158.85	153.55	192.26	120.36	125.57
1	Euro-Pacific (1683)	160.23	+1.7	136.41	136.33	1.54	159.99	135.46	135.59	161.61	99.78	102.88
łł	North America (694)	121.63	+6.8	103.55	120.62	3.5L	121.53	102.90	120.51	121.75		81.32
1	Europe Ex. UK (692)	99.71	-1.7	84.89	97.74	2,84	99.83	84.53	97.44	102.91	80.27	90.29
1	Pacific Ex. Japan (221)	135.21	+8.5	115.11	113.95	4.27	135.27	114.54	113.37	137.41	87.51	124.96
1	World Ex. US (1881)	159.01	+1.9	135.37	135.53	1.60	158.80	134.46	134.81	160.23	120.26	
1	World Ex. UK (2136)	143.67	+2.6	122_31	130.81	1,99	143.62	121,60	130.43	143.93	111.77	115.30
. 1	World Ex. So. Af. (2390)	144.38	+3.3	122.92	130.69	2.18	144.20	122.09	130.17	144.48	113.26	116.24
1	World Ex. Japan (1994)	121.27	+5.8	103.24	116.51	3.54	121.09	102.52	116.07	121.36	100.00	101.08
	The World Index (2450),	144.24	+3.3	122.80	130.53	2.20	144.08	121.99	130.01	144.36	113.37	116.27
	Base values: Dec 31, 1986 = 100 Index), 114.42 (Pound Sterling)	; Finland: and 123.1	Dec 31, 196 8 (Local).	37 - 115.037	(US\$ Index),	90.791 (P	ound Sterils	19) and 94,94	(Local); Nord	Ic: Dec 30,	1988 - 13	9.62 (US S

Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited, 1987 CONSTITUENT CHANGES: Deletions: Jan. 30: Indai (Canada) and Irish Distillers (Ireland). Feb\_1 Lorimar Telepictures (U.S.).

EUF	OPEAN OPT	TIONS EXC	HANGE	B
	Feb. 89	1 May 89 4	lug_ 89 1	ASX Bank
Series	Vol Last	Vol Last Vol		- Adam & Company
67LD C 60LD C 60LD C 60LD P 60LD P 60LD P 60LD P 60LD P	\$400 66 2.10 \$480 \$480 30 30 1.10 \$370 97 3.50 A \$400 227. 8.50 \$420 35 28 \$440	32 13 ~ 60 240 80 136 4.70 80 44 8.50 A - 43 13.50 8 40 41 30 16 30 48 5	2 \$ 390.60 - \$ 390.60 - \$ 390.60 15 \$ 390.60 29.50 \$ 390.60	AAB - Allied Arab Bk Allied Irish Bank Henry Ascharter AMZ Banking Group Associates Cap Corp Authoriky Bank
ducu r	Feő. 89		pr. 89	B& C Merchant Bank
EOE Index C EOE Index C EOE Index C EOE Index C EOE Index P EOE Index P EOE Index P EOE Index P EOE Index P	Fi, 260 266 10.20 Fi, 265 573 6.20 FI, 275 573 1.20 FI, 275 591 1.50 FI, 250 5 0.20 FI, 265 1152 1.90 FI, 265 1152 1.90 FI, 270 433 3.70 FI, 275 84 7	110         1250         8         5           40         9         13         87         6.20         13           464         3.60         12         66         1         -           641         2.80         19         165         4.10         24           193         6.20         -         -         -         -	13 8 Fl. 249.50 10.40 Fl. 249.50 8 Fl. 249.50 6.20 Fl. 249.50 - Fl. 249.50 5 Fl. 249.50 6.70 Fl. 249.50 6.70 Fl. 249.50 - Fl. 269.50 - Fl. 269.50	Back of Baroda Banco Bithae Vizzapu Bank Hapoafim Bank of Crelft & Count Bank of Crypns Bank of Crypns Bank of India Bank of India Bank of Scntiand
08L Index C 08L Index P	Feb. 89 Fl. 100 Fl. 100	May 89 A	eg. 89 - F1. 97.67 2.55 F1. 97.67	Banque Beige Ltd Banclays Bank Beaclanark Bank PLC
	Feb, 89	Mch. 89 A	pr. 89	Berliver Bank AC
SJFIC SJFIC SJFIC SJFIP SJFIP SJFIP	F1.205 54 7.90 F1.210 456 3 F1.215 60 0.90 F1.205 41 0.30 F1.210 123 1.20	53 7.50 - 134 4.40 4 74 1.80 113 46 1.25 10 79 2.60 -	4.70 4.70 7. 212.55 2.70 7. 212.55 2.20 7. 212.55 2.20 7. 212.55 2.20 7. 212.55 2.20 7. 212.55 2.25 7. 212.55 7. 212.55 2.25 7. 212.55 7. 2	Brit Bk of Mid East Brown Shipley Bushess Nitge Tst CL Bank Nederland
	Apr. 89		et. 89	Central Capital
ABN C ABN P AEGON C AHOLO C AK220 C AK220 C AMEV C AMEV C AMEV C AMEV C AMERO C SUHEWAANM-T C ELSEVTER C GIST-BROC, C GIST-BROC, C GIST-BROC, C HODGOVENS C HODGOVENS C HODGOVENS C KLM C KNP C 	1223     1233     1233     1233     1233     1233     1233     1233     1233     123     123     123     123     123     123     123     123     12     123     12     1     12     12     1	84         170         34           133         420         8           26         420         8           104         470         12           6         3.50         102           6         3.50         102           103         500         8           104         4.70         12           6         3.50         102           10         3.50         102           10         3.50         102           10         3.50         102           10         3.50         101           511         4         101           57         2.20         2.20           207         1.66         2.0	180 F. 4310 450 F. 4310 5.50 F. 4410 7.20 F. 19240 4.30 F. 55.30 4.40 F. 55.30 4.40 F. 55.30 4.40 F. 55.30 4.50 F. 82.30 4.50 F. 82.30 4.50 F. 37.40 4.50 F. 37.40 4.50 F. 57.50 4.40 F. 55.50 4.50 F. 45.90 4.50 F. 45.90 7.50.50	Charterhouse Baak Clubank NA

BAS	E LENDING R	
	NeDoncell Douglas Baix 23 Mechani Back Ltd	Smith & Willmes Sets. 13     Standard Chartered
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#### EURO-CURRENCY INTEREST RATES 7 Davs Six Month Shart Three Months Que Year Feb\_3 12 5.17 5 91.9 11 5.10 5 65.65 57.55 61.55 81.83 11.9 1211 127 11 - 10 -12:3-127 124 124 111 111 Sterling US Dollar Can, Dollar D. Guilder Sw Franc 11654-55813 654-55813 654-55813 654-55813 774-8-4 774-8-4 94 94 612-61 53-51 51-57 51-57 61-61 9-83 614-814 814-814 712-714 712-74 47-74 94 714-74 94 Oeutschmark \_\_\_\_\_ Fr Franc Italian Ure 8 Fr. (Fan) \_\_\_\_\_ 2 Fr. (Con I., \_\_\_\_ 124 -11 8-73 8-75 413-4 8-2-8 91 -91 65 64 61, 64 4, 44 7, 74 9-87 Krone Long term Eurodollars, two years 9 % -93 per cent; three years 9 % -93 per cent; four stars are call for US Dollars and Japanese Year others, two daws' notice.

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		_								
Feb.3	£	5	OM	Yen	F Fr.	\$ Fr.	H FI.	Lina .	C S	8 Fr.
£	1 0.574	1.742	3 272 1 878	225.7 129.6	11.13 6.389	2.780 1.5%	3.695 2.121	2389 1371	2.063 1,184	68.7 39.44
ON	0,306 4,431	0.532 7.718	1 14.50	68.98 1000.	3.402 49_31	0.850 12_32	1129	730.1 10585	0.631 9.140	21.00 304,4
F Fr. S fr.	0 898 0.360	1,565 0,627	2940	202.8 81.19	10. 4,004	2 498 1	3.320 1.329	2146 859.4	1.854 0.742	61.73 24.71
ìl FL Ura	0 271 0,419	D.471 0.729	0.886 1.370	61 08 94.47	3.012 4.659	0.752 1164	1.57	646.5 1000.	0.558 0.864	18.59 28.76
CS BFr.	0.485 1.456	0.844 2.536	1.586 4.763	109,4 328,5	5.395 16.20	1.348 4.047	1.791 5.378	1158 3477	1 3.003	33 30 100.
Yeg per 1.0	00: Frend	Fr. per )	IC: Lira p	- 1.000:	Belolari Fi	. per 100				

**EXCHANGE CROSS RATES** 

POUND SPOT- FORWARD AGAINST THE POUND Three ж рд Day's sentad % p.a. Feb.3 Close One month 17410-17420 2.6525-2.0645 3.64-3.70 66.65-64.75 12.713+12.724 1.2265-12.77 3.27-3.275 276.33-261-35 2763-261-35 2763-261-35 27894-2264 11.614-11.224 11.614-11.224 11.614-11.224 2.259-23.02 2.774-2.2302 2.774-2.2302 0.49-0.46cpm 0.29-0.23cpm 13-13-cpm 33-26cpm 5-43-prepm 0.52-0.47cpm 45-7cpm 23-25cpm 2-1lirepm 13-13-prepm 23-33-cpm 23-33-cpm 23-33-cpm 13-13-prepm 13-13-prepm 13-13-prepm 13-13-prepm 13-13-prepm  $\begin{array}{c} 1.7405 \cdot 1.7465 \\ 2.0616 \cdot 2.0619 \\ 3.69 \cdot 3.71 \\ 68 \cdot 45 \cdot 68.25 \\ 12.704 \cdot 12.74 \\ 1.2240 \cdot 12.74 \\ 1.2240 \cdot 12.315 \\ 3.27 \cdot 3.284 \\ 203 \cdot 95 \cdot 204 \\ 203 \cdot 95 \cdot 204 \\ 23681 \cdot 2997 \\ 11.60 \cdot 11.84 \\ 2264 \cdot 12.997 \\ 11.60 \cdot 11.84 \\ 2254 \cdot 2254 \\ 2254 \cdot 2254 \\ 2254 \cdot 2254 \\ 2254 \cdot 2254 \\ 2277 \cdot 2.3105 \\ 2.777 \cdot 2.79 \end{array}$ 1.42-1.37 0.55-0.46 55-51-3 32789845923354629444451346294444451354664345 316444460110132866 Canada ... Aetherian Beiglum , Denmark. Ireland ... W, Germa Portogal Spain .... Italy .... Norway . France ... Sweden , Japan ... Austria , 88-78pm 141-137pm 143-137pm 54-54pm 34-10pm 5-2pm 34-42pm 103-104pm 64-55pm 364-337pm 44-44pm 364-337pm eloian rate is c .92-3.82ccm

**DOLLAR SPOT- FORWARD AGAINST THE DOLLAR** 

One month

0.46-0.500repm 18-38cds 20-35cds 0.26-0.330redb 0.85-1.100redb 0.22-0.15cpm 0.22-0.860redb

0.50-0 48ypr

0.45-0 42cpm

Ocs

17410 17420 1,4250 1,4260 1,1640 - 1,1450 2,1220 2,1230 39,40 - 39,50 7,304 - 7,304 1,8760 - 1,8770 1,5715 - 1,8774 6,79 - 1,8774 6,79 - 6,79 6,37 - 6,279 6,37 - 6,279 6,37 - 6,279 1,2955 - 129,65 1,3204 - 1,3214 1,5955 - 1,5965

1×1

75-125dts 70-105dts 2,75-3,05dts 2,75-3,05dts 0,65-0,50pm 1,80-2,10tts 1,51-1,48pm 9,60-8,10pm 1,38-1,34pm

- 76 p.a,

CURRENCY MOVEME Bask of England Index Nor Gua Chaw 97.8 67.8 105.2 105.3 102.7 111.9 107.9 109.4 98.3 97.4 149.9

Shegapore S. Af (Cra S. Af IFn)

1980 average ex (Base

#### **MONEY MARKETS Discounting too much** good news

THREE-MONTH sterling interbank dipped below the 13 per cent level of UK bank base base rates. He tells his readers rates last week, but not everyone believes a cut in base rates is only as far away as next montb's Budget. Even those that think an early cut is on the cards bave reservations

about wheter it is a good idea. Mr Roger Bootle, chief UK economist at Greenwell Montagu Gilt-Edged, admits to hav-ing a reputation as a bear, hut feels the markets are discounting too much good news. He believes 13 per cent base rates could be with us for some time yet, and does not completely rule out a rise to 14 per cent. Mr Stephen Lewis was until

recently a director and head of economic research at UBS Phillips and Drew. Ha now offers economic advice inde-pendently under the name of Fifth Horseman Publications. Mr Lewis fears that Mr Nigel Lawson, the Chancellor of the

to watch out for a "premature cut in UK interest rates to set the stage for a spring sterling crisis." He adds that Mr Lawson

would do well to resist the temptation, because sterling needs an interest rate differen-

tial to keep up the inflow of hot money. Mr Lewis takes the view that the differential is likely to be reduced as West Germany increases interest rates to curb inflation. Rumours about higher rates from the Bundesbank's council meeting last Thursday proved unfounded, but nervousness about a rise in German rates is unlikely to fade while the D-Mark remains weak.

UK clearing bank base leading rate 13 per cent from November 25

ECU Linked Dep Offer .... ECU Linked Dep 8id .....

HEALTH CARE	fixe seve beio six- Dec
The Financial Times proposes to publish this survey on:	
Tuesday 11th April 1989	_
For a full editorial synopsis and advertisement details, please contact:	The f
Denis Cody	Basi

CLUBS

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01-734 0555 189, Regeni SL,

on 01-248 8000 ext 3301 or write to him at:

> Bracken House 10 Cannon Street London EC4P 4BY

**FINANCIAL TIMES** 

#### COMPANY

NOTICE

CYDSA S.A. FLOATING RATE NOTES DUE 1988-1991

has optilized the others because of a policy on fair play and value for money. Supper from 10-3.30 am. NOTICE IS HEREBY GIVEN that for the Interest Penod commencing 7th Fobruary 1983, the Notes will beer unterest at the rote of 11%% per annum. The interest psychie on 8th May 1989 against occoon No. 18 well be USS191.21 ppr US36.875 Nommal. Disco and top musicians, glamorou houseses, exciting floorshows. Agent Bank ORION ROYAL BANK LIMITED

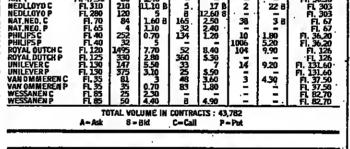


EW YORK		Treasury Bills and Bonds								
pm) koe rate oker Ioan rate d funds d funds at Intervention	10 <sup>1</sup> 2 10 <sup>1</sup> 2 - 14 912	One month Two month Three month Siz month One year Two year		8.09 Tacce year9. 8.52 Four year9. 8.78 Fine year9. 9.03 Screen year9. 9.19 10-year9. 9.23 30-year9.						
Feb.3	Overalght.	Gree Month	Two Municips	Tante Months	Six	Lombard				
anktori	5.80-5.90 84-83 45-43 6.50-6.42 312-4 11 5-12 5.70 75-73	5.45-5.55 813-813 513-813 54-54 6.40-6.50 414-4 12'4-12'4 7'4-7'4 7'4-8	5.70-5.80 812-94 812-94	5.90-6.05 9-94 5-5-5- 645-6-55 411-413 12-4-124 711-711 8-8-2	6.05-6.25 9-914 812-814	6.00 7.25 - - -				

LONDON MONEY RATES										
Feb.3	Overnight.	7 days police	Gae Month	Months	Six Months	One Year				
nterbank Offer nterbank 8 id iterling CDs ocal Authority Deps ocal Authority Bonds	124 125 127	13 124 125	13	13 122 122 121 121	1225	1217 1225 1225 1225 1225 1225				
Discount, Mikt Deps. Company Deposits Inance House Deposits Treasury 8111s (Buy)	1212	123	111111	121212	12 12	124 12%				
Bank 8111s 18uy) Tine Trade 8111s (Buy) Dollar CDs OR Linked Dep Offer	-	-	1243 1341 9.20-9.15 75	131	117 127 9.40-9.35 8 Å	9.55-9.60				
DR Linked Dep 81d		- 1	<u>Z</u>	78	70	8				

84 85 88 84 

FT LC	ONDO	N INT	ERBANK F	IXING	
CLLCO A.M. Feb.3)	3 montas U	S doligers	6 months	US Doliars	
bid 9%.	atte	94	bid 94	offer	95
<b>soted by the market</b> to fire	e reference ba	oles at 11.00 a	nearest one-sizteenth, of the b m. each working day. The bar i de Paris and Morgan Guard	nis are National	tes for \$16 Westaalos
BANK OF			REASURY BIL	L TEND	ËR
	Fab.	3 Jan.27		Feb.3	Jan 27
Als on offer		m £474m m £100m 25 £96.900		12 31 33 2	12 7024
WEEKLY C	HANG	EINV	ORLD INTER	EST RA	TES
ONDON	Feb.3	change	NEW YORK	Feb.3	change
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HCYO One sooth Bills Three month Bills RUSSELS	42 42	-2	Intervantion Rate Ope mth. Interbank Three month	725 85 91	Unch'd +4 +4
Öge storeth Three month WSTERDAM	7 <u>8</u> 73	+à +≟	Gree month	125 125	+le Undrd
One month	6.45 6.50	+0.40	Over mosth	73	*4 *4



LONDON RECENT ISSUES

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	62 185	F.P. F.P. F.P.	-	148 11911 72 203	161	eSheriH Holdings 50 Symitomo Bank Y50 Fronts Nice 10p Wood (Gratem)	148 171 11 203	+1.	15.25 015% 0275	2475	4.9 0.19 4.2 5.1	115 111 7.6

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	FIXED INTEREST STOCKS													
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		Date	High	Low	1	2	-							
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1	CHOICE HI COL		141 155 12 111	102100 000	the or take	aver 1 Allotment price & Unitstel securities and Marint.	marke	.÷(

#### TEESSIDE

The Financial Times proposes to publish this survey on:

#### 21st March 1989

For a full editorial synopsis and advertisement details, please contact:

#### Hugh G Westmacott 00 0532 454040 Fax: 0532 423516

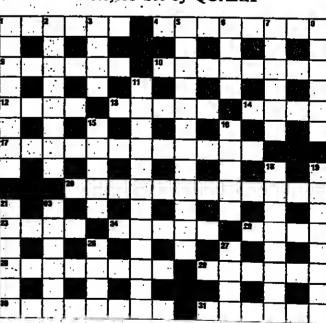
#### or write to him at:

Permanent House The Headrow

Leeds LSI 8DF

FINANCIAL TIMES

#### **JOTTER PAD** CROSSWORD No.6,853 Set by QUARK



ACROSS 1 Saflor's hold (6) 4 Famous figures seen still?

- 2 Journey over great distance and yaarn for meeting place, we hear (4.4)
  3 Go back to the French for an amorous look (4)
  5 Such social behaviour enables right man to mix well (5.7)
  6 Stole top off the corn? (4)
  7 Part of slab a customer used as counter (5)
- 7 Part of slab a customer used as counter (6)
  8 Submits returns (6)
  11 President getting a grilling could be? (2.2.3.4)
  15 Get stitch in the country-side (5)
  16 Pottery left for repair after bit of dsmage (5) Bull (5) 14 There's money for enjoy-ment at beginning of December! (4) 17 Train out of the ordinary for

  - bit of damage (5) Carefree girl presented for broadcast (8) 16
- 23 Venicle Fracing centre returns (4)
  24 Look hard at the revised rates! (5)
  25 The old boy in the house is broadcast (8) 19 New York to rate crooked lawyar? (8) 21 Fixed electricity charge (6) 22 Flenty of drink for an opus?
  - (6) 26 One hears a man will get
  - this post (4) 27. Explain he's part of a legend
  - (4)

25 The old boy in the house is a tramp (4):
28 Cornish place that's a sort of inlet around a point (5).
29 Keep the army in control (6).
30 Fill in the beginner entering to take part (5).
31 Suspension of speech after several drinks? (6).
1 A standard is 'eighth' in landing place (5).

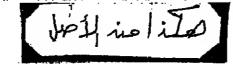
e to fester in the right joint (6) 10 Abolish the tatty boat gear

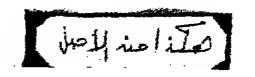
12 Long for some Bach entertainment (4) 13 Meal first taken around The Bull (5)

two consecutive games (6-6) 20 Some vessels catching up fast? (7,5) 23 Vehicle trading centre

ing place (8)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 18.





FINANCIAL TIMES MONDAY FERRUARY, 6 1989 .

8: 43:46 lig

# WORLD STOCK MARKETS

	TRANCE (continued)	WORLD STOC	CR MARREIS
	High Law February 5 Sch High Law February 3 Fr.	1968/89 Price 1988/09 Price 1988/09 Price 1988/09 Price High Law February S Bea. High Low February S Line High Law February S Krospe	Taine Black Mich Law Clean Clean Clean Stack Mich Law Clean Chan Stack Mich Law Clean Chan Stack Mich Law Clean Chan
	AGG         322         Development         326         710         527         551         651         651           AGD         SSI         Development         650         SSI         Period         SSI	136         127         State         127         127         127         127         127         127         127         127         127         127         127         127         128         127         128         127         128         128         127         128 </th <th>Closed prices February 3         State Comman 1, Sty Tet, Sty</th>	Closed prices February 3         State Comman 1, Sty Tet, Sty
	<ul> <li>- 430.4 216 Contransmission, 319.9 (2011) [LOL [LOL Precision] [Long</li> <li>- 469.9 201.0 Subtrartab 630.5 679 525 Printemp Au</li></ul>	11/10-1 13/10-11 13/10-11/10-100000000	
	492.4       362       Joste Banit       444.1       1,725       400.7       Remote-Juliat       174         306.5       134       Hovo Inds       903.5       1,795       Lings       Remote-Juliat       1.22         229.3       201       Privationtres       .294.1       628       300       State International State       1.22         215       125       Renot Crasper A.       900       126       921       State International State       642         10012       592.2       Scalas Bereatics       996.4       697       220       State-International State       645         10012       592.2       Scalas Bereatics       996.4       697       220       State-International State       645         10012       592.2       State Restate       930       547       State Restate       643         1016.5       155       Anner       108       523       State Restate       523       10.0       State Restate       2.70         1013       600       High Law       Felentany 3       Mita       523       260       107       11.26         103.5       210       133       Notas Analit Free, 72       723       3963       1080       107	1982/49       Price       1.215       885       Aaco Bilkao Viz.       1.125       127       77       Ailed Teel       120         3,870       1,900       Banca Contrie       3.419       552       29       Anglo Ant Coal       52         9,955       6,130       Banca Contrie       3.419       566       615       Banco Extering       400       71.25       44.1 Anglo Ant Coal       52       29       Anglo Ant Coal       52       310       226       Anglo Ant Coal       52       310       52       44.1 Anglo Ant Coal       52       54       54       54       54       54       54       54       54       54       54       54       54       54       54       52       55       54       54       52       55       54       54       52       250       56       56       50       50       50       50       50       50       57       57       51       52       77<5       51       57       57       57       57       57       57       57       57<	Feb         Feb         Jan         1988/89         Since competitution           3         2         1         31         High         Low         High         Low           #elvestfate         2231 JS 2233 JS 2233 JS 2230 JL 2942 JZ         JZ 242 JZ         JZ 242 JZ         JZ 24 JZ JZ         JZ 24 JZ         JZ JZ JZ
	Application         Price         Application         Price           Bigh Low Pehrwary 3         Yes         High Low February 5.         Yes           3.630         2.400 Alinomoto         2.960         1.870         1.126 Japan Radio         1.788           1.070         522         Akabono Braky         900         794         523         Japan Steel Witz         760           1.950         1.400 All Nepon Air         1.701         1.140         Allo States y         940           2.020         1.440 Allo states flectric         1.620         1.340         905         Japan Synth Rot         1.280           2.020         1.440 Allo states flectric         1.620         1.340         1.300         Japan Synth Rot         1.280	High Low         Fearmany 3         Year         High Low         Fearmany 3         Asst5           2,100         1,230         Nikoto Sec         2,000         990         767         Totara:Staum us         870         224         2.19         MIM         2.265         1.265         1.260         1.020         1.400         1.1         McPhersons         1.18         1.4,300         1.100         Mayne Nickies         5.800         900         7.20         3.436         Mayne Nickies         5.800         900         7.02         3.70         Kat.Asst. Bank = 6.42         2.200         1.300         1.000         2.650         1.590         7.02         3.70         Kat.Asst. Bank = 6.42         2.200         7.02         3.70         Kat.Asst. Bank = 6.42         2.215         Mat Counsiliation = 2.256         2.215         7.02         3.70         Xat.Asst. Bank = 6.42         2.215         7.02         3.70         Xat.Asst. Bank = 6.42         2.215         Asst. Asst. Bank = 6.42         2.215         7.215         Xat.Asst.	Feb 3         Feb 2         Feb 1         Bases Traded         1,937         1,949         1,959         NETHERLANDS           New York         172.960         183.430         215.640         Fails         778         755         731         AMP-CBS General (1970)         289.2         295.6         292.7         307.4         310.1         130/1/894         205.7 (4/1/880           New York         172.960         183.430         215.640         Instanged         525         546         525         NMP-CBS Industrial (1970)         269.8         267.3         264.2         271.5         271.5         G1/1/891         157.9         111/1/892           OTC         143.345         163.793         152.894         New Hight         97         93         127         NORWAY         538.07         546.02         539.29         545.05         549.44         300.1891         377.76         201.0891         377.76         201.78         201.7891         377.76         201.7891         377.76         201.7891         377.76         205.7         204.2         539.29         545.05         549.44         300.1891         377.76         201.0891         377.76         201.0891         377.76         201.0891         377.76         201.0891         <
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2000       1700       State S	<ul> <li>1.030 472 Civizen Watch 965</li> <li>1.230 845 Kapo Salke 1180 994 700 Dalect Demtrical 925 967 520 Fubros</li></ul>	1.000         1.500         Hister Sangro         1.700         9710         5200         1.0000         2.000	Friday 3 February 1989       Stocks Closing Change Traded Prices on day Kobe Stoel     Stocks Closing Change Traded Prices on day Traded Prices on day Traded Prices on day Traded Prices on day Stocks Closing Change Traded Prices on day Traded Prices on day Stocks 1,150 + 50 34.7m 1,270 + 30 NKK     Have your FT Hand delivered       With Colspan     32.5m 1,50 + 150 33.2m 1,50 + 150 NKK     31.0m 774 + 11 200 + 78     400 774 + 11
2000       1700       State S	Construction         Construction<	1.139         995         011.04217         770         2,620         1,750         Victor         2,220         6,37         0.27         Evergo         3,55         1,240         1,240         1,240         1,250         1,240         1,250	
2000       1700       State S	1.300         666         Eberg         1.300         1.100         2.400         3.500         2.600         MEIN         2.400           1.600         1.000         Eberg         2.100         3.500         2.600         MEIN         2.400           1.600         1.000         Eberg         2.100         3.500         2.600         MEIN         2.400           1.600         1.600         Eberg         1.600         2.000         1.400         Method Method Method         1.470           7.100         5.000         Fears         3.500         1.400         Method Method         1.600         1.600         Method Method         1.600         1.600         Method Method         1.600         1.600         Method Method         1.600         1.600         Method Method         Method         1.600         1.600         Method Method         Method Method         Method	3.000         2.450         Direct Lassing         3.540         2.150         1.350         Yamstale Hymeti         1.730         14.9         H. Linia         1.9.20           9.56         471         Oxtok Cass         2.150         1.350         Yamstale Hymeti         1.730         8.8         HK Electric         7.90           1.150         751         Panta Ocass         1.460         H.20         4.8         HK Electric         7.90           4.000         2.820         Pleaser         J.470         H.2150         7.55         HK Land         7.90           4.000         2.820         Pleaser         J.770         J.370         HA0         Yamado Finas         1.460         8.8         3.95         HK Resits & TrA         S.80           4.000         2.820         Pleaser         J.370         HA0         Yamado Finase         HA         S.80         HK Stangkal Bask - 7.35           1.050         750         Resource         990         J.370         HA0         Yamado Finase         HA         J.75         HK Stangkal Bask - 7.35           1.050         750         Resource         990         J.700         J.420         Yamado Finase         HK         J.45         J.55	Enjoy reading your complimentary copy of the Financial Times when you're staying in Madrid at the Holiday that the Holiday that Hotel Hotel Miguel Angel, Hotel Palace, Hotel Princesa Plaza. Hotel Ritz, Hotel Villa Magna, Hotel Melia Castilla,
2000       1700       State S	2.322 1.736 Fullta Tourist	1210:20:2130 Summe Stank         2,880         1002:17.00         11.21.00         11	
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1.200       1.200       1.200       1.000 <td< th=""><th>1,770 1,240 Hitseki Grefit 1,530 1767 400 Hitseki Grefit 1,530 225 Mitsel Detcken 1,460 1,200 %6 Hitseki Metalis 1,260 1,540 922 Mitsel Betska 2,290 647 101 Hitseki Metalis 1,260 1,150 1,450 Hitsel Faster 2,00 647 101 Hitseki Zost 620 2,409 1,530 Mitsel Teater 2,00 4,350 1,640 Hitseki Zost 620 2,409 1,530 Mitsel Teater 2,00 4,350 1,640 Hitseki Zost 620 2,240 1,530 Hitseki Marksi 2,660 4,350 1,640 Hitseki Zost 620 2,210 Hitseki Marksi 2,660 4,350 1,640 Hitseki Zost 620 1,100 366 Hitseki Bitse 620 1,360 831 Mitseki 2,660 4,350 1,600 Hitseki Bitse 620 1,100 Hitseki Marksi 2,660 4,250 1,300 Hitseki Marksi 2,660 1,200 4,200 Hitseki Marksi 2,660 4,250 1,300 Hitseki Marksi 2,660 1,200 4,200 Hitseki Marksi 2,660 4,250 1,300 Hitseki Marksi 6,260 1,100 Hitseki Sortiag 2,660 4,250 1,200 Hitseki Marksi 2,660 1,200 4,200 Hitseki Marksi 2,600 4,200 1,200 Hitseki Marksi 2,010 1,200 Hitseki Mitseki 2,600 4,200 1,200 Hitseki 2,660 1,200 Hitseki Mitseki 2,010 1,200 Hitseki Mitseki 2,660 4,200 1,200 Hitseki Mitseki 2,010 1,200 Hitseki Mitseki 2</th><th>1,100         721         Shokasa Lataku         1,090         4,13         2,33         Boral         3,45         1998/89         Price           966         540         Showa Alamiakare         900         4,4         2.7         B'rille Cooper         2,05         High Law         Petruary 3         53           1,000         52         Showa Alamiakare         900         4,4         2.7         B'rille Cooper         2,05         High Law         Petruary 3         53           1,000         52         Showa Alamiakare         900         1,47         Alamibies inds         11,10         1.62         1.1         Bertaval Hidys         1.33         1.05         0.45         1.62         1.1         Bertaval Hidys         1.38         1.62         1.05         0.55         3.2         Cold Storms         1.39         3.3         2.5         Burne Philp         2.75         9.3         6.95         0.85         3.65         0.85         3.65         0.85         0.85         3.65         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.80         0.83         0.80         0.80         0.</th><th>Ask for your complimentary copy of the Financial Times when staying at: Hamburg - C.P. Plaza Hotel, Crest Hotel, Ramada Renaissance Hotel, Hotel Kempinski. Köln - Ramada Renaissance Hotel, Altea Hotel Baseler Hof, Crest Hotel, Holiday Inn, Regent Hotel. Frankfurt - Holiday Inn, Arabella Hotel, Park Hotel, Hessischer Hof, Hotel Kempinski, Hotel Excelsior, Hotel Monopol, Intercontinental Hotel, Crest Hotel, Steigenberger Hotel Frankfurter Hof. Friedrichsdorf - Queens Hotel. Stattgart - Aimort Hotel Mövennick, Berlin - Crest Hotel, Sanoy Hotel, Hotel Kempinski, Hotel</th></td<>	1,770 1,240 Hitseki Grefit 1,530 1767 400 Hitseki Grefit 1,530 225 Mitsel Detcken 1,460 1,200 %6 Hitseki Metalis 1,260 1,540 922 Mitsel Betska 2,290 647 101 Hitseki Metalis 1,260 1,150 1,450 Hitsel Faster 2,00 647 101 Hitseki Zost 620 2,409 1,530 Mitsel Teater 2,00 4,350 1,640 Hitseki Zost 620 2,409 1,530 Mitsel Teater 2,00 4,350 1,640 Hitseki Zost 620 2,240 1,530 Hitseki Marksi 2,660 4,350 1,640 Hitseki Zost 620 2,210 Hitseki Marksi 2,660 4,350 1,640 Hitseki Zost 620 1,100 366 Hitseki Bitse 620 1,360 831 Mitseki 2,660 4,350 1,600 Hitseki Bitse 620 1,100 Hitseki Marksi 2,660 4,250 1,300 Hitseki Marksi 2,660 1,200 4,200 Hitseki Marksi 2,660 4,250 1,300 Hitseki Marksi 2,660 1,200 4,200 Hitseki Marksi 2,660 4,250 1,300 Hitseki Marksi 6,260 1,100 Hitseki Sortiag 2,660 4,250 1,200 Hitseki Marksi 2,660 1,200 4,200 Hitseki Marksi 2,600 4,200 1,200 Hitseki Marksi 2,010 1,200 Hitseki Mitseki 2,600 4,200 1,200 Hitseki 2,660 1,200 Hitseki Mitseki 2,010 1,200 Hitseki Mitseki 2,660 4,200 1,200 Hitseki Mitseki 2,010 1,200 Hitseki Mitseki 2	1,100         721         Shokasa Lataku         1,090         4,13         2,33         Boral         3,45         1998/89         Price           966         540         Showa Alamiakare         900         4,4         2.7         B'rille Cooper         2,05         High Law         Petruary 3         53           1,000         52         Showa Alamiakare         900         4,4         2.7         B'rille Cooper         2,05         High Law         Petruary 3         53           1,000         52         Showa Alamiakare         900         1,47         Alamibies inds         11,10         1.62         1.1         Bertaval Hidys         1.33         1.05         0.45         1.62         1.1         Bertaval Hidys         1.38         1.62         1.05         0.55         3.2         Cold Storms         1.39         3.3         2.5         Burne Philp         2.75         9.3         6.95         0.85         3.65         0.85         3.65         0.85         0.85         3.65         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.85         0.80         0.83         0.80         0.80         0.	Ask for your complimentary copy of the Financial Times when staying at: Hamburg - C.P. Plaza Hotel, Crest Hotel, Ramada Renaissance Hotel, Hotel Kempinski. Köln - Ramada Renaissance Hotel, Altea Hotel Baseler Hof, Crest Hotel, Holiday Inn, Regent Hotel. Frankfurt - Holiday Inn, Arabella Hotel, Park Hotel, Hessischer Hof, Hotel Kempinski, Hotel Excelsior, Hotel Monopol, Intercontinental Hotel, Crest Hotel, Steigenberger Hotel Frankfurter Hof. Friedrichsdorf - Queens Hotel. Stattgart - Aimort Hotel Mövennick, Berlin - Crest Hotel, Sanoy Hotel, Hotel Kempinski, Hotel
	2.500         1.640         Hora         2.640         1.140         2.700         1.911         655         Morizage Miltz         Bbc           1.300         587         HH         1.140         2.700         1.911         655         Morizage Miltz         2.400           1.200         587         HH         1.140         2.700         1.911         655         2.400         Morizage Miltz         2.400           1.200         1.300         Bary         HH         1.010         3.230         2.120         Morizage Miltz         2.460           2.150         1.300         Bary         I.800         1.620         1.430         1.640         MCC         1.920           4.500         2.436         I.430         925         1.640         MCC         1.920           4.550         2.436         I.430         1.640         MCC         1.240           724         370         besta         704         909         435         Milt Spring         3.240           2.560         1.250         brass         784         909         435         Milt Spring         1.040           1.000         300         Koto Mororo         724         945	Autor         Corrs         Suminumo Dament         3.8001         0.36         0.24         Clareshont Patro         6.32         3.28         1.76         Kepper Corp.         3.26           2899         518         Suminumo Dament         869         5.74         3.2         Coal Allied Ind         4.30         5.3         4         Malazan Uti Mar.         4.92           1,150         800         Suminumo Chem         969         10         5         Coles May         6.95         1.85         1.34         Malazan Uti Mar.         1.75           1,450         850         Suminumo Eleve.         1.49         5         Coles May	Schweizer Hof, Hotel Bristol. Offenbach - Tourotel. Sindelfingen - Holiday Inn. Bonn - Schloßpark Hotel. München Hotel Kempinski, Crest Hotel, Arabella Hotel, Arabella Hotel Westpark, Grand Hotel Continental, Hotel Erzgießerei. Düsseldorf Steigenberger Park Hotel, Ramaóa Renaissance Hotel, Hotel Nikko, Holiday Inn, Savoy Hotel, Übachs Hotel, Börsenhotel, Hotel Esplanada, Rheinstern Penta Hotel, Fürstenhof/Zentralhotel, Hotel Breidenbacher Hof. Heidelberg Prinz Hotel, Penta Hotel. Ludwigshafen City Hotel, Mannheim Intercity Hotel.
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#### NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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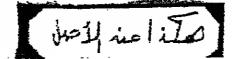
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#### Sometimes bigger may be better in Europe

Tot before time, s grow-ing body of sceptics is starting to question the doctrine that bigger will antomatically mean better in Europe's internal market after 1992. But some of them risk throwing out the baby with the bathwater.

Belief in the need for bigger companies has been growing rapidly across Europe over the past 18 months, not just within governments and the European Commission, but in industry after industry. For manufacturers, one of the main impulses has been fear of inadequate European produc-tion scale in the face of US and Japanese competition.

Such worries, pins simple berd instinct, have beiped turn the previous trickle of crossborder mergers and acquisi-tions into a flood. Alliances, too, are being forged almost by

the day. But the rush could be positively harmful to competitiveness, according to a London Business School report<sup>®</sup>. Pro-duction scale in most industries in Europe is already large enough to allow efficient oper-ation, it claims. The idea that mass-market production of long runs of standard goods will increase in a single mar-ket is also false, the report argues. Instead, diversity of tastes across Europe - within and between national markets - may actually increase.

#### Too short a catalogue

The LBS catalogue of indus-tries in which further scale-huilding can be economically justified is very short – it includes telecommunications and power engineering, both of whose natural concentration processes have been constrained in the past by myopic national purchasing or ownership policies.

The fundamental difficulty with the LBS study is not by how much that list is unrealistically short - as it almost certainly is. The problem is that the academics, like the governments and industrial-ists they attack, focus almost exclusively on the question of European scale versus diver-sity in end-products, rather than in intermediates. In other words, they are concerning themselves only with the eco-nomics and scale of final assembly plants. As a few pioneers of pan-Eu-ropean acquisitions, such as Sweden's Electroiux, have demonstrated over the past few years, considerable scale benefits can be achieved higher up the value-added chain, in the production and sourcing of standard compo-nents and sub-assemblies. This is true even if the end-prod-nets containing such interme-diates still have to be tailored to cuit the dimensioners professioner. to suit the diverse preferences of different countries, and of different market segments. The LBS study hints at this, but does not explore it. In fragmented markets a large company can also reap scale advantages in the final assembly of certain product lines by creating a cross-bor-der network of relatively small, specialised factories, with all the attendant advan-tages of hetter employee rela-tions, fewer skill shortages and lower indirect overheads. In many industries flexible manufacturing techniques, which reduce optimum batch sizes, will at worst limit such benefits. not remove them. Any company which tries to Any company which tries to achieve such scale affects, whether through acquisition or internal growth, obviously runs the risk of creating so much complexity that organi-sational diseconomies ont-weigh the benefits of large-scale sourcing and production. Flenty of disasters certainly attest to that But this is not attest to that. But this is not necessarily the ontcome, as Hewlett-Packard, IBM and sevnewlett-Packard, him and sev-eral other US multinationals have demonstrated for years. It is both parochial and inade-quate for the LBS study to cite a few poorly managed British companies, such as the BL car combine (now in new hands as Power) in evidence for its once Rover), in evidence for its case that snch rationalisation rarely bears fruit. There is no single truth abont optimum scale in Europe. It will vary across industries, product lines, and - most important - organisa-tions

n sura of aloof aus-terity pervades the presence of Mr Frans. Andriessen, the Euro-Andriessen, the Euro-pean Community's new Exter-nal Relations Commissioner. It is a striking contrast to his Belgian predecessor Mr Willy de Clercq, whose flamboyant how ties, cheerfol grin and extrovert politics! style hrought a rare flash of colour to international trade politics. Mr Andriessen may lack this gift of showmanship, hot his more staid exterior masks both thoughtfulness and an will of thoughtuiness and an will of iren, as well as a unique expe-rience of the Brussels culture. He is now the longest serving Commissioner and the only one who pre-dates Mr Jacqoes Delors, the Commission's Pres-

ident He is an intensely private man of few extra-curricular interests. Like all good Dutchmen he enjoys the occasional cycle, ride; he used to play ten-nis but finds little time for that now, although he still enjoys the challenge of giving lectures on subjects like ethics in politics. But now he has a job which will push him into the limelight, possibly even more than his last one as Commis-sioner in charge of agriculture.

For the next four years be will be the EC's main trade spokesman. It is to his pronouncements that people will 1929 Born Utrecht be looking for signs of whether Europe will become a fortress in trade terms after the singly market is introduced in 1992; it is to him they will look for a lead on the Community's commitment to the multilateral trading system and the Gen-eral Agreement on Tariffs and Trade (Gatt), as well as for the shape of relations with tha 1981 Community's main trading partners, the US, Japan and

Commission.

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common position on that goal

There is an interdependence in

the members of the European Free Trade Association. It would be easy, but somewhat rash, to assume that because Mr Andriessen is Durch and because, unlike Mr de Clercq, he is more at home speaking English than French, he is one of those northern Europeans whose true heart belongs to the ideal of free and always taken the view that the multilateral approach is the liberal trade.

final common interest of the Community. I think we should In fact Mr de Clercq is probaby less of a protectionist than some of his critics made out. contribute to strengthening this multilateral approach as much as we possibly can. We Mr Andriessen knows he has to work within the system and the limits which that imposes. pressure from outside if neces-sary to hring about a sufficient But he believes that, as a Commissioner, he can also operate within that system to achieve change, as his dogged determi-nation in steering through siginside the Community, as we should exercise our willingness to go multilateral to bring oth-ers to avoid bilateral actions. nificant reforms of the common agricultural policy shows. Where trade is concerned, his philosophy begins with firm support for multilateralthis respect, and I'm prepared to use every element I can use ism which is couched in stron-ger language than that nor-mally used by his predecessor. "We have to recognise that to get the Community as multi-

lateral as possible." There is a marked distinc-tion, he believes, between a in specific, concrete cases Europe which is trying to win member states in the Commu-respect for multilaterally

# THE MONDAY INTERVIEW Retiring quietly into the limelight

Peter Montagnon and Will Dawkins speak to Frans Andriessen, the EC's newly appointed **External Relations Commissioner** 

agreed rules of trade and the US with its predilection for unilateral actions against its nity are sometimes tempted to go bilateral or to defend their own national interests. That's normal and that will be a contrading partners. He says Europe can make a

stant debate within the Coun-cll (of Ministers) itself and between the Council and the virtue out of its decision not to retaliate against the US sanctions against the European ban on hormones in meat. He says the idea of Fortress Europe is PERSONAL FILE misguide

"It cannot be in our interest to close ourselves off from the 1951 Doctorata in law, Utrecht world. Even in agricultural terms we haven't done that. 1958-1967 Mamhar Utrecht Wa have, of course, protection; we have Community preferprovincial assembly 1967-1977 Mamber of Statesences (for example in trade with Efta and certain develop-ing countries); but we have a great deal of openings as well." Ganaral second cham-1977-1979 Minister of Finance 1980 Mamber of States-Genaral first chamber For all these reasons, he believes a solution must be found to the deadlock between European Commissionar for competition and relathe US and the EC over world farm reform. Moreover, it can-not be allowed to derail the Uruguay Round of multilateral tions with European Par-1985 Vice President European Commission for agricultrade negotiations. "That price," he says, "would be too high" - even given the special role of agriculture in the SC. Vice President European Commission for external

He says the EC is willing to re-examine its own thinking, but a prior condition is that the US must also move away from its insistence on an even-tual abolition of all trade-dis-torting subsidies. "If the US continues to take this position, and continues to refuse any measures on short-term reform measures on short-term reading as long as there is no agree-ment on *their* long-term goal, I don't see how we could break this deadlock."

It is wrong to assume that these differences will be resolved by the time the Uruguay Round talks resume in April, or even that an agree-ment will be reached by then on a definition of a long-term goal for farm reform.

We should avoid creating an atmosphere in which people now would believe that basically we have to settle the problem in April. That will not

happen. What we have to create in April is a new start of negotiation. That's what it's all about. It's not a matter of fudging things, hnt don't expect that April could bring a basic solution

FINANCIAL TIMES

Mr Andriessen strongly defends the EC's controversial anti-dumping rules. He says his critics have failed to understand that both in content and in execution the EC is fully within the prescriptions of the Gatt, though he hints that the rules might at some stage be

rules might at some stage be applied less rigorously. "I don't see for the moment that we should change our law, the Community law. The other story is whether we should be prepared to look into the exist-ing law in the Gatt framework. I'm not convinced that that is necessary, but if there were general agreement to do that, I don't think we would oppose it "Of course there is always

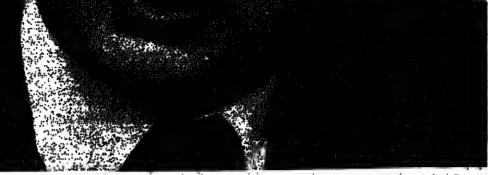
some margin of manoeuvre in our application of the law and the assessment of the situations in which you have to apply it. I don't see that we should change our practices at the moment but there is of course an openness of mind in the face of any justified criti-

One area of trade policy in which he is studiously vague is how the EC should apply its concept of reciprocity in the field of services and other areas currently ontside the remit of the Gatt. There is "an enormous debate" still going on inside the Community about this, and a first task is to clarify the EC position. But a basic principle is that the EC is not trying to follow the US telecommunications example

of direct sectoral reciprocity. "That's not what we have in trade politics. This means we have to think in the Commumind but, of course, a certain balance between mutual inter-ests in a negotiated agreement nity about how we can retain the basic principles of our common agricultural policy in a rapidly changing global situa-

is logical." It is perhaps inevitable at this early stage in his new role that Mr Andriessen should feel most at home discussing agriculture. Despite his own exper-tise in this area, awareness of Commission proprieties prompts him to stress that he expects to co-operate closely in the international arena with Mr Ray MacSharry, the new Farm Commissioner.

But farm problems, he believes, are also set to play an increasing role in international



'I'm prepared to use every element I can to get the Community as multilateral as possible'

Looking back over his years

suade his foreign counterparts that this process does consti-tute a substantial contribution to world farm reform. But will he be able to make his mark within the Community on trade, so that his own, strongly held, views on multilateralism count?

as Farm Commissioner, he can That is partly a matter of determination and the support of colleagues. "My impression is that in the Community it is point to achievements both in terms of establishing price reforms and of opening up the debate on direct income support for farmers which he says should be an element in overall reform, even if the main pro-cess is a market-oriented one, arguments (that count); it is political appreciation of the need for something which is on the table. I think it's a matter of perseverance, and perhaps a bit of personal credibility as involving reduction in support One of his tasks is to per-

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\* 1992: Myths and Realities, edited by John Kay. Price £10. Centre for Business Strategy, LBS, Sussex Place, London NW1 4SA, Tel: 01-262-5050.

Christopher Lorenz

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# Is there life after the demise of the Bar?

The much-advertised abil-ity of barristers to think on their feet has not been born out by last week's been born out by last week's spectacle. In pleading that the Bar is sacrosanct and ought to be declared eternal, many bar-risters, including some leaders of the profession, used argu-ments ranging from exaggera-tion to obvious misrepresenta-tion of the Green Penetry on the tion of the Green Papers on the Reform of the Legal Profession, published on January 25.

The shock at the audacity shown by the Government in tackling lawyers' restrictive practices, produced a stream of instructions. Lord Mackay, the Lord Chancellor, was applying Scottish principles to the pragmatic English. He was inno-cent, said others; his hand was forced by Mrs Thatcber and her acolytes. She had spent too short a time at the Bar to know short a time at the Bar to know how it worked (this in print) and this was revenge for some personal plque dating from the time she was there (this added only by word of mouth). "A betrayal of Conservative principles," shouted the Asso-ciation of Conservative Law-wers. "Cynically mouthing are

ciation of Conservative Law-yers. "Cynically populist pro-posals," pontificated Lord Rawlinson, concluding that these might be but a short step to - horror of horrors - a Minister of Justice, answerable to the Commons.

It would be uncharitable to ignore the distress which even the very rich and successful can suffer and which prompted this outburst. But such an irrational cri de coeur does not call for an answer. However, some more rational arguments against the reform proposals were also advanced and these need to be looked into. First, there is the argument

that the admission of qualified solicitors and other lesser hreeds to advocacy would diluta its present excellence and deny the citizen the Rolls-Royce treatment which he can now expect. This makes too many false assumptions. There are great variations between the ability and experi-ence of individual barristers, no loss then between collicity no less than between solicitors, patent agents, or doctors. I have listened to some brilliant barristers, hut also to some very awkward ones with only a

A.H.HERMANN

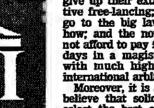
Denning gently put him right. Alongside excellent counsels' opinions, one can find others which are a disaster for the client. There is nothing Rolls-Royce about the Bar's contribution to justice, except its cost. Certainly not its slow pace, sometimes due to barris-ters reading papers in court for the first time, and to the encouragement of "refreshers." Nor do all outstanding barristers make excellent judges. In the criminal courts soma cannot overcome the habit of

identifying with one of the par-tiles – the male or the police – and in the civil courts they often fail to see the wood for the trees. They are incorrupti-ble but this is not merch

the trees. They are incorrupt-ble, but this is not enough. The Bar and its judges also have a historical responsibility for allowing suspects to be con-victed on the basis of a "con-fession" recorded by the police, and for a method of construc-tion which allows on incurred tion which allows an insured to be made to bear the penalty for an unauthorised insurer. Much has been said about the special relationship of trust between barristers and judges. But the club loyalty between them can be bad for the client, if it results in the judge being

If it results in the judge being reluctant to point out the advo-cate's shortcomings or curtail his long speech-making. Local solicitor-advocates in the provinces could gain the same trust and, in addition, save the client better because of familiarity with the more of of familiarity with the ways of

the local court. Abother often-heard asser-tion is that the big law firms would recruit the best advocates, leaving only second-class barristers to serve the smaller firms and their clients. It is, however, unlikely that the smattering of law. And once, to one who believed he was there for the other side, until Lord prima donnas of the Bar would



give up their extremely locra-tive free-lancing; rich clients go to the big law firms any-how; and the not-so-rich cannot afford to pay 25,000 for two days in a magistrates' court with much higher costs for international arbitration. Moreover, it is a defusion to believe that solicitors always colort the host coursed with

select the best counsel avail-able for their client. Many have a semi-permanent relationship a semi-permanent relationship with particular chambers, leave it to the clerk to give the brief to whoever is free, and often find that the brief was passed at the last minute to someone else who did not have

much time to read it. Finally, there is the sledge-hammer argument that the proposed reform would put advocates in the Government's pocket. The Bar sticks to this pocket. The Bar sticks to this although it now admit that advocates would not be licensed by the Lord Chancel-lor or his advisory committee hut certified by any recognised professional organisation, including the Bar. True, these professional bodies would have to satisfy a statutory minimum code of conduct but this does not have to be a bad thing at all. Why an advocate certified by the Law Society should be more exposed to "indirect pres-sure by the Government" than one certified by the Bar has not been explained. Much is made of the threat to the "separation of powers and independence of the Bar and the judiciary." But when it comes to magistrates, silks and judges there is no separation of powers in the UK. They are not elected, but appointed - by to satisfy a statutory minimum

elected, but appointed - by the Lord Chancellor, who is himself both a jndge and a member of the Cabinet.

member of the Cahinet. If there are no better argu-ments than this, the case is very weak; if there are, but the leaders of the Bar are unable to see them, it is no stronger. It all bolls down to this; if the barristers are as good as they say, and some are, they will have no difficulty in competing with other advocates when the with other advocates when the public has direct access; and those that are not so good will have to improve or leave alvo-cacy. It will be a much fairer pruning of the profession than that currently achieved by the refusal of tenancies in the overcrowded chambers monopolising the higher courts.

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